

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,068

Monday May 9 1983

D 8523 B

France's strains
come to the
surface, Page 15

Africa	Sch 15	11100	Portugal	100	100
Asia	100	100	Spain	100	100
Europe	100	100	Switzerland	100	100
Latin America	100	100	United States	100	100
Middle East	100	100	West Germany	100	100
Oceania	100	100	Yugoslavia	100	100
South America	100	100			
World	100	100			

NEWS SUMMARY

GENERAL

Rebels backed by U.S. get boost

The strong feelings roused by President Ronald Reagan's "secret war" in Nicaragua have been intensified by the revelation that the number of U.S.-backed guerrillas fighting the Sandinista Government has risen from 1,500 in August to 7,000.

That compares with the 6,000 left-wing guerrillas who are fighting against the American-backed Government of neighbouring El Salvador.

The House of Representatives intelligence committee has already voted to end "covert" funding of the Nicaraguan guerrillas. Page 2

Wales's phone cut

Lech Walesa, former leader of the Solidarity movement, was under surveillance by Polish police at his Gdansk home, with his telephone cut off. At least nine of his associates were detained after his Friday meeting with activists. Page 2

Sub spotting checks

Swedish navy investigators reported by 20 witnesses who said they saw the periscope of a foreign submarine off the northern port of Sundsvall on Saturday night. Swedish vessels escorted away a Soviet tanker. Page 4

New Thai government

After three weeks of talks, Thai Premier General Prem Tinsulanonda named a 44-member coalition cabinet. Page 2

Iran recoups

Iranian Deputy Premier Manu- chehr Mohtashami said the country had recovered millions of dollars' worth of property from the family of the deposed Shah, who died in 1980.

French arms trip

French Defence Minister Charles Hernu arrives in Abu Dhabi today for two days of talks expected to centre on increasing sales of French arms to the United Arab Emirates. Kuwait announced it was buying 700m (\$90m) arms from France. Military imports. Page 3

Labour funds plan

UK Labour Party leader Michael Foot said a Labour government would seek agreement with major insurance and pension funds to attract some of their money into a new national investment bank. Page 8

Benn chosen

Prominent UK Labour Party Left-winger Tony Benn, former Cabinet Minister, was chosen as candidate for the new, marginal constituency Bristol East. Page 8

Argentine amnesty

Argentina plans to grant an amnesty to security forces for crimes committed in anti-guerrilla operations.

South Korea 'no'

South Korea rejected China's request to return six hijackers of a Chinese airliner, saying it would try them. Page 2

Expensive take-off

A 1000-yard (910 metre) runway costing £170,000 (\$260,000) is being built at Mallow racecourse, County Cork, Ireland, to free a multi-million-dollar executive jet. It made a forced landing there carrying eight Mexican businessmen from the U.S. to Germany, and the ground is too soft for it to take off.

Briefly...

French police seized cocaine with a street value of \$5.75m.

Katmandu: UK five-man team abandoned attempts to climb either of Himalayan summits Taboche and Cholatse.

BUSINESS

U.S. to back gas pipeline study

THE U.S. gave its backing for a feasibility study to be made of a plan for a \$100m pipeline to carry natural gas from Nigeria and Algeria to Western Europe. Spain made the proposal at an International Energy Agency meeting in Paris. Page 16

AFRICAN Development Bank

warns that African countries are facing increasing difficulty in managing their external debts. Page 2

U.S. TEXTILE and clothing

manufacturers and unions are demanding tighter import restrictions and are asking for a meeting with President Ronald Reagan to plead their case. Page 4

THE FRENCH FRANC

was weaker within the European Monetary System last week after in-

EMS May 6, 1983



ECU



Increased speculation over the possibility of another franc devaluation.

French interest rates were pushed higher and that helped the franc to stabilise at its lower levels.

The Dutch guilder was also underpinned by firm interest rates, while recent strength of the Belgian franc allowed the Belgian central bank to cut its discount rate by half a point to 9% per cent.

The D-Mark showed a small improvement, helped by a slight weakening of the U.S. dollar. The Italian lira remained the strongest member of the system.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 24% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

COMPANIES

Standard Indiana sells Italian unit

STANDARD OIL of Indiana is understood to have agreed to sell its subsidiary Amoco Italia to two Saudi-controlled companies, with its name being changed to Tam Oil. Page 16

ARGUS PRINTING and Publishing

South Africa's largest newspaper group, suffered a 40 per cent drop in trading profit in the year ended February, at R17.5m (\$18.2m). Page 18

ROLLS-ROYCE, the UK aero engine maker, plans to spend £70m (\$111m) - £20m on computing and test facilities, £20m on manufacturing technology, and £30m on advanced engineering.

OECD sees improved prospects for world growth this year

BY DAVID HOUSEGO IN PARIS

PROSPECTS for economic growth in the industrial world have improved further, according to new estimates from the Organisation for Economic Co-operation and Development (OECD).

The OECD secretariat now predicts 2 per cent growth overall this year, compared with its December estimate of 1.5 per cent.

Ministers from the 24-nation group meet here today for two days of talks on how best to sustain this fragile recovery. They are divided, however, on how to achieve their goal without rekindling inflation.

The secretariat foresees 3 per cent growth in 1984.

It is predicting a 2 per cent growth for the group of 24 industrialised nations, as opposed to 1½ per cent last December and 3 per cent for 1984.

But that overall average conceals wide disparities. The secretariat's forecast is that the U.S. economy will be expanding by 4.5 per cent in real terms next year, with Japan still showing a modest 3 per cent increase in GNP and Europe only 2 per cent.

Inflation has, however, come down faster than the secretariat expected. For the six months to February of this year, the seven largest Western economies brought inflation down at an annual rate to 2.6 per cent, or below their 3.2 per cent average of the 1980s. Unemployment is also growing less fast.

The U.S. view is that the American-based recovery can help trigger expansion elsewhere if trade barriers are lowered, thus accelerating the growth of world commerce. This argument ties in with the U.S. belief that industrialised nations should widen their markets to Third World goods to offset the contraction in trade caused by developing countries who have cut back on imports to reduce their indebtedness.

But EEC countries fear that this is an indirect attack on the import restraint agreements they have with Japan, and many Third World countries, and on the Community's agricultural policy.

France, supported by the Socialist and Scandinavian countries, is expected to press for a more co-ordinated, deflationary approach to world growth. The French view is that most significant U.S. contribution to sustaining recovery would come from lower interest rates and a weaker dollar. Though many other countries share this view, few

feel there is further mileage to be got over hammering the Americans on interest rates and on bringing down the U.S. budget deficit.

The OECD secretariat will warn governments of the danger that undue emphasis on anti-inflationary policies carries the risk of putting a damper on the incipient recovery. It believes that the adjustments downwards of monetary targets last year in line with inflation, and the competitive cutting of budget deficits in Europe, had an unintended deflationary impact on the world economy.

It is proposing to governments a new approach to economic management that would avoid the deflationary consequences of monetarism and the inflationary consequences of a Keynesian emphasis on employment. This would consist

in governments setting medium-range targets in terms of nominal GDP, or in its equivalent of the monetary mass, multiplied by the velocity of circulation.

Stable targets as defined in such terms would allow countries with unexpected gains in inflation more "growing room" to raise output. On the other hand, in countries where inflation accelerated unexpectedly fast, policy would automatically become contractionary.

The OECD - which has already been selling the approach to governments - believes that it provides an international economic framework while allowing different countries to adapt policies to their particular circumstances.

The two-day meeting will be attended by 40-45 ministers, including Mr George Shultz, the U.S. Sec-

retary of State, Mr Donald Regan, the American Treasury Secretary, and Sir Geoffrey Howe, the British Chancellor of the Exchequer. It is seen as an important milestone in defining the issues before the Williamsburg economic summit at the end of the month.

In the wake of it the U.S. has invited trade and finance ministers from the seven summit countries to a dinner in Paris on Tuesday and to meeting the following day to discuss the related issues of trade, finance and indebtedness. France declined to attend.

East-West issues are not expected to loom large at the OECD gathering partly because both the U.S. and Europe want to avoid a further dispute over these issues before Williamsburg.

Lombard, Page 15

STALEMATE AFTER SHULTZ VISIT

Israel warns of war threat from Syrian build-up

BY REGINALD DALE IN WASHINGTON AND DAVID LENNON IN TEL AVIV

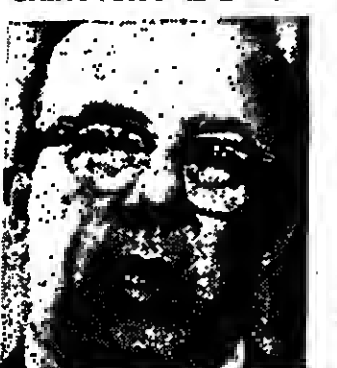
ISRAEL is not optimistic that Syria will pull its 40,000-strong army out of Lebanon after last week's U.S.-sponsored Israeli-Lebanese force withdrawal agreement, Mr Moshe Arens, Israel's Defence Minister, said yesterday.

On the contrary, he warned, Syria was getting ready for war with Israel, through a massive build-up of its armed forces with the most modern Soviet equipment.

Mr Arens was speaking as Mr George Shultz, the U.S. Secretary of State, left the Middle East at the end of a two-week peace mission, in which he failed to win Syria's support over withdrawal of foreign forces from Lebanon.

In an interview on U.S. television, Mr Arens repeated that the Israeli-Lebanese agreement, which he hoped would be signed very shortly, depended on a simultaneous Syrian withdrawal. If that did not occur within a few weeks, urgent consultations would have to be recommended between the Israeli, Lebanese and U.S. governments, he said.

At this stage, however, it was neither necessary nor useful to contemplate new Israeli military action against the Syrian forces in Lebanon, Mr Arens said.



George Shultz

However, the stalemate which Mr Shultz has left behind heightens the fears of renewed clashes between Israeli and Syrian forces. Israel's army radio last night quoted "security sources" warning that if Syria refuses to leave Lebanon, there could be a reversal of the ban on the initiative of Damascus.

Minutes after Mr Shultz left Beirut for Paris yesterday, fighting broke out again in the hills overlooking the capital. Artillery exchanges between Christian Maronite militias and leftist Druse forces had ceased while Mr Shultz conferred with President Amin Gemayel. More than 25 people have died in the past three days of fighting.

Earlier, speaking to reporters on a flight from Saudi Arabia and Tel Aviv, Mr Shultz said Lebanon would now have to try to negotiate with Syria and the Palestine Liberation Organisation on the withdrawal of their forces.

Mr Philip Habib, the U.S. Middle East negotiator, and other senior officials, would remain in Lebanon to "continue work on matters that are still ahead of us," he said.

President Hafiz al-Assad of Syria, meanwhile, flew to Saudi Arabia yesterday for talks with King Fahd.

Although Saudi Arabia supports moves to get all foreign forces out of Lebanon, officials said they saw no direct link between the withdrawal of Israeli and Syrian forces.

They wanted the Israeli troops out of the country, regardless of any agreement between Lebanon and Syria.

Thatcher insists on taking her time

By Peter Riddell, Political Editor

MRS MARGARET THATCHER, the British Prime Minister, is determined to take her time about deciding the date of a general election and may prolong the uncertainty for a little longer. Yet the strong expectation of senior Tories remains that it will be next month.

There was no indication last night of when an announcement would come. Yesterday Mrs Thatcher had a meeting at Chequers, the Prime Minister's country house, with several senior ministers and political advisers. This lasted from before lunch until the early evening.

Most of those attending believe that June has now become unavoidable, although there are differences about the date, between June 9, 15 and 23.

In an interview on BBC radio, recorded before the meeting, Mrs Thatcher was non-committal about the date. She said she would not be "pushed around" or hurried about the election decision. "I shall make it in my own good time, when I think it is right for Britain to have an election and, of course, when I believe there is the best chance for this Government to continue for one or more terms."

She did not think there would be a decision at yesterday's meeting and repeated her "hope and intention" to go to the U.S. for the Williamsburg summit at the end of this month.

Continued on Page 16

Indonesia to delay \$5bn oil projects

BY OUR FOREIGN STAFF

INDONESIA, Asia's biggest oil and gas exporter, wants to postpone the completion of four large oil and petrochemical industry projects costing close to \$5bn in order to save foreign exchange.

The move, announced over the weekend by Prof Ali Wardhana, the Economic Co-ordinating Minister, will have most impact on U.S., Japanese and West German companies, but other European corporations will also be affected.

Prof Wardhana said that rescheduling the projects would save about \$400m in foreign exchange in fiscal year 1983-84, which started last month.

Foreign contractors had been notified that Indonesia wanted to renegotiate its contracts, he said, but none of the projects would be scrapped.

The move is a response to continuing pressure on the balance of payments, which has been hit by falling oil revenues and weak demand for the country's main commodities, which include rubber, tin, coffee, timber and palm oil.

Unveiling an austere budget in January President Suharto made clear that the Government would do its utmost to continue financing major development projects. At the end of March, the rupiah was devalued by 27.5 per cent.

The four projects facing delays are:

- A \$1.35bn oil refinery at Musi, south Sumatra, due for completion by 1985. Four Japanese companies led by JGC (formerly the Japan Gasoline Company) won the contract last year to modernise and expand one of Indonesia's oldest refineries. The other companies were C. Itoh, Nissho Twai and Far East Oil.

- A \$1.3bn aromatics plant at Plaju, also in south Sumatra, to come on stream by 1986. Pertamina, the state-owned oil company, signed contracts last year with Thyssen Rhein Stahl of West Germany for procurement of equipment and with Pullman Kellogg Overseas of the U.S. to design, engineer and operate the plant. The complex is to produce the raw material for nylon, polyester and other synthetic fibres.

- A \$200m olefins complex in Aceh, north Sumatra, also scheduled to begin production in 1986. Contracts for four of the seven production units went to a joint venture comprising Pertamina, Exxon Chemical Company and Tooei Sekiyu Kagaku of Japan.

- A \$750m alumina plant on Bintan Island, near Singapore. Technology contracts went to Kaiser Aluminum of the U.S. and Kaiser Engineers, part of the Raymond group of the U.S. Construction contracts were won by a consortium of four companies led by Klöckner of West Germany.

- A \$1.35bn oil refinery at Musi, Amoco Italia to be sold, Page 16

German and UK producers criticise British steel pricing

BY PETER BRUCE IN LONDON

THE British Steel Corporation (BSC) has come under renewed criticism as it attempts to improve on the 47 per cent share of the UK steel market it won last year.

The West German steel industry is understood to be complaining to the European Commission in Brussels that BSC prices are too low. A group of private UK steel makers is also considering a formal complaint to the British Office of Fair Trading (OFT) about BSC.

Substantial discounts are being offered by BSC to selected customers, which demonstrate the tough stance the corporation has adopted to improve its market share.

Some private steelmakers complain that BSC is selling subsidised, unfinished steel at preferential rates to finishing plants in which it has an interest.

The group preparing the complaint is believed to be particularly concerned that BSC is supplying steel billets, at allegedly unfair prices, to two or three companies in which it has a 50 per cent interest. The group has not yet publicly declared its intentions, and no firm decision has been made on going ahead with the complaint. Not everyone in the private sector expects a sympathetic response from the OFT.

German concern over BSC prices has also not surfaced in public. However, UK industry officials say German producers feel that BSC prices are too low and that the corporation allegedly shows little sign of increasing its prices, in accordance with increased guidance prices issued by the EEC Commission late last month.

The new price guidelines, due to come into force on May 15, involve an average increase of about 3 per cent. The increases were believed agreed largely to accommodate the German steel industry. Prices in the Federal Republic have been much higher than those in the UK and France since the beginning of the year.

In the UK market, BSC has doubled, and in one case more than trebled, the level of rebate off list price offered to some important steel-using industries in the UK.

Although the corporation increased list prices for its main strip products by around 10 per cent from April 3, to align itself with a strengthening market after the slump last summer, some discounts have been increased dramatically between the third quarter of 1982 and the second quarter of this year.

The rebate on hot rolled coils and cut lengths offered to some tube makers, for instance, has risen

from £3 a tonne to £25 (\$39.45) per tonne now. Discounts on the same steel category to manufacturers of racking and stripping have nearly doubled, from £8 last year to £15 a tonne now. For cold reduced coils and cut lengths, discounts to tube producers have risen from £10 to £18 a tonne and for racking manufacturers from £10 to £15.

Domestic appliance manufacturers, mentioned in the documents, are now being offered rebates of £10 per tonne, from £5 last year.

Manufacturers of wheels and other automotive components, listed as eligible for rebates of £5 - and £8 for purchases of more than 20,000 tonnes a year - on hot rolled steel are now being offered between £10 and £15 per tonne off list price. The sector rebates are offered to customers who buy in large tonnages of steel annually throughout the EEC.

While BSC claim that its pricing policies are not secret, and that customers selected for rebate are informed, individually, about discount movements in their sector, some BSC competitors believe that the rebates published in the documents are negotiable, and that even bigger price cuts than those listed are being made by BSC.

Editorial comment, Page 14

How Grindlays in Europe and the Middle East assisted Krupp Polysius AG secure a turnkey contract for a cement plant in Oman.

The Grindlays Bank Group was closely involved in the banking and insurance arrangements for a turnkey contract worth about DM 300 million for a 624,000 tonnes p.a. cement plant in Oman being built by Krupp Polysius AG for the Oman Cement Company (S.A.O.).

Through our offices in London, Ruwi, Bahrain and with the assistance of our representative office in Düsseldorf, Grindlays:-

- Issued the tender bond.
- Issued performance and advance payment bonds.
- Participated in the consortium led by Arab Bank Limited opening the line of credit for Oman Cement Company (S.A.O.).
- Joined Commerzbank AG in co-managing confirmation of this letter of credit to Krupp Polysius AG.
- Through their insurance broking subsidiary, placed contractors all risk and marine insurances.

Another international financial package from Grindlays, Krupp Polysius AG and the Oman Cement Company (S.A.O.) banked on Grindlays - why don't you?



Grindlays Bank p.l.c.
Head Office:
23 Fenchurch Street, London EC3P 3ED
Tel: 01-626 0545. Telex: 885043/6 GRNDLYG.

Branches or offices in: Australia, Austria, Bahrain, Bangladesh, Brazil, Canada, Colombia, Denmark, France, Germany, Greece, Hong Kong, India, Indonesia, Iran, Israel, Japan, Jordan, Kuwait, Lebanon, Luxembourg, Malaysia, Mexico, Monaco, New Zealand, Norway, Oman, Pakistan, Qatar, Saudi Arabia, Singapore, Spain, Sri Lanka, Switzerland, Taiwan, Thailand, United Arab Emirates, United States of America, Venezuela, Zambia, Zimbabwe.

CONTENTS

International Companies	2, 4
World Trade	17, 18
UK Companies	4, 5
UK Companies	6, 8, 9
Appointments	18
Reviews	18
World Guide	12
Building	10
Currencies	28
Editorial comment	14
Financial futures	22
Int'l Capital Markets	17, 18
Letters	15
Lex	15
Lombard	15
Management	12
Men and Matters	14
Money Markets	22
Statistics trends	3
Stock Markets - Bourses	22
Wall Street	20-22
London	20-27
Technology	11
Weather	16

Central America: boost for Nicaragua's secret army	2
Management: how CGE lives with nationalisation	12
Editorial comment: future for Ravenscraig; sugar	14
Information technology: UK enters the race	14
Lombard: a fresh look at summit issues	15
Lex: monopoly game played without rules	16
Brazil's debts: creditors meet on rescue plan	17
World banking: Survey	Section III

OVERSEAS NEWS

Boost for Nicaraguan secret army

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE HUE and cry over President Ronald Reagan's "secret war" in Nicaragua intensified yesterday with the disclosure that the number of U.S.-backed Right-wing guerrillas fighting the Sandinista Government had leapt to 7,000 from only 1,500 in August of last year.

The increase means that the ragged 500-strong guerrilla army, first formed with CIA support at the end of 1981, has now grown to outnumber the 6,000 or so Left-wing guerrillas fighting to topple the U.S.-backed Government of El Salvador.

The new strength of the "secret army" was revealed by the Washington Post on the basis of figures that the Administration and the CIA have provided to congressional committees of the House and Senate Intelligence

Committees over the past 18 months.

The disclosures come at a time of mounting congressional anxiety, not only over the extent of covert U.S. aid to the guerrillas and military support for the Right-wing Government of El Salvador, but also over the whole question of how far the President should be free to endorse such secret operations without the full knowledge and control of Congress.

The House Intelligence Committee has already voted to put an end to "covert" funding for the Right-wing Nicaraguan guerrillas and replace it with "overt" support for governments in the area to conduct their own operations against cross-border guerrillas in El Salvador. Its Senate counterpart has

set a time limit on the covert operations and called on Mr. Reagan to justify the action.

The issue is clouded by the suspicion that the CIA may not have been completely frank in its briefings to Congress and that Congressmen, for their part, may have been a little naive in believing all that they were told. Some Congressmen now believe that the affair could lead to a major confrontation between the White House and Capitol Hill over who should have control over U.S. foreign policy and the commitment of U.S. military resources abroad.

Congressional concern was exacerbated last week when Mr. Reagan used the phrase, "freedom fighters," to describe the Nicaraguan guerrillas. In return, the Administration had insisted that their sole purpose

was to interdict arms supplies to the El Salvador guerrillas and undermine the Cuban "military infrastructure" in Nicaragua.

The latest estimates of their strength, up from 5,500 as recently as February, and 4,000 in December, will only fuel speculation that Washington's real intention is to unseat the Sandinista Government, which would be a violation of U.S. law, but is the avowed aim of the guerrillas themselves.

Mr. Reagan has denied this, saying that the purpose is to force the Sandinistas to keep their promises by holding free elections. There is mounting concern on Capitol Hill, however, that the Administration may not have fully thought through the consequences of its actions and that Washington



Gen. Prem Tinsulanonda, Thailand's new Prime Minister, is seen here in a photograph taken during his tenure as Prime Minister.

Gen. Prem keeps army in new Thai Cabinet

BY RICHARD COWPER IN BANGKOK

THAILAND'S NEWLY appointed Prime Minister, Gen. Prem Tinsulanonda, announced a 44-member Cabinet over the weekend which divides posts between four political parties and retains a significant role for the military.

The coalition government emerged after three weeks of negotiations and bitter political wrangling following the indirect election of April 18.

Gen. Prem himself shocked the nation by announcing that he was quitting politics, only to change his mind and be re-appointed premier nine days ago.

The Government has been formed under new constitutional provisions which reduce the power of the military and its formation in such circumstances is seen as a boost for civilian democracy in Thailand. But the composition of the Cabinet shows that Gen. Prem, a former army commander, has been careful not to offend the

armed forces. Former military and police officers hold 10 of the 44 posts, down from 16 in the last Government, but the posts include the powerful positions of defence, foreign affairs, home affairs and two of the four deputy premierships.

Fifteen portfolios go to the central Social Action Party (SAP) led by elder statesman Mr. Kukrit Pramoj. The country's oldest political party, the Democrat Party (DP) led by Mr. Bichai Rattakul, obtained nine posts, with six going to the military-backed right-wing Thai Citizens Party (TCP) of Mr. Samak Sundaravej and three to the National Democrat Party (NDP).

Together, these four parties hold 209 seats in the nation's 246-member elected Lower House of Parliament. Agencies said: Vietnam said on Saturday it would consider withdrawing its troops from the Thai-Kampuchean border if Bangkok guaranteed security on both sides of the frontier.

Seoul deal with Peking on hijackers

By Ann Charters in Seoul

CHINA and South Korea, in an unprecedented accord, yesterday agreed on the return of a hijacked Chinese aircraft, its crew and passengers. The six Chinese hijackers are to be put on trial in South Korea.

Peking had requested the return of the hijackers, who had asked for political asylum in Taiwan. The agreement is remarkable because China backs the Communist Government in North Korea and does not recognise the South Korean Government.

Trident airliner, carrying 96 passengers and nine crew, was diverted on Thursday morning during a flight from Cheongju, north of Peking, to Shanghai. It was the first time a civilian aircraft has been successfully hijacked out of the country.

The agreement between Peking and Seoul is in line with provisions of the Hague convention on air piracy which stipulates that hijackers may be extradited or tried in the host country. Both China and South Korea are signatories to the convention.

The Koreans have used the event as an opportunity to show off the prosperity and economic development of South Korea. Local papers have been filled with photographs of the Chinese passengers touring industrial facilities and shopping centres. The crew declined the tour.

The 33-man Chinese delegation which was sent to Seoul on Saturday to handle the talks is expected to leave for mainland China today.

Eli Lilly inquiry

Eli Lilly, the major U.S. ethical drug company, is to be investigated by U.S. federal grand jury following allegations that it failed to disclose "adverse information" about its anti-arthritis drug, Orinax, William Hall reports from New York.

Action by the U.S. Justice Department is understood to be in response to a request from the U.S. Food and Drug Administration (FDA).

Setback for Mexico

MEXICO'S attempts to reduce its inflation rate below last year's record 68 per cent have received a fresh setback with the announcement from the Bank of Mexico that the consumer price index rose 6.3 per cent in April, William Chislett reports from Mexico City. The increase was due largely to price increases for petrol and milk, which are government-controlled. The news is likely to encourage trade unions to press for emergency wage increases.

Argentine protest

An angry demonstration of some 1,000 people chanting anti-British and anti-U.S. slogans marked the start of a 10-day odyssey by relatives of the Argentine war dead at the weekend, Jimmy Burns reports from Buenos Aires.

Relatives aboard the naval transport ship, Lago Lacar, returned to Buenos Aires after failing to convince Britain to lift a ban on their planned trip to the Falkland Islands.

Soviet cable TV

The Soviet Union is to start testing four different systems of cable television in Moscow this year and is planning a cable-based data service, the daily Sovetskaya Pravda said yesterday. Reports from Moscow.

Ministers warned

Three Soviet Ministers have been publicly criticised in a Communist Party Central Committee decree on boosting supplies of consumer goods. AP reports from Moscow.

Warning of "failing to meet targets" were Mr. Nikolai Tarasov, Minister of Light Industry, Mr. Ivan Pukhov, Minister of Machine Building for light and food industry and household appliances, and Mr. Vladimir Litov, Minister of the Chemical Industry. The decree hinted the Ministers would be held accountable if shortages persisted.

Brussels marches

Thousands of demonstrators marched through Brussels yesterday in protest against Government plans to crack down on illegal immigrants and encourage aliens to return home. Reports from Brussels.

Aluminium aid

The Italian Government has allocated L195bn (\$85m) for a long-awaited restructuring plan of the country's troubled aluminium industry. John Phillips reports from Rome.

The money, voted at a meeting of the inter-ministerial industrial policy committee, comes in addition to a further L250bn voted for the rescue operation last month.

Stern's competitors have field day over 'Hitler diaries'

BY JONATHAN CARR IN BONN

WEST GERMANS were all agog this weekend to know who really wrote the so-called "Hitler diaries" disclosed by experts on Friday to be forged. Speculation raged that the authors might be Communist East Germans — or even extreme Right-wingers in the Federal Republic itself.

It is anything but surprising to have stirred greater interest than the original announcement by Stern magazine that it had found the ex-dictator's writings.

Stern's competitors have pounced on the luckless weekly's disclosure with unrelenting glee, offering variations on the theme "we told you so". In today's edition, Spiegel magazine noted it had been sceptical from the start, though it had not expected the true picture to emerge so soon.

The mass-circulation Bild woundingly recalled Stern's statement last month that it had made "the biggest journalistic coup of the post-war period". Bild promised its readers from

today "the interesting history of this forgery".

Among the long faces at Stern, two will in future be missing. Herr Peter Koch and Herr Felix Schmidt — two of the weekly's three chief editors — said on Saturday they were resigning.

Herr Henri Nannen, Stern's publisher, pledged there would be not one word from the "diaries" in this week's issue. On the contrary, the magazine would do all it could to reveal to its readers the background to the affair.

"I think we have reason to be ashamed of ourselves," Herr Nannen said in a televised interview.

Stern has stressed that it asked several experts for their opinion before going ahead with publication of the "diaries", of which there are about 60 volumes. However, Federal German experts said last week the documents were clearly produced in the post-war period, some even as late as the 1960s.

Iran publishes figures on war damage

Iran's economy suffered damage totalling \$80bn (\$80bn) in the two years ending September 22, 1982 because of its war with Iraq, according to Iran, the official Iranian news agency, AP reports from Nicosia.

The agency said details had been published in a book prepared by the Planning and Budget Organisation of Iran "as part of" war reparations sought by Iran from Iraq, because Iraq initiated the war.

Payment of war reparations is one of Iran's main terms for ending the war, now in its 33rd month.

The book, entitled "A Summary of the economic damages of the Iraqi-imposed war on Iran," gave figures of losses suffered only by the public sector of the economy, according to Iran. Nor were there any reference to losses in military hardware.

A list carried by Iran showed the oil sector suffered most at \$33.5bn, followed by agriculture, at \$21.5bn.

ADB in gloomy review of Africa's debt problems

BY MICHAEL HOLMAN IN NAIROBI

AFRICAN countries face increasing difficulty managing their external debts, the African Development Bank warns in a gloomy review of economic conditions on the continent.

In its report for 1982, due to be released at next week's 19th annual meeting, the bank notes that member countries' continuing balance of payments problems have led to "significant increases in foreign borrowing" resulting in rising debt service ratios, increased difficulties in obtaining funds and an inability to maintain payments.

In sub-Saharan Africa, the report says, total debt increased six times from 1970 to 1980, reaching 30 per cent of the continent's GNP. Out of \$626bn in new loans to the third world in 1982, only \$130bn (21 per cent) went to Africa. Of this \$55bn went to five oil-producing countries (Algeria, Congo, Egypt, Gabon and Nigeria).

Balance of payments problems forced seven countries to rene-

geote their debts in 1981 (Central African Republic, Liberia, Madagascar, Senegal, Sudan, Togo and Zaïre) and three more in 1982 (Malawi, Sierra Leone and Angola).

"The accumulation of arrears has become a growing problem in many other countries," Growth in real GDP in non-oil Africa fell from 4.8 per cent in 1980 to 2.6 per cent in 1981, and declined further to 2 per cent last year.

Food production continued to be inadequate. Output of rice, maize, wheat and other cereals and grains in 1982 was an estimated 54.6m tons, a 2.7 per cent fall on the preceding year.

In 1980, Africa's terms of trade deteriorated by about 9 per cent compared with 1979. In 1981 there was a further worsening of about 5 per cent, and early projections indicate a decline of 3 per cent in 1982. The current account deficit of non-oil African nations averaged about 9 per cent of their GNP in 1982.

THAILAND'S NEWLY appointed Prime Minister, Gen. Prem Tinsulanonda, announced a 44-member Cabinet over the weekend which divides posts between four political parties and retains a significant role for the military.

The coalition government emerged after three weeks of negotiations and bitter political wrangling following the indirect election of April 18.

Gen. Prem himself shocked the nation by announcing that he was quitting politics, only to change his mind and be re-appointed premier nine days ago.

The Government has been formed under new constitutional provisions which reduce the power of the military and its formation in such circumstances is seen as a boost for civilian democracy in Thailand. But the composition of the Cabinet shows that Gen. Prem, a former army commander, has been careful not to offend the

armed forces. Former military and police officers hold 10 of the 44 posts, down from 16 in the last Government, but the posts include the powerful positions of defence, foreign affairs, home affairs and two of the four deputy premierships.

Fifteen portfolios go to the central Social Action Party (SAP) led by elder statesman Mr. Kukrit Pramoj. The country's oldest political party, the Democrat Party (DP) led by Mr. Bichai Rattakul, obtained nine posts, with six going to the military-backed right-wing Thai Citizens Party (TCP) of Mr. Samak Sundaravej and three to the National Democrat Party (NDP).

Together, these four parties hold 209 seats in the nation's 246-member elected Lower House of Parliament. Agencies said: Vietnam said on Saturday it would consider withdrawing its troops from the Thai-Kampuchean border if Bangkok guaranteed security on both sides of the frontier.

CHINA and South Korea, in an unprecedented accord, yesterday agreed on the return of a hijacked Chinese aircraft, its crew and passengers. The six Chinese hijackers are to be put on trial in South Korea.

Peking had requested the return of the hijackers, who had asked for political asylum in Taiwan. The agreement is remarkable because China backs the Communist Government in North Korea and does not recognise the South Korean Government.

Trident airliner, carrying 96 passengers and nine crew, was diverted on Thursday morning during a flight from Cheongju, north of Peking, to Shanghai. It was the first time a civilian aircraft has been successfully hijacked out of the country.

The Koreans have used the event as an opportunity to show off the prosperity and economic development of South Korea. Local papers have been filled with photographs of the Chinese passengers touring industrial facilities and shopping centres. The crew declined the tour.

The 33-man Chinese delegation which was sent to Seoul on Saturday to handle the talks is expected to leave for mainland China today.

Eli Lilly, the major U.S. ethical drug company, is to be investigated by U.S. federal grand jury following allegations that it failed to disclose "adverse information" about its anti-arthritis drug, Orinax, William Hall reports from New York.

Action by the U.S. Justice Department is understood to be in response to a request from the U.S. Food and Drug Administration (FDA).

MEXICO'S attempts to reduce its inflation rate below last year's record 68 per cent have received a fresh setback with the announcement from the Bank of Mexico that the consumer price index rose 6.3 per cent in April, William Chislett reports from Mexico City. The increase was due largely to price increases for petrol and milk, which are government-controlled. The news is likely to encourage trade unions to press for emergency wage increases.

An angry demonstration of some 1,000 people chanting anti-British and anti-U.S. slogans marked the start of a 10-day odyssey by relatives of the Argentine war dead at the weekend, Jimmy Burns reports from Buenos Aires.

Relatives aboard the naval transport ship, Lago Lacar, returned to Buenos Aires after failing to convince Britain to lift a ban on their planned trip to the Falkland Islands.

The Soviet Union is to start testing four different systems of cable television in Moscow this year and is planning a cable-based data service, the daily Sovetskaya Pravda said yesterday. Reports from Moscow.

Three Soviet Ministers have been publicly criticised in a Communist Party Central Committee decree on boosting supplies of consumer goods. AP reports from Moscow.

Warning of "failing to meet targets" were Mr. Nikolai Tarasov, Minister of Light Industry, Mr. Ivan Pukhov, Minister of Machine Building for light and food industry and household appliances, and Mr. Vladimir Litov, Minister of the Chemical Industry. The decree hinted the Ministers would be held accountable if shortages persisted.

Thousands of demonstrators marched through Brussels yesterday in protest against Government plans to crack down on illegal immigrants and encourage aliens to return home. Reports from Brussels.

The Italian Government has allocated L195bn (\$85m) for a long-awaited restructuring plan of the country's troubled aluminium industry. John Phillips reports from Rome.

The money, voted at a meeting of the inter-ministerial industrial policy committee, comes in addition to a further L250bn voted for the rescue operation last month.

CONTRACTS AND TENDERS

REPUBLIQUE ALGERIENNE
DEMOCRATIQUE ET
POPULAIRE

(Algerian Popular Democratic Republic)

MINISTRE DE L'ENERGIE ET DES INDUSTRIES
PETROCHIMIQUES
(Ministry for Energy and Petrochemical Industries)ENTREPRISE NATIONALE DE FORAGE
(National Oil Exploration Company)
"ENAFOR"NOTICE OF INTERNATIONAL CALL FOR TENDERS
NO. IN 83.17

"ENAFOR" is launching an International Call for Tenders for the supply of:

FOUR (4) 15-TONNE FORKLIFT TRUCKS

This Call for Tenders is intended for Manufacturing Companies only, and excludes organisations, representatives of companies and any other intermediaries in compliance with the provisions of Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade.

Interested suppliers may obtain the applications from ENAFOR, DEPARTEMENT ACHATS (PURCHASING DEPARTMENT), 1 PLACE BIR HAKEM EL-BIAR (ALGER), (ALGIERS), with effect from the date on which this notice is published.

Tenders, of which six (6) copies should be prepared, must be sent in a double sealed envelope, by registered post, the outer envelope being completely anonymous and bearing no captions, logo or seal of the tenderer, nor any inscription indicating the origin of the same, stating simply "APPEL OFFERTS INTERNATIONAL" (INTERNATIONAL CALL FOR TENDERS), "NE PAS OUVRIRE" (INTERNATIONAL CALL FOR TENDERS NO. 83.17 - CONFIDENTIAL - DO NOT OPEN), for the attention of MONSIEUR LE CHEF DE DEPARTEMENT ACHATS (PURCHASING DEPARTMENT), to arrive by 25 June 1983 at the very latest.

Any tender arriving after this date will be rejected.

Selection will be made within 120 days from the closing date of this Call for Tenders.

REPUBLIQUE ALGERIENNE
DEMOCRATIQUE ET
POPULAIRE

(Algerian Popular Democratic Republic)

MINISTRE DE L'ENERGIE ET DES INDUSTRIES
PETROCHIMIQUES
(Ministry for Energy and Petrochemical Industries)ENTREPRISE NATIONALE DE FORAGE
(National Oil Exploration Company)
"ENAFOR"NOTICE OF INTERNATIONAL CALL FOR TENDERS
NO. IN 83.13

"ENAFOR" is launching an International Call for Tenders for the supply of the following oil exploration equipment:

ANNUAL BLOWOUT PREVENTER 13" — 10,000 psi

RAM BLOWOUT PREVENTER 13" — 10,000 psi

MANIFOLD AND CHOKE VALVES 13" — 10,000 psi

This Call for Tenders is intended for Manufacturing Companies only, and excludes organisations, representatives of companies and any other intermediaries in compliance with the provisions of Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade.

Interested suppliers may obtain the applications from ENAFOR, DEPARTEMENT ACHATS (PURCHASING DEPARTMENT), 1 PLACE BIR HAKEM EL-BIAR (ALGER), (ALGIERS), with effect from the date on which this notice is published.

Tenders, of which six (6) copies should be prepared, must be sent in a double sealed envelope, by registered post, the outer envelope being completely anonymous and bearing no captions, logo or seal of the tenderer, nor any inscription indicating the origin of the same, stating simply "APPEL OFFERTS INTERNATIONAL" (INTERNATIONAL CALL FOR TENDERS), "NE PAS OUVRIRE" (INTERNATIONAL CALL FOR TENDERS NO. 83.13 - CONFIDENTIAL - DO NOT OPEN), for the attention of MONSIEUR LE CHEF DE DEPARTEMENT ACHATS (PURCHASING DEPARTMENT), to arrive by 11 June 1983 at the very latest.

Any tender arriving after this date will be rejected.

Selection will be made within 120 days from the closing date of this Call for Tenders.

REPUBLIQUE ALGERIENNE
DEMOCRATIQUE ET
POPULAIRE

(Algerian Popular Democratic Republic)

MINISTRE DE L'ENERGIE ET DES INDUSTRIES
PETROCHIMIQUES
(Ministry for Energy and Petrochemical Industries)ENTREPRISE NATIONALE DE FORAGE
(National Oil Exploration Company)
"ENAFOR"NOTICE OF INTERNATIONAL CALL FOR TENDERS
NO. IN 83.12

"ENAFOR" is launching an International Call for Tenders for the supply of the following equipment:

BATCH OF MOTOR-DRIVEN PUMPS, 40 to 74 hp
TOGETHER WITH MISCELLANEOUS SUPPLY ACCESSORIES

This Call for Tenders is intended for Manufacturing Companies only, and excludes organisations, representatives of companies and any other intermediaries in compliance with the provisions of Law No. 78-02 of 11 February 1978, with respect to State Monopoly on Foreign Trade.

Interested suppliers may obtain the applications from ENAFOR, DEPARTEMENT ACHATS (PURCHASING DEPARTMENT), 1 PLACE BIR HAKEM EL-BIAR (ALGER), (ALGIERS), with effect from the date on which this notice is published.

Tenders, of which six (6) copies should be prepared, must be sent in a double sealed envelope, by registered post, the outer envelope being completely anonymous and bearing no captions, logo or seal of the tenderer, nor any inscription indicating the origin of the same, stating simply "APPEL OFFERTS INTERNATIONAL" (INTERNATIONAL CALL FOR TENDERS), "NE PAS OUVRIRE" (INTERNATIONAL CALL FOR TENDERS NO. 83.12 - CONFIDENTIAL - DO NOT OPEN), for the attention of MONSIEUR LE CHEF DE DEPARTEMENT ACHATS (PURCHASING DEPARTMENT), to arrive by 11 June 1983 at the very latest.

Any tender arriving after this date will be rejected.

Selection will be made within 120 days from the closing date of this Call for Tenders.

PAPUA NEW GUINEA
ELECTRICITY COMMISSIONSPECIFICATION NO. 832
FOR THE SUPPLY OF
ELECTRICITY

The Papua New Guinea Electricity Commission invites tenders for the supply of electricity to the following locations:

1. Port Moresby (111 MW)

2. Lae (111 MW)

3. Madang (111 MW)

4. Wewak (111 MW)

5. Samarai (111 MW)

6. Port Moresby (111 MW)

7. Lae (111 MW)

8. Madang (111 MW)

9. Wewak (111 MW)

10. Samarai (111 MW)

11. Port Moresby (111 MW)

12. Lae (111 MW)

13. Madang (111 MW)

14. Wewak (111 MW)

15. Samarai (111 MW)

16. Port Moresby (111 MW)

17. Lae (111 MW)

18. Madang (111 MW)

19. Wewak (111 MW)

20. Samarai (111 MW)

21. Port Moresby (111 MW)

22. Lae (111 MW)

23. Madang (111 MW)

24. Wewak (111 MW)

25. Samarai (111 MW)

26. Port Moresby (111 MW)

27. Lae (111 MW)

28. Madang (111 MW)

29. Wewak (111 MW)

30. Samarai (111 MW)

31. Port Moresby (111 MW)

32. Lae (111 MW)

33. Madang (111 MW)

34. Wewak (111 MW)

35. Samarai (111 MW)

36. Port Moresby (111 MW)

37. Lae (111 MW)

38. Madang (111 MW)

39. Wewak (111 MW)

40. Samarai (111 MW)

COMPANY NOTICES

CORPORATION INCORPORATED UNDER THE
LAW OF THE STATE OF NEW YORK

Capital: \$1,000,000.00

Incorporated on 11/11/78

Incorporated in the State of New York

Incorporated in the State of New York

Incorporated in the State of New York

Incorporated in the State of New York

Incorporated in the State of New York

Incorporated in the State of New York

STATISTICAL TRENDS: THE EEC

Slowdown in growth causes problems

THE European Economic Community has experienced slow or negative growth in the past few years, with falling investment and rising inflation and unemployment.

Inflation began to slow last year and is set to fall faster in 1983, but unemployment has risen sharply. The modest recovery forecast for this year will probably fail to prevent a further rise.

The rate of employment growth in the EEC has been significantly worse than that of the U.S. and Japan since 1970, with the exception of last year. In sectoral terms, the trend towards a falling share of agricultural and industrial employment has continued.

The onset of lower growth, higher inflation and unstable exchange rates in the 1970s has created major problems for moves towards integration.

Some measures of convergence and divergence of the economies are given here, showing the increase in variability in the 70s and 80s.

The European Monetary System has been one response, but the fundamental divergences in the economies have required substantial realignments in the system. A result of the recession has been growing non-tariff barriers to intra-community trade and national resistance to restructuring major industries like steel and chemicals on a community basis.

Since the establishment of the EEC, the original Six have all increased the share of intra-EEC trade as a proportion of total trade, as has

the UK, Denmark, Ireland and Greece have seen the opposite development, but their shares remain high.

The EEC budget has grown substantially since 1973, but still represented only 2.7 per cent of national spending in 1981. For this reason it has no appreciable fiscal effect.

Problems with the budget centre on the Common Agricultural Policy, which takes the lion's share of spending. The subsidies given to farmers have produced tensions internally and externally.

Within the community, the CAP resulted in the UK, which ranks sixth in gross domestic product per capita, making a net contribution to the budget, the only country apart from West Germany to do so. Refunds to the UK have been a temporary solution. But real farm incomes have tended to fall since 1974 (although they rose last year) and this is a major factor in the present farm price talks.

Externally, the farm surpluses which are produced, especially of cereals and milk products, threaten to start a trade war with the U.S. over their export to third countries.

Negotiations over the entry of Spain and Portugal into the community centre on the problems which would be raised by two more Mediterranean farming sectors within the EEC.

The EEC's competitiveness declined in the period 1973 to 1980. But in 1981-82, relative unit labour costs fell back to the levels of the early 70s, thanks to lower wage rises and favourable exchange rate movements.

The community's share of world trade slipped between 1963 and 1980. In the same period, rates of growth of productivity failed to match those of Japan, but compared favourably with the U.S.

Indicators

EEC ECONOMIC INDICATORS				
	Real GDP	Real fixed investment	Consumer prices	Unempl. rate*
1961-70	4.7	5.7	3.8	2.1
1971-80	2.9	1.6	9.7	4.2
1979	3.3	4.0	10.0	5.4
1980	1.4	2.3	14.3	6.0
1981	-0.6	-5.6	12.8	7.9
1982	0.3	-3.0	11.0	9.6
1983†	1.0	0.6	8.0	11.0

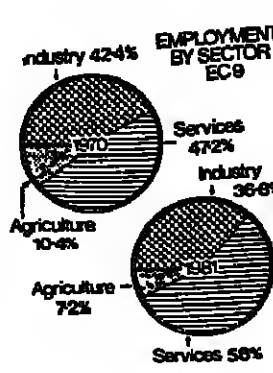
* EEC 9. † Forecast. Sources: EEC Commission, OECD

INDUSTRY INDICATORS 1975=100		
	Crude steel	Passenger cars Elect. prodn.
1976	107.1	115.9 111.1
1977	100.6	120.0 105.8
1978	105.8	121.3 112.5
1979	111.9	121.3 118.4
1980	102.0	110.8 116.5
1981	99.9	103.6 109.0
1982	88.2	106.5* 103.3*

* January-September. Source: Eurostat

EMPLOYMENT % changes		
	Labour force	Employment
	EEC U.S. Japan	EEC U.S. Japan
1970-79	0.5 2.7 0.8	0.2 2.6 0.8
1980	0.8 1.9 1.0	-0.1 0.5 1.0
1981	0.4 1.6 1.2	-1.5 1.1 0.8
1982*	0.6 1.0 1.0	-1.1 -1.2 0.6
1983†	0.7 1.6 0.4	-0.3 1.0 1.0

* Estimate. † Forecast. Source: EEC Commission



Internal

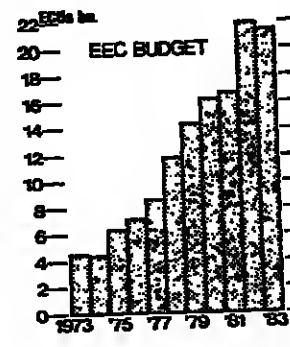
CONVERGENCE AND DIVERGENCE, EEC 10			
	GDP per cap. coefficient of variation†	Inflation standard deviation*	Net gov't borrowing standard deviation*
1961-70	15.4	21.5	1.5
1971-80	13.8	29.1	3.7
1980	14.2	26.2	5.2
1981	14.4	23.8	4.7
1982	14.5	24.1	4.1
1983	14.9	23.7	3.4

* Root of sum of squares of deviation from EEC average. † Standard deviation divided by mean. Source: EEC Commission

Budget

INTRA-EEC TRADE			
	Shares of total, 1981. % share	Change 1958-81	Imports
BLEU	70.0	+16.3	59.5
OK	47.0	-11.3	48.1
D	46.9	+11.0	48.2
GR	43.2	-7.3	51.2
F	43.2	+19.6	49.2
I	43.2	-13.8	74.9
NL	43.2	+9.5	40.8
UK	43.2	+15.8	52.0
EEC 10	51.2	+16.3	47.7

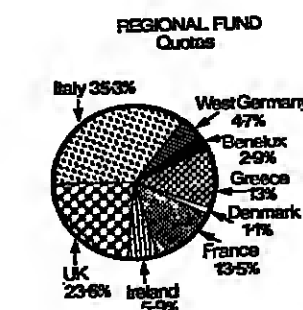
Source: Eurostat



EXPENDITURE % of total	
	1973 1982
CAP	81.2 63.7
Social fund	5.8 5.7
Regional fund	— 13.5
Industry, energy, research	1.5 2.1
Administration, other	11.5 15.0

Source: Eurostat

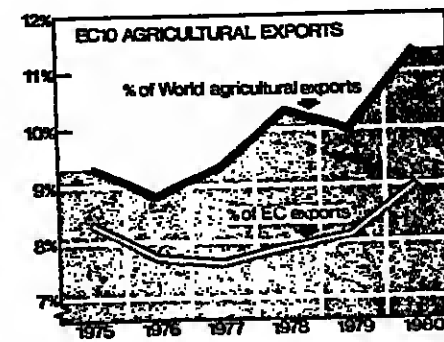
Agriculture



FARM SPENDING By product, % of total, 1982	
Cereals	15.2
Milk products	30.2
Oils and fats	9.1
Sugar	9.2
Beef and veal	10.6
Tobacco	4.5
Fruit and veg.	6.4
Other products	12.7
MCA's	2.1

EEC 10: SELF-SUFFICIENCY By product, %		
	1973	1980
Cereals	91	101
Wheat	104	117
Barley	105	112
Sugar*	91	125
Wine*	99	105
Beef and veal	143	115
Skimmed milk	130	148
Concentrated milk	98	119
Butter	102	105
Poultrymeat	102	105

* EEC 9. Source: Eurostat



REAL AGRICULTURAL INCOMES (1974=100)		
	EEC 9	EEC 10
1975	97.2	97.3
1976	98.8	99.1
1977	97.6	98.0
1978	99.5	100.4
1979	96.9	97.8
1980	90.4	92.3
1981	88.1	90.4

Source: Eurostat

External

CHANGES IN AREA IMPORT STRUCTURE 1958-81 % points				
	U.S.	Japan	Centrally planned	Developing
BLEU	-2.6	+1.8	+0.7	-3.1
DK	-0.5	+1.6	-0.6	+2.4
D	-6.2	+2.8	-0.1	-5.3
GR	-8.5	+2.9	-1.0	+13.7
F	-2.7	+1.8	+0.9	-19.5
I	+3.3	+1.5	-0.1	-5.3
NL	-2.0	+1.1	+1.8	-0.9
I	-10.4	+1.0	+2.1	+1.5
UK	-4.1	+2.6	-0.3	-14.9
EEC 10	-3.0	+1.9	+0.8	-7.7

Source: Eurostat

SHARE OF GDP, 1981 %	
	At current prices and PPPs* EEC 10=100
D	26.1
F	22.0
I	18.6
NL	5.5
B	3.8
UK	18.9
Other	5.1
U.S.	118.8
Japan	46.0

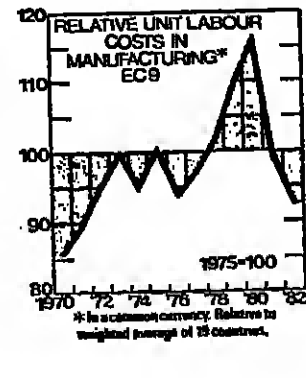
* Purchasing power parities. Source: EEC Eurostat

SHARES OF WORLD TRADE, %			
	Exports	Imports	
EEC	21.3	21.0	19.0
U.S.	7.5	15.4	13.5
Japan	4.2	8.0	8.0
1963	19.3	17.7	19.0
1973	25.8	23.4	24.2
1980	12.6	15.2	15.2
U.S.	5.0	8.6	8.9
Japan	5.0	8.6	8.9

* Excluding intra-EEC trade. Source: Eurostat

PRODUCTIVITY Per person employed, % changes			
	EEC 10	U.S.	Japan
1963-70	4.4	2.1	8.4
1973-80	2.1	0.1	3.0
1981-83*	1.2	0.5	2.3
1979	2.4	-0.1	4.1
1980	1.5	-0.6	3.3
1981	0.9	0.9	2.1
1982	1.4	-0.5	1.7
1983*	1.4	1.2	3.2

* Forecast. Source: EEC Commission



WITH BARCLAYS BANK.

Exporting is never easy. But with expert back-up, and detailed knowledge of your market, it can be made a little easier. Barclays Bank can do that.

THE CORNERS OF THE EARTH
Barclays is a truly international network, with over 5,300 branches across 84 countries. Every one is staffed by people who really

know what's happening in their market. People whose local contacts give a balanced picture of market conditions. Whose local introductions cut through red tape. Who can supply full local documentation. Who can give you the details on local factors—like currency regulations. And of course, who speak the local language as well as yours.

THE CORNER OF THE STREET
But Barclays Bank's international service begins in your own country. Close at hand, you'll find a branch that can give you the kind of world-wide picture that only comes from having people on the ground in every corner of the earth. And as you'd expect from a world-wide bank with total

assets of over US \$95 billion (as at December 31, 1982) Barclays is second to none when it comes to arranging export finance, and noted for particular expertise in the key areas of foreign local currency finance. So whatever your interest in exporting, talk to Barclays first. They'll help you come in from the cold.



OVERSEAS NEWS

WORLD TRADE NEWS

Swedes shadow Soviet tanker in mini-sub hunt

BY KEVIN DONE IN STOCKHOLM

UNDER CLOSE naval escort, a Soviet chemical tanker was last night allowed to leave Swedish waters near Sundsvall on the country's northern Baltic coast, where for nearly two weeks, Swedish armed forces have been hunting for suspected Soviet submarines.

It is thought that at least two mini submarines are trapped behind barriers of mines laid across the fjords, close to Sundsvall and it was feared they might try to escape using the tanker as cover.

The Soviet tanker had been discharging methanol over the weekend for a Swedish chemicals company and its departure was delayed for several hours.

As it headed out to sea last night it was led by helicopters trailing hydrophones and was accompanied by Swedish patrol boats.

The hunt for foreign submarines off the Swedish coast, about 450 km north of Stockholm, reached a new pitch on Saturday when helicopters and patrol boats fired two salvos of

around 10 depth charges at suspected intruders.

As in an earlier attack some days ago with mines and depth charges, the Swedish forces again failed in their attempt to bring the suspected submarines to the surface.

The Swedish defence staff is becoming increasingly wary about releasing detailed information about its activities around Sundsvall because of fears that this could be relayed by radio signals to the intruding submarines.

Much of the surrounding coastline was closed off the public at the weekend.

Investigations of the seabed by divers in areas where depth charges and mines have been exploded have also failed, so far, to yield evidence that could conclusively identify the submarines.

A spokesman for the Chief of Staff said yesterday: "It is likely that we are dealing here with mid-range submarines. For the moment we are sure that we must continue our investigations."

JOHN GRIFFITHS LOOKS AT PROSPECTS FOR THE ALTERNATIVE ENGINE

Diesel shifts to top gear in the car market

THE YEAR 2000 will see the start of the century of the diesel engine, according to the confident prediction of a team of planning and research consultants.

"We cannot yet consign the petrol engine to retirement and it will remain for many decades the prime power unit for cars. But the writing is on the wall," says Planning Research Systems, in its annual world engines digest.

Ford's announcement last week that it will start producing up to 150,000 1.6 litre car diesels a year at Dagenham in Essex from September, provides further proof that bigger manufacturers think so too.

There are caveats: research is proceeding on other alternative power units, such as gas turbines. The pressure of rising fuel prices has seen much development in the fuel economy of the petrol engine itself, and many are now as economical as the diesel engines of a few years ago.

But even short of a complete takeover, the potential demand for the diesel is such that a major manufacturer now ignores it at its peril.

This is despite the fact that the diesel has several disadvantages, compared with the petrol engine: it is innately more prone to vibration and harshness; it must be serviced more frequently; it is relatively heavier; involves some delay in

starting up while its glow plugs heat up, and the fuel itself is unpleasant to handle on the forecourt.

A diesel version of any given car is likely to cost several hundred pounds more than its petrol equivalent. The engine is much more highly stressed - with compression ratios double that of petrol units - and more demanding in manufacture.

Ford has found that not even tighter machining tolerances are sufficient to ensure the required durability. So when major components have been produced, they are sorted into grades according to minute variations in the finished product. A computer then selects the most closely compatible ones for any given engine. Not only that, but 31 separate chiller rooms have been installed to keep the components as close as possible to ambient temperature to give accurate dimensional comparability.

With these difficulties and a total commitment of £140m, Ford must believe the effort is worthwhile - although it will not yet give market predictions for the Escorts and Fiestas into which the engines will first be fitted. Most manufacturers seem to hold the same view as Ford.

The UK, which for a number of reasons has been most reluctant to accept the diesel, provides a good illustration of the growing commitment.

In 1972, only Peugeot and Mercedes were offering diesel cars in Britain. By 1981, the number of manufacturers offering diesels had grown to eight; last year there were 13. Ford's debut this year will be followed by EL in 1984 with a unit developed jointly with Perkins.

The growth has taken place for one main reason: the diesel will on a motorist once had to travel to re-quip his initial investment has shrunk. At the same time, differential taxation on diesel and petrol fuels in some European markets has led to soaring diesel sales.

Italy provides the best example: diesel costs about \$1.90 a gallon; petrol \$3.95. So if a petrol version of

Germany last year, 215,000 in France and 200,000 in Italy.

Altogether, West European manufacturers produced 1.17m diesels last year, and the arrival of Ford's unit alone is certain to push up output substantially in the near future.

Even so, since the attraction diesel is confined entirely to its meagre thirst, it is highly vulnerable to fuel price factors. Thus West Germany's recent upgrading of the diesel price against petrol is expected to produce a slackening of demand this year, while in the U.S., the stabilising effect on petrol prices of the current oil glut has badly dented predictions that diesels would capture 20 per cent or more of all new car sales by 1985.

Sales jumped sharply in the wake of the 1978 oil price rises to reach 509,000 in 1981. But they have since slumped to half that level (though another big factor was the poor season in which General Motors' first diesel units came to be held).

Japan's car diesel output, however, has gone from a mere 44,000 in 1978 to 214,000 last year.

So the long-term expectation must be that, when the current fuel surplus dwindles, more fuel prices rises will lead to a commensurate increase in diesel car sales.

The UK itself has been a laggard. This is partly because diesel prices have often been higher than petrol.

Currently, the situation is favourable to diesel, which at an average £1.72p (\$2.7p) per gallon is about 7p per gallon less.

But it has been a function, too, of the high proportion of cars sold to companies - about 50 per cent - and companies tend to adopt a "buy British" policy.

That has excluded all the UK manufacturers - at least until the arrival of Vauxhall and Talbot diesel models within the past 12 months (even if the engines are built on the Continent).

Now, however, sales are accelerating rapidly: only 2,800 diesels were sold in the UK in 1977; still only \$,800 by 1980. But in 1981 they strengthened to 9,700 and jumped by 50 per cent last year to 14,500.

In this year's first quarter they had risen to 6,585 and significantly, Vauxhall/Opel's share of those sales had reached 29 per cent.

Vauxhall/Opel, following the launch of its petrol engined Cavalier, has become a firmly entrenched rival to Ford in the fleet markets, and the signs are that its diesel version will give the diesel "respectability" among the fleets.

The arrival of the Ford diesel, and later, BL's, will enhance that respectability further. Vauxhall/Opel is already sufficiently encouraged to predict that by 1985, its own diesel sales will have more than doubled to 35,000.

FIRST, WE CHANGED OUR NAME FROM SIRIUS TO VICTOR.
THEN, WE ADDED SOFTWARE THAT TURNS VICTOR INTO AN
EVEN MORE VERSATILE SYSTEM.

LEADERSHIP. Sirius' unique combination of hardware and software made it Europe's leading 16-bit microcomputer.

Now, in its new global role, Sirius has acquired the Victor name and worldwide service organization. But we haven't forgotten what we learned as Sirius.

THE SOFTWARE EQUATION. Without software, even the best computer is principally useful as an expensive boat anchor.

That's why Sirius, and now Victor, encourages the development of useable and useful software for business, industry, and the professions. Today, our software library contains hundreds of highly productive programs written for use in all major European languages.

THE VERSATILE COMPUTER.

With available software and the Victor printer, the advanced 16-bit Victor computer can become a complete office system with unmatched performance in its price range.

THE POWERFUL COMPUTER. No computer in its price range offers you the features and performance of the Victor computer system.

Start with memory. The standard Victor offers 128 Kilobytes of memory and full 1.2 megabytes of disk storage.

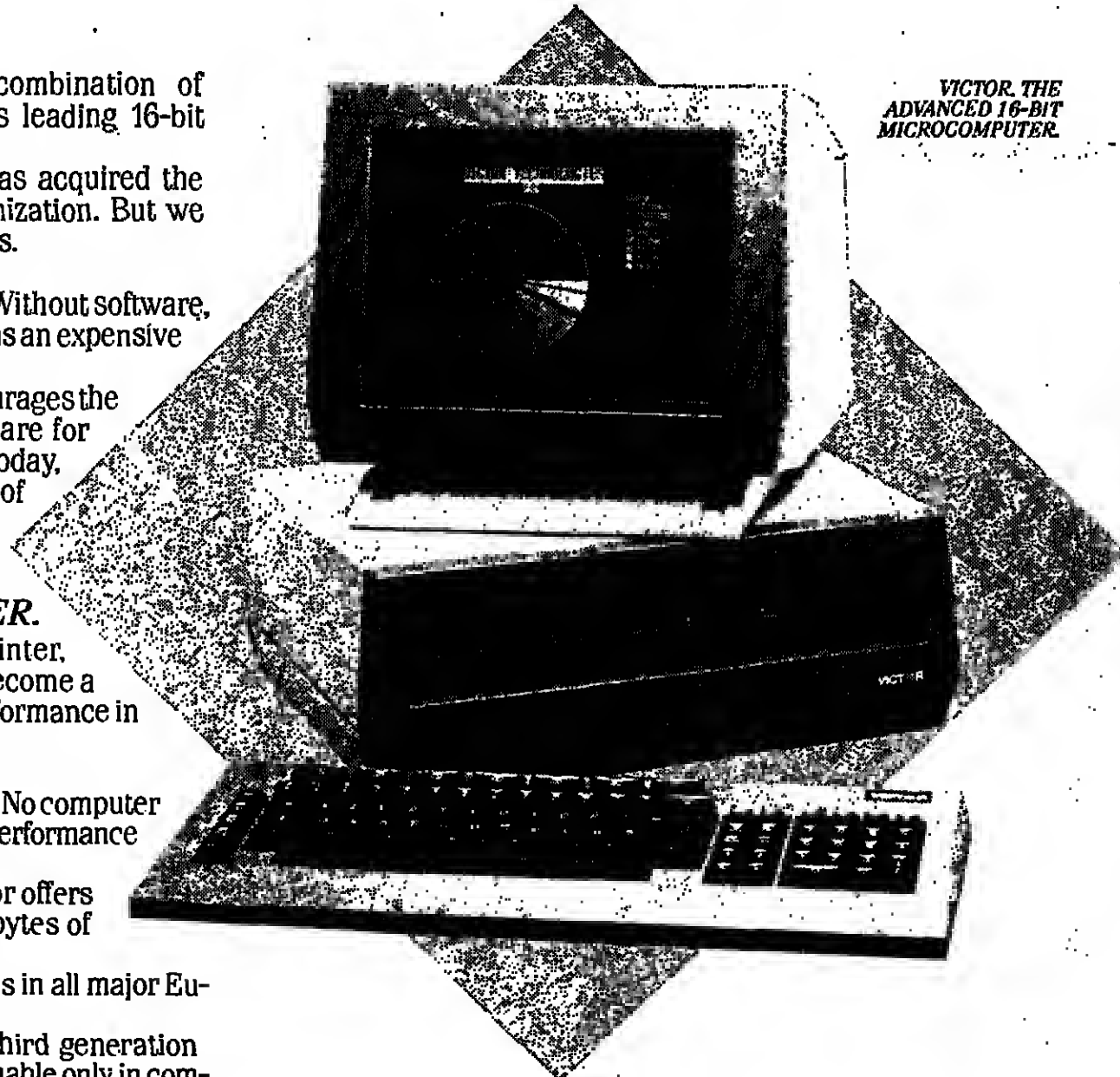
Then, keyboards. Victor offers keyboards in all major European languages.

Now, the computer itself. Victor is a third generation 16-bit microcomputer with power once imaginable only in computers costing many multiples of the Victor price. And here's the paradox: the more powerful a computer is, the easier it can be to use.

THE FRIENDLY COMPUTER. With Victor hardware and software, you'll probably be using it the first moment you own it.

Start with programs like word processing and electronic management tools. Add terminal programs which allow you to communicate with mainframe computers. Network Victor computers to share programs, data and accessories such as

VICTOR, THE
ADVANCED 16-BIT
MICROCOMPUTER.



printers. The Victor system is built to grow with you. It's actually so friendly that it can talk to you, or record your voice digitally.

TRY IT YOURSELF. There are Victor computer dealers worldwide. They'll be happy to give you a complete, hands-on demonstration of Victor systems and software.

When you compare price and performance, we think you'll agree, nothing beats the Victor system.

VICTOR

FOR MORE INFORMATION AND THE NAME OF YOUR NEAREST DEALER, WRITE US, OR CALL US AT THE NUMBERS BELOW:
VICTOR TECHNOLOGIES INC. 380 EL PUEBLO ROAD, SCOTT'S VALLEY, CA 95066. (408) 438.66.80.
VICTOR TECHNOLOGIES EUROPE, NIHOOFSESTEENWEG 71, 1750 SCHEPDAAL, BELGIQUE. (2) 569.55.00.

More curbs urged on U.S. textile imports

BY PAUL TAYLOR IN NEW YORK

U.S. TEXTILE and clothing manufacturers and trade union leaders are demanding tighter Federal import restrictions and asking for a meeting with President Ronald Reagan to set out their case.

The manufacturers claim the Administration is not doing enough to curb imports, particularly from Asia.

In the first three months of the year, imports of textiles and clothing into the U.S. totalled the equivalent of 1.7m square yards, a 17.8 per cent increase over the same period last year, according to the American Textile Manufacturers Institute.

Such an increase was "astounding" at a time when there had been hardly any pick-up in domestic producers' business and about 204,000 U.S. textile and clothing workers

were without jobs, Mr James Chapman, President of the Institute, said.

Mr Chapman warned that if the Administration failed to tighten import quotas and other restrictions, imports during 1983 could total 1.8m square yards more than the 1982 level.

Separately, a Federal appeals court has upheld a U.S. Commerce Department decision in 1980 to settle anti-dumping charges against importers of Japanese televisions. The court ruled that the department had the authority to compromise with 22 importers on the amount of anti-dumping duties to be assessed against them.

The ruling followed a challenge by a group of unions and electronics manufacturers who had argued that the Commerce Department had violated trade laws.

Dip in UK share of roll-on, roll-off trade

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH hauliers' share of the roll-on roll-off traffic between Great Britain and the European Continent fell to 48 per cent in the last quarter of 1982.

It was the first time that vehicles registered in the UK had been overtaken by foreign-registered vehicles since the last quarter of 1974.

Vehicles registered in other EEC countries comprised 49 per cent of the total powered vehicle traffic on the Channel and North Sea ferry crossings and other countries 8 per cent. Of the EEC total, France had the highest percentage with 20 per cent, followed by the Netherlands (7 per cent) and Belgium (6 per cent), according to figures compiled by the British Department of Trans-

port and published in British Business.

The number of UK-registered powered vehicles - defined by the Department as lorries, lorries and trailers, and articulated trailers - increased by 4 per cent in 1982 to 181,200 - the highest number of vehicles travelling to the Continent in any year. But foreign vehicles increased by 16 per cent to 171,200, representing 40 per cent of the total.

Total traffic - all vehicles (powered and trailers) carried on roll-on roll-off ferries - was 705,300 in 1982 (622,900 in 1981), the highest ever annual figure.

Traffic has increased by an average rate of 7.5 per cent per annum since 1978.

MERTRANS

Mersin Transport A.S.

Telex: 67116 Intr Tr/23636 Ciro Tr. Tel 14074

Mersin - Turkey

Serving: IRAQ and IRAN

Via Mersin Port

International Transport, Shipping and Insurance Agent, Contractor and Container Operators, Custom Formalities, etc.

Ready to on-carriage to Iran and Iraq TEUS, GENERAL CARGO, including dangerous goods, Trailers and Semi-trailers of about 250/400 pieces per month.

Industrial plants and heavy pieces up to 70 gwt accepted.

Please send your enquiries to the above address

Which
UK school
for your
child?

NIS, the Independent School Information Service, represents 1400 schools in the UK. NIS International helps all parents overseas to find the most suitable school in the UK, for boys and girls from 7 to 18.

For full details of our fees and services write to:

NIS International, Dept FT,
1 Vandon Street, London SW1H 9AN,
England.
Telex: 5805 MON REC 2246 G

INTERNATIONAL
COMPANY
FORMATIONS

UK Non-Resident
Isle of Man
Liberia
Panama
Jersey

Tel: 01-253 5050

Jordan & Sons Ltd
Lombard House, 100, Fenchurch Place
London EC3A 3DF
Telex 281010
Jordans

مركز الأمل

WORLD TRADE NEWS

U.S. report criticises sanctions policy

By Nancy Dunne in Washington

TRADE RELATIONS between the United States and the Soviet Union are more likely to be shaped by domestic imperatives in Europe and Japan and by worldwide economic forces than they are by U.S. concerns, according to a Congressional report released by Senator Jake Garn, chairman of the Senate Banking Committee.

The report, "Technology and East-West Trade: An Update," assesses the impact and weaknesses of U.S. trade sanctions at a time when the House Foreign Affairs Committee and Senate Commerce Committee are debating the renewal of the Export Administration Act governing export controls.

U.S. export controls that were designed to delay completion of the Siberian gas pipeline raised a disturbing spectre, the report said. The U.S. Government's evaluation of what is best for West European security differs from that held in Western Europe.

It is "a bad precedent" for the conduct of U.S. foreign policy to use controls on exports to the Soviet Union "as much as to the Soviet Union as to the policies of its allies as to inconvenience or exact concessions from the Soviet Union."

Although multilateral studies were agreed on when the U.S. lifted its controls in 1982, the report expresses concern that "continued lack of communication and persistent differences will lead to another public display of serious disagreement between the U.S. and its allies on Soviet trade policies."

The Reagan Administration believes there is a need for national security controls and says it has evidence of a co-ordinated Soviet programme to obtain Western technology for military purposes. However, the report says that more effective and consistent administration of existing controls may be more productive and controlling additional items or categories.

San Francisco rail contract

WESTINGHOUSE Electric, the U.S. electrical equipment manufacturer, has won another major contract from Soferval of France to supply propulsion, brakes and other equipment for 150 cars for the fully-automated Bay Area Rapid Transport system in San Francisco, Paul Taylor reports from New York.

Westinghouse has been a major sub-contractor to Soferval, the main contractor on the BART project since 1969, when it won its first contract to supply equipment for 250 cars. The latest multi-million dollar order is for solid-state chopper propulsion, brakes and pneumatic equipment.

Power advice for Hong Kong

THE HONG KONG Government has appointed Lazard Brothers, the London merchant bankers, to advise on a plan for the colony to take electricity from the proposed nuclear power station to be built in Guangdong province in China.

Mexico pitches to foreign investors

By William Chislett in Mexico City

SR ADOLFO HEGEWISCH, the new head of Mexico's Foreign Investment Commission, calls himself "a pitcher, not a catcher." His ability will come under scrutiny in London this week when he makes a pitch at small and medium-sized businesses to try to encourage them to invest in Mexico at a time when foreign companies have been badly burned by the country's economic crisis.

Sr Hegewisch's predecessors were "catchers," who sat back and assumed that foreign investors, mesmerised by Mexico's massive oil wealth, political stability and growing market, would rush to the country.

This approach has not been very successful. Total foreign investment in Mexico is only \$1.1bn, about 4 per cent of total investment. The U.S. accounts for about 70 per cent of investment and the UK about 7 per cent.

Since the financial crisis, which was largely caused by a quadrupling of the external debt to \$85bn in six years, foreign borrowing is no longer feasible. Depleted hard currency reserves, mounting unemployment and a battered private sector have led the five-month-old Government of President Miguel De La Madrid to pro-

mote foreign investment actively. Sr Hegewisch, like many senior financial officials, believes that Mexico's woes are the result of structural imbalances rather than falling oil prices or high interest rates. For example, it is now held that Mexico should have financed more of its development projects through foreign investment and less through excessive foreign borrowing.

Mexico is now much more willing to allow majority or 100 per cent foreign ownership of companies, especially if they create jobs, boost exports and introduce new technology. Its 1973 investment law generally restricts foreign participation in a new joint venture to a maximum of 49 per cent.

Sr Hegewisch says that no changes in this law are planned, since it is already flexible enough to allow majority foreign ownership. "I do not believe that we should just look at foreign investment in a strictly legal framework, but also in a social and economic policy context. We are going to be much more realistic," he said.

In the past Mexico allowed few cases of majority foreign ownership — the most noted exceptions are in the car indus-

try, Volkswagen, Chrysler, Ford and General Motors are 100 per cent foreign-owned, having set up before the 1973 law when there were no restrictions.

Sr Hegewisch, who was vice-president of Banco Mexicano, the mixed capital bank which was nationalised last September along with all private banks, realises that the new pragmatic approach may bring the Government into conflict with the Left and radical nationalist groups within the ruling Institutional Revolutionary Party (PRI).

The Left disapproves of increasing foreign investment as it claims that Mexico is already under the yoke of the multinationals. Sr Hegewisch denies this and blames the multinationals and foreign chambers of commerce in Mexico for not standing up to their critics.

"I do not believe that being nationalistic—and I consider myself a nationalist—means being against anybody. It means being in favour of Mexico. If Mexico benefits from majority foreign ownership, then we will allow it."

Foreign operations in Mexico are responsible for 80 per cent of non-oil exports, now a major priority since fall in the oil price. Oil exports rose from

15 per cent of total exports in 1976 to 75 per cent last year.

The new approach is beginning to bear results. Sr Hegewisch said that Texas Instruments is negotiating a deal to set up in Mexico with majority ownership, the Sheraton Hotel chain has announced it will build five more hotels and Xerox is to invest a further \$100m in its plant.

One interesting case is Blue Circle, the UK cement group, whose Mexican subsidiary, Empress Tolteca, is the largest single British investment in the country. Tolteca, like many companies, was hard hit by the 82 per cent devaluation of the peso in 1982. Extra capital to allow the company to survive has been provided by both Mexican and British interests and Tolteca is now majority foreign-owned.

Eriksson, the Swedish communications company, has capitalised \$20m of bank debts owed by its subsidiary in Mexico and now has 80 per cent of the capital in the company.

"If the alternative is bankruptcy or reducing the Mexican participation in a company then we shall allow majority foreign ownership," said Sr Hegewisch.



Sr Hegewisch... 'a pitcher, not a catcher.'

The Government has also bailed the process whereby some majority foreign-owned companies have had to "Mexicanise" because very little Mexican capital is currently available.

Sr Hegewisch was personally appointed by President de La Madrid and has been empowered to make decisions which before could only be made by seven Ministers meeting together. Even permission to build a warehouse had to be approved by the seven Ministers. "The bureaucracy was terrible," he said.

Mideast military imports weather fall in oil price

By Patrick Cockburn

THE MIDDLE EAST will import \$33.1bn worth of military hardware in the next six years, according to a new report. It will also need to spend abroad another \$26.4bn for services, maintenance and construction.

The report, by Frost and Sullivan Ltd, expects U.S. defence companies to increase their share of the market because of their role as principal supplier to Egypt, Saudi Arabia and Israel. The more aggressive arms export policies of the Reagan Administration will also help defence sales.

Spending on arms has soared in the Middle East since the Iranian revolution sparked off a renewed rise in oil prices in 1979. The overthrow of the Shah increased security fears among the oil states.

Saudi Arabia's defence expenditure rose from \$8.7bn in 1975 to \$24.1bn in 1981. Between 1977 and 1980, no less than 40 per cent of the world's arms exports went to the Middle East and North Africa.

The fall in oil revenues over the last year is not likely to have a drastic impact on this surge in defence spending. In many cases it will be the last item to be cut. Most countries in the region are locked into new procurement programmes initiated two or three years ago and Israel's invasion of Lebanon last year gave added urgency to the military build-up.

Non-American defence contractors have also reacted to the depression in the West by stepping up their arms sales effort. For instance, two-thirds of French arms exports worth a total of FF 41bn (£3.5bn) went to the Middle East and North Africa last year, mostly

to Iraq and Saudi Arabia. Although the U.S. has dominated Saudi defence procurement, the French have had a number of breakthroughs such as the signature in 1980 of a contract worth \$3bn to supply naval vessels built by Direction Technique de Construction Navale. Another contract for

M CHARLES HERNU, the French Defence Minister, arrives for talks in Abu Dhabi today on increasing French arms sales to the United Arab Emirates. Reuter reports. Diplomats said the two sides would discuss prospects of the UAE buying French Mirage 2000 fighters as part of an overall programme which may include Exocet missiles and naval early warning systems.

the delivery of two 4,000-tonnage frigates costing \$1.6bn is being negotiated.

At a time when the market for civil contractors and suppliers in the region is stagnant, the arms market remains buoyant, though Britain is not particularly well placed to take advantage of it. In the 1970s Britain fell well behind as a defence supplier in the region.

Some Jaguars have been sold to Oman and British Aerospace Hawk light attack trainers are finding customers but this only totals 1 per cent of the combat aircraft sales to the region. Sales of tanks such as the Chieftain are more successful, with 375 originally destined for Iran bought by Jordan and paid for by Saudi Arabia.

Defence Markets in the Middle East, Frost & Sullivan, \$1,600.

SHIPPING REPORT

Dry cargo market shows improvement

By Hazel Duffy, Transport Correspondent

A CONSIDERABLE improvement in the dry cargo market is reported in the past week by shipbrokers Denholm Coates. In almost every trade, there has been sufficient strength for shipowners to exceed the last levels in both the Atlantic and Pacific markets.

The U.S. Gulf/Japan-South Korea rates are improving, due to the draft restriction in the Panama Canal causing considerable difficulties for the Japanese/South Korean charterers who have contract rejections to fix from the U.S. Gulf, and the U.S. Gulf/Continent grain trade has also been improving.

The brokers note that the Bangladesh Government is importing a large amount of grain, for which a 29,000 tonnes vessel has already been agreed, while the River Plate/Brazil market is showing a lot of activity.

Slight improvement in rates in the tanker market over the past week is reported by brokers. A number of VLCCs and ULCCs have found employment from Kharg Island in response to the sudden availability of Iranian crude oil, but the brokers have not been able to establish the rates at which they were fixed.

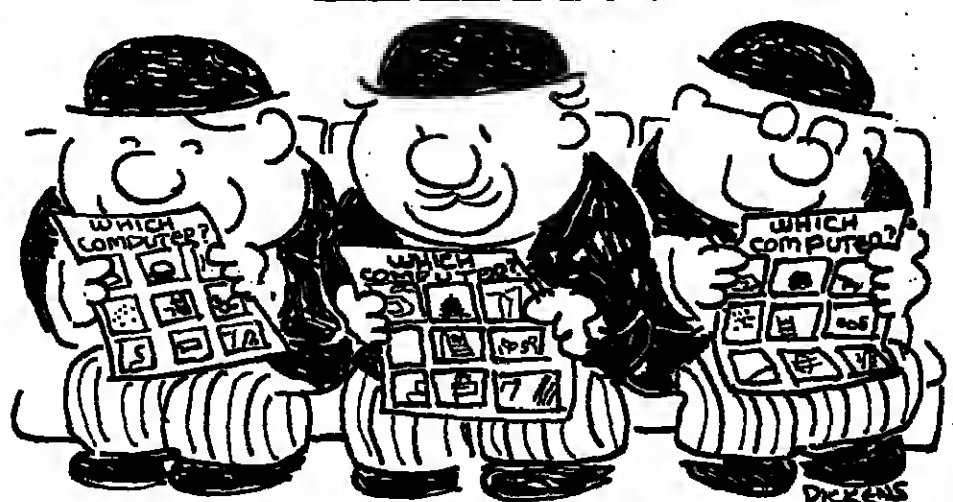
Rates out of West Africa are reported to have shown a definite improvement—a 100,000 tonnes vessel to the U.S. being fixed at the improved level of Worldscale 52½ and a 120,000 tonnes vessel with options to discharge in the UK/Continent/Mediterranean at Worldscale 41. The Mediterranean trades are described as a "mixed bag," while Caribbean rates are reported not to have shown any improvement.

World Economic Indicators

		UNEMPLOYMENT			
		Apr. '83	Mar. '83	Feb. '83	Apr. '82
UK	000s	3,169.9	3,172.4	3,199.4	2,818.5
	%	13.3	13.3	13.4	11.8
U.S.	000s	11,381.6	11,496.8	11,444.0	9,881.0
	%	10.3	10.4	10.4	9.0
W. Germany	000s	2,384.5	2,535.8	2,467.1	1,811.4
	%	9.0	9.6	9.4	6.9
France	000s	2,017.1	2,080.1	2,129.9	1,944.5
	%	8.9	9.2	9.4	8.7
Italy	000s	2,751.6	2,745.6	2,692.2	2,311.8
	%	12.2	12.2	11.9	10.2
Netherlands	000s	767.7	778.7	774.1	575.0
	%	14.3	14.5	14.5	11.1
Belgium	000s	563.3	574.3	579.8	501.8
	%	13.8	14.1	14.3	12.3
Japan	000s	1,650.0	1,620.0	1,350.0	1,350.0
	%	2.7	2.7	2.4	2.3

Sources: Eurostat and others

IN A WEEK WHEN THE FINANCIAL TIMES HAD SPECIAL FEATURES ON SMALL BUSINESSES, COMMODITIES AND WEST GERMAN INDUSTRY, WHICH COMPUTER? PRODUCED THE DEFINITIVE SPECIAL REPORT ON THE REVOLUTION WHICH IS GOING TO HALVE EMPLOYMENT IN THE CITY WITHIN 10 YEARS.



This May issue of Which Computer? contains a 19 page Special Report on Computers in the City. It's dynamite.

Which Computer? identifies the City institutions that are models of computerisation.

It also identifies the institutions that are hiding their heads in the sand.

Which Computer? gives dynamic management the good news about exactly how instant access to data on their worldwide operations can put them in control as never before.

It also gives the paper-shufflers and system-cloggers whose jobs are going to disappear the bad news. As always, Which Computer? gives practical, usable reports on the latest hardware and software.

The May issue of Which Computer? is available at Railway Stations, W. H. Smith and major outlets. Get it before it sells out.

Almost certainly it'll be the best £1 you ever invested.

WHICH computer?

11a.m. every day of the year London to Hong Kong

As timetables go, ours is certainly memorable. Every day of the year at 11am, a Cathay Pacific 747 leaves Gatwick for the East.

Those passengers who leave us in Bahrain do so in time for dinner and a good night's rest.

Those who stay with us right through to Hong Kong enjoy the standards of service and comfort which prompted a leading travel magazine to vote us 'Best Airline to the Far East'.

For some, of course, Hong Kong is only the

beginning. For every week, one hundred and forty Cathay Pacific flights leave Kai Tak airport for a total of twenty-one Far Eastern destinations.

See your travel agent or call us on 01-930 7878 for full details of our daily service to Bahrain and Hong Kong. But don't expect us to send you our timetable. You're looking at it.

CATHAY PACIFIC
The Swire Group Ltd
THE REAL TRAVELLER'S WAY

UK NEWS

Insurance brokers' boom as foreign buyers move in

BY CHARLES BATCHELOR

RECENT upheavals in the insurance industry have caused the creation of a number of spin-off broking firms manned by refugees from the larger groups.

The acquisition by foreign, mainly U.S., companies of large or controlling stakes in British brokers is continuing to provide a stimulus to directors and other employees to break away and set up smaller, more personal organisations.

Those firms which have been set up in the past two or three years have been growing rapidly, while continuing realignments among the larger groups provide a constant supply of newcomers.

To describe the firms which have been establishing themselves as "new" is something of a misnomer since their partners or directors have usually spent many years in the market with their previous companies.

This helps to explain why they have been able to develop their business. But both clients and underwriters have welcomed a new force in a market which is increasingly dominated by a small number of large companies.

The new entrants are frequently specialised and claim that they can often put more thought into devising an individual solution to a client's broking problem than their larger rivals.

It was the takeover in February 1982 of Seascope, a medium-sized Lloyd's broker, by Henry Ansbacher, the merchant bank, which prompted Mr David Low and a number of colleagues to establish their own operation.

Tyser Low has been in business for eight months, concentrating on the marine and energy contracting insurance fields. It is not yet an approved Lloyd's broker - two sets of accounts are now required - so it places business with Lloyd's through the long-established Tyser and Co.

"We have done extremely well, although the oil slump has meant we have not been quite as successful as we would have hoped," said Mr Low.

Tyser Low began with a staff of 10 and has since expanded to employ a dozen.

Among other recent entrants to

the market are two linked companies, Patis and Co. based in Twickenham, and Carsons Associates of Exeter.

Carsons, which serves the West Country, and Patis, which places business with Lloyd's and looks after the London end, were set up last October by Mr Steve Collins, a former director of Nelsons Hurst and Marsh, and Derek Carr and Mike Cookman, both from Stewart Wrightson.

Patis/Carsons acts as a brokers' broker - only handling clients' business directly when no other broker could easily do the same job - in the professional indemnity, engineering and liability and fire and business interruption fields.

Mr Cookman describes his role as helping a broker to retain an account which might otherwise be lost for lack of expertise in a particular area.

"When a smaller broker goes beyond his normal parameters he experiences problems and there is a danger of a larger company coming in and taking the business away," he says.

Jenner Fenton Slade (JFS) was set up in July 1980 and expects to place \$100m worth of premiums in the London and international markets this year.

It started out processing its Lloyd's business through Hogg Robinson, but became an approved Lloyd's broker in its own right in January 1983. Hogg Robinson retains a 25 per cent stake in the equity, while the balance is held by JFS's nine directors.

The company came into being when six directors left C. T. Bowring and Co after its acquisition by Marsh and McLennan, the U.S. broker.

"They began independent life with a major advantage - \$40m of business from J. H. Blades and Co, a major U.S. supplier of energy-related business to the London market."

"Maintaining that business was in itself a challenge," said Mr Keith Cook, a JFS director.

"It has gone exceptionally well, despite the fact that the oil business is a tightening market. There have been a lot of losses, while in the U.S. domestic market competition has grown," he added.

Managers back union moves to save BS jobs

BY DAVID GOODHART, LABOUR STAFF

THE trades union campaign to fight compulsory redundancy in British Shipbuilders (BS) - by mass occupations if necessary - was backed at the weekend by representatives of BS's 1,500 managers in the shipyard section of the Engineers' and Managers' Association.

Mr John Lyons, general secretary of the EMA, told the annual conference of the shipyard section that occupation of the shipyards by workers could not be condemned.

He said: "It is a call for help from those who see their industry being destroyed by a combination of market forces, incompetent top management and an ideologically indifferent Government."

Mr Lyons asked why BS workers should be faced with compulsory redundancies when the Government pays hundreds of millions of pounds to the National Coal Board to prevent miners having to face compulsory redundancy.

He also accused the Government of failing to tackle "unprincipled and unfair international competition, particularly from South Korea."

The union believes that of the \$50m to \$60m of U.S. aid to South Korea, at least \$40m goes directly into the shipbuilding industry, which is also supported by military personnel and research.

Union officials say that Sir Robert Atkinson, BS chairman, has stated that the corporation needs to cut its manpower by half, but Mr Lyons said this would simply hasten the "unilateral dismantling of a strategic defence industry."

The EMA says that yards like Govan on the Clyde and Austin and Pickershill on the Wear are highly competitive by European standards but still cannot compete with the Far East.

The union believes retaliatory action should be taken against South Korea and the Government should provide incentives to British shipowners to increase the proportion of their ships built in British yards.

N. Sea divers seek support in row over union membership

BY OUR LABOUR STAFF

BRITAIN'S North Sea oil fields could be hit by sympathy strikes by over 5,000 workers in support of 27 divers staging a sit-in on the Ninian Northern platform off Shetland.

The divers are demanding that their employers - Sub Sea Offshore - recognise the Professional Divers' Association. They have already received backing in the form of strike action by 11 divers on the dive support vessel, Tender Turpin.

At a meeting in Aberdeen today, the PDA will be pressing for maximum support from the two major unions on the North Sea oil platforms - the National Union of Seamen and the Amalgamated Union of Engineering Workers.

Mr Mike Todd, general secretary of the PDA, said last night: "The

unions will consider ordering a strike to close down the whole North Sea."

The divers - who began their sit-in last Wednesday - were due to be evicted over the weekend after the Chevron Oil Company was granted a court order by an Edinburgh court on Friday. But the weather has been too poor for court officials to make the journey to the platform.

'Growth needed before cuts'

BY JEREMY STONE

HIGH rates of economic growth would be needed during the next five years before a re-elected Conservative Government could make significant cuts in taxes or public borrowing.

This conclusion was reached by economist Mr Walter Eilis - a long-standing advocate of reduced public spending - after analysing the Government's likely spending priorities and the outlook for unemployment.

Writing in a bulletin issued by stockbrokers Rowe and Pitman, Mr Eilis forecasts a real increase in public spending during the next Parliament of something like 5 per

cent, assuming no change in the cost of supporting the unemployed.

Spending on defence, law enforcement, pensions and the health service are seen as adding 7 per cent to the current total in real terms. This would result in part from the Government's Nato commitments, while the rising average age of the population will lead to a higher total of pension payments and greater demands on the health service, even at unchanged standards of care.

These rises are only partially offset by cuts in education - thanks to the falling numbers of school chil-

ren and in public expenditure on industrial investment and subsidy to the nationalised industries. Mr Eilis expects real savings from these sources of perhaps 2 per cent.

If productivity grows at 2 per cent a year, which Mr Eilis calls a middle-of-the-road projection, unemployment would remain steady provided there was a 2 per cent rise in output.

That would cause tax revenues at unchanged rates of tax to grow, like output, by about 10 1/2 per cent over five years, 5 1/2 points more than public expenditure.

Disney canvasses the votes of industry

By Peter Bruce

SNOW WHITE is going to the country. British MPs have been alerted. The City of London is beginning to rally to the cause. The

lady's agent is hunched at his desk, snatching at telephones, behind an ambushed leather plaque which reads: "It CAN be done."

The outcome is anybody's guess, and all Mr Keith Bales, the agent, will say is: "It will be most interesting." Hi ho!

The decision to plunge Britain into its first Mickey Mouse election was not taken at Chequers yesterday, but on May 5, when Mr Bales, vice-president of Walt Disney Productions' Character Merchandising Division, penned a letter to every British MP. It said: "The purpose of my letter is to see if you would see merit in alerting your local businesses to the manufacturing opportunities that exist in Britain and, in turn, help them with unique new products which would increase their profits and create employment."

Mr Bales, it appears, has decided that, with all the surplus industrial capacity about in Britain these days, there might be some mileage for companies in the manufacture of fantasy. He wants to sell Disney franchises to anybody who makes anything.

Banks have also been approached, and at least two, he says, have responded favourably to the idea. Disney already has nearly 250 licences in the UK, plastering their products - jam tins, sweets, snack trays, cups, watches, roller skates, pullovers and pyjamas - with pictures of Mickey and friends. Mr Bales wants more.

"We have about 125 characters that are really commercial," he says. Disney made \$35.4m in revenues from character merchandising alone last year, and Britain is the group's third biggest market, behind the U.S. and Japan.

Disney takes 8 per cent off wholesale sales, says the letter to MPs, "but the profits to be made by the key manufacturer can be as high as 60 per cent." In reality, Mr Bales concedes, profit margins in "well run company" might average 20 to 30 per cent.

Production boost as BL van sales leap

BY JOHN GRIFFITHS

FREIGHT-ROVER, BL's purpose-built van subsidiary, is to increase production for the second time in six months, mainly as a result of rising UK sales.

Output is to go up to 430 vehicles as week immediately. It was previously raised to 390 a week in November. At the start of 1982, before the launch of a new range of Sherpa vans, Freight-Rover had been building 180 a week and was on short-time working.

Society of Motor Manufacturers and Traders statistics show that in the first four months of this year 4,881 Sherpas were sold, a 55 per cent increase on the same period last year. Sales in April, at 1,474 units, were 65 per cent up on April 1982 and a record for the month in a row.

This compares with a rise in the medium vans market overall in the first four months of 18.9 per cent, and of 15 per cent in April.

Freight-Rover is still trailing well behind the market leader, the Ford Transit, 15,983 of which have been sold so far this year. However, it can expect a further pick-up later this year when it launches a model to take it into the 3.5 tons sector - its current ceiling is 2.5 tons - already occupied by Transit.

The increase in medium van sales helped to lift the commercial vehicles market overall last month by 10.8 per cent to 23,817 (21,317 in the same month last year).

Over the first four months, total sales were 18.4 per cent higher at 94,918 (80,138).

The boom this year in sales of light vans (derived from cars) slowed last month, with sales eight per cent higher at 7,633. Nevertheless, for the first four months they are 27.9 per cent higher at 31,452 (24,594).

BR sell £100m assets

BY HAZEL DUFFY, TRANSPORT CORRESPONDENT

BRITISH RAIL (BR) raised about £100m from the sale of assets - principally property and hotels - in the financial year 1982-83.

BR has emphasised to the rail unions, however, that these one-off sales do nothing to help a trading position which is described as "still very serious."

Board members told the unions at a meeting of the top-level Rail Council last month that the priority now must be to obtain an improved position on trading and the Public Service Obligation (PSO).

If this can be achieved, it will

provide the Government with confidence that BR is putting its house in order. It would also release internally generated finance, including proceeds from asset sales, to pay for increased investment spending.

The publication of the 1982 accounts on Wednesday will show that BR made a group trading loss of £174m last year, after payments from the Government in respect of the passenger business of £387m.

BR believes that if last year's strikes had not taken place, it would have broken even after Government payments.

No bonanza for farmers

BY RICHARD MOONEY

BRITISH farmers have not enjoyed an income bonanza since EEC entry and consumers are not much worse off than they would have been outside the Community, according to Mr Christopher Johnson, group economic adviser to Lloyds Bank.

In the latest issue of the bank's Economic Bulletin, Mr Johnson says last year's widely publicised 45 per cent rise in UK farming income

represented "no more than a moderate offset to falls in income in earlier years."

In real terms farmers' "broad cash flow" rose by only 6 1/2 per cent in 1982, he says. This figure, which gave a better indication of the true financial position, had only just returned to the 1978 level.

After being boosted on entry into the EEC, British farm prices fell in real terms.

The Ebic banks bring strength and experience to your financial operations

Over the past 20 years, the Ebic banks have been co-operating with each other in order to offer services which are both innovative and dynamic to their national and international customers. Their expertise has benefited small, as well as large businesses, importers, exporters, international organisations, states and, indeed, governments.

Through their interbank co-operation, their international networks and their common investments, the Ebic banks can assist in a variety of financial operations. These include business loans, export financing, euroloans, foreign exchange risk coverage, eurocurrency issues, project financing, mergers and acquisitions and many others.

Specially created by the Ebic banks are a number of common investments in which either all or the majority of the member banks have important holdings.

In Europe, for instance, there's European Banking Company SA, Brussels and European Banking Company Limited in London which together, as the European Banking Group, wholly-owned by the seven

Amsterdam-Rotterdam Bank

Banca Commerciale Italiana

Creditanstalt-Bankverein

Deutsche Bank AG

Midland Bank plc

Société Générale de Banque Generale Bankmaatschappij

Société Générale

ebic

European Banks International

Ebic banks, offer specialised services throughout the world.

In the States, there's European American Bancorp (EAB) with subsidiaries in New York and their affiliates and branches in Bermuda, Cayman Islands, Chicago, Los Angeles, Luxembourg, Miami, Nassau (Bahamas) and San Francisco.

Then there's European Asian Bank (Eurasbank). Headquartered in Hamburg, it has branches in Bangkok, Bombay, Colombo, Hong Kong, Jakarta, Karachi, Kuala Lumpur, Manila, Seoul, Singapore and Taipei.

Ebic banks also have important participations in European Arab Bank in Brussels, Cairo, Frankfurt, London and Manama (Bahrain), and in Euro-Pacific Finance Corporation in Brisbane, Melbourne and Sydney.

If you'd like to take advantage of our financial strength and experience, and would appreciate further details, then just send your business card, marked "Information on Ebic" to the Ebic Secretariat, 100 Boulevard du Souverain, B-1170 Brussels.

New Issue

This announcement appears as a matter of record only.

May 9, 1983



CANADIAN IMPERIAL BANK OF COMMERCE

(A Canadian Chartered Bank)

DM 100,000,000

7% Deutsche Mark Bearer Bonds of 1983/1988

Issue Price: 99%

COMMERZBANK

AG (AG) (AG)

CIBC

LIMITED

WESTDEUTSCHE LANDESBANK

GIROZENTRALE

BERLINER HANDELS- UND FRANKFURTER BANK

CREDIT SUISSE FIRST BOSTON

LIMITED

DEUTSCHE BANK

AG (AG) (AG)

HAMBROS BANK

LIMITED

THE HONGKONG BANK GROUP

KUWAIT INVESTMENT COMPANY (S.A.K.)

MERRILL LYNCH INTERNATIONAL & CO.

Abu Dhabi Investment Company
Algemeene Bank Nederland N.V.
Al-Fal Group
Amro International Limited
Arab Banking Corporation (ABC)
Julius Baer International Limited
Banca del Gottardo
Banca di Roma
Banca di Roma per la Svizzera S.A.
Bank of America International Limited
Bank Leu International Ltd.
Bank of Tokyo International Limited
Banque Paribas du Commerce Extérieur
Banque Générale du Luxembourg S.A.
Banque Indosuez
Banque Internationale à Luxembourg S.A.
Banque Nationale de Paris
Banque Paribas
Banque de Paris et des Pays-Bas (Suisse) S.A.
Banque Populaire Suisse S.A. Luxembourg
Baring Brothers & Co. Limited
Bayerische Hypothek- und Wechsel-Bank
Aktiengesellschaft
Bayerische Landesbank Girozentrale
Bayerische Vereinsbank Aktiengesellschaft
Joh. Berenberg, Gossler & Co.
Berliner Bank Aktiengesellschaft
Slyth Eastman Paine Webber
International Limited
B.S.I. Underwriters Limited
Burns Fry Limited
Caisse des Dépôts et Consignations
Chase Manhattan Limited
Chemical Bank International Limited
Citicorp Capital Markets Group
Commerzbank International S.A.
Commerzbank (South East Asia) Ltd.
Continental (Illinois) Capital Markets Group
Country Bank Limited
Creditanstalt-Bankverein
Crédit Commercial de France
Crédit Lyonnais

Daison Europe Limited
Richard Daise & Co., Bankiers
Delbeck & Co.
DG Bank
Deutsche Genossenschaftsbank
Deutsche Girozentrale
- Deutsche Kommunalbank -
Eiffel, Reed Overseas Corporation
Dowdell Securities Ames Limited
Dresdner Bank Aktiengesellschaft
Esterbank-Warburg
Aktiengesellschaft
Eustitia Securities
Standardbank Eustitia Limited
Euro-Partner Securities Corporation
European Arab Bank
European Banking Company Limited
Genossenschaftliche Zentralbank AG
- Vienna
Geldman Sachs International Corp.
Hamburgische Landesbank
- Girozentrale -
Rendelbank N.W. (Overseas)
Limited
Georg Hauck & Sohn Bankiers
Kommunikationsbank auf Aktien
Hessische Landesbank - Girozentrale -
Hill Samuel & Co. Limited
Industriebank von Japan (Deutschland)
Aktiengesellschaft
Koller, Paschold International Limited
Kleinwort, Benson Limited
Kredietbank N.V.
Kredietbank S.A. Luxembourg
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)
Kuwait International Investment Co. s.a.k.
Kuwait Pacific Finance Company Limited
Landesbank Rheinland-Pfalz
- Girozentrale -
Lehman Brothers Kuhn Loeb International, Inc.

Lloyds Bank International Limited
LTCB International Limited
Manufacturers Hanover Limited
McLeod Young Wertheim International Limited
Merck, Finck & Co.
B. Metzler und Sohn & Co.
Samuel Montagu & Co. Limited
Morgan Grenfell & Co. Limited
Morgan Guaranty Ltd.
Morgan Stanley International
National Bank of Abu Dhabi
The Nidco Securities Co. (Europe) Ltd.
Nippon International Limited
Norddeutsche Landesbank
Girozentrale
Sal. Oppenheim jr. & Cie.
Orion Royal Bank Limited
Richardson Greenfields of Canada (UK) Limited
Salomon Brothers International
J. Henry Schroder Wagg & Co. Limited
Schroder, Mitschke, Hengst & Co.
Smith Barney, Hantz Upham & Co.
Incorporated
Société Générale
Société Générale de Banque S.A.
Svenska Turbull Limited
Strand Handelsbanken Group
Swiss Bank Corporation International Limited
Trinkaus & Burkhart
Verband Schweizerischer Kantonalbanken
Veritas- und Wechselbank
Aktiengesellschaft
J. Vontobel & Co.
M.M. Warburg-Brinmann, Wirtz & Co.
S.G. Warburg & Co. Ltd.
Westfälische Bank Aktiengesellschaft
Wood Gundy Limited
Yamachi International (Europe) Limited

This isn't how the people in your company work. So why should the computers?

It is a short-sighted company indeed that fails to recognise how just one small computer can transform the performance of each department within it.

Yet it is an equally short-sighted company that is then content to let the people in those departments hide away in their corners and simply process information faster.

Look at your colleagues. You meet together. You work together. You pick each other's brains. You pool your resources.

And just as people work better when they work together, so should computers.

That is why ICL have developed complete systems of large and small computers, work-stations, terminals and word processors that communicate freely with each other.

Any system, however, is only as good as the software you run on it. So, working together with ICL, you can match the applications to the information needs of your company.

An ICL distributed system means that information is not just a commodity to be stored and processed, but a valuable resource to be shared, exchanged and used. You may even now be thinking about investing in computer technology for key departments in your company.

Isn't it time the computers took a lesson from the people?

We should be talking to each other. **ICL**

UK NEWS

New Midland service for corporate customers

BY MARGARET HUGHES IN LONDON

MIDLAND BANK is the first British bank to offer corporate customers an electronic funds transfer service. The new system, based on technology supplied by ADP Network Services, will speed payments to customers by providing the corporate treasurer with a direct link to Midland Bank's own payments processing system, which is being automated.

In the same way, the corporate customer will have electronic access through Midland Bank to international multi-currency wire transfer systems such as Swift (Society for Worldwide Interbank Financial Telecommunications). The new system can be used for payments in any currency at any location. At the same time again using ADP technology, Midland Bank

is enhancing its computerised cash management service with multi-lateral netting system, Multi-Net.

Such a system consolidates payments between a company and its subsidiaries, or among the subsidiaries, reducing the number of funds transfers between them. As a result, a company should be able substantially to reduce its bank operating and foreign exchange costs.

As with other cash management services the aim is to assist the corporate treasurer to make the best use of funds available within his company.

These innovations put Midland ahead of the field once again in computerised services to corporate customers. It was the first European bank to introduce computerised cash management last year.

using ADP technology which provides balance and transaction reporting.

It was quickly followed by National Westminster Bank, which is also planning to launch an electronic payments transmission later this year.

The other two clearers are further behind, with Barclays planning to introduce a system based on Chemical Bank's computerised package, probably launching both cash management and electronic funds transfer systems.

Lloyds Bank is keeping its plans very close to its chest. It is known to have had discussions with several software companies but has made no commitment to any system and may well be developing its own.

Poll fever makes bank interest rates a sensitive issue

BY JEREMY STONE

THE MOVEMENT of bank interest rates is a more sensitive issue than usual, as financial markets seem to have decided there will be a general election next month.

The money supply figures will be awful, say some of the City of London's monetary economists. "There are no grounds for expecting a cut in clearing bank base rates."

Others see it differently, saying "A panic has clearly set in, with people going overboard, scared of a repetition of last month's surge in government spending. It won't happen."

In an election campaign the authorities would probably be unwilling to do anything which increased bank interest rates for fear of triggering a rise in mortgage rates. But actions which seemed to lower rates might be regarded as "monetary gerrymandering" and imperil the recent recovery in the exchange rate.

The underlying worry for supporters of the Government's medium-term financial strategy (MTFS) is the suspicion that policy has covertly shifted into an expansionary gear.

Declining inflation figures, they fear, may have lulled policymakers into relaxing their monetary stance. From this point of view, the £2.5bn

total for central government borrowing in March was a twofold shock.

It is bound to have some fairly striking effects in tomorrow's money supply figures. The market is expecting a rise of between 1.5 and 2 per cent for sterling M3 - three to four times the seasonally adjusted rate during the past five months. A figure at the upper end of that range would imply (with the 0.9 per cent rise in March) that £M3 was growing at an annual rate of nearly 19 per cent, way above the 11 per cent target upper limit.

Monetary growth of this order could present a serious threat of accelerating inflation next year, but this threat need be taken seriously only if the March spending spree has set a new level of overspending for the current year.

There is a less worried camp in the City which believes that the overshoot was packed with non-recurring items.

It could be, moreover, that the April figure, due on Wednesday, will show that some of the spending done in March actually related to the current year.

If this were so, the growth of £M3 might be running at more like 13 per cent, still higher than the target range but well short of a rate to ring inflationary alarm bells.

BCal to upgrade first-class services

BRITISH Caledonian Airways is to spend £500,000 on upgrading its executive and first class services in an attempt to win more highly profitable business passengers in the face of rising competition and a slump in first-class traffic.

The airline has raised the standard of its executive class cabin service to "super executive." BCal described this at the launch of the new services as a "kind of first class," with new seats fitted seven-abreast, and free drinks.

It has also re-designed its traditional first class service, with re-furnished sleeper seats, a range of free in-flight gifts and drinks and new long kilt for the senior air hostesses.

The new services are to be introduced on May 16 on BCal's international operations. The changes are expected to generate an extra £1m net revenue this summer and £3m extra in the next full financial year, Mr Alastair Pugh, the airline's managing director, said.

Shoe manufacturers report orders and deliveries up

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

FURTHER signs of an upturn in the economy have come from two separate sectors within the textile field. Both shoe manufacturers and synthetic-fibres producers have reported a more encouraging trend to trade in the early months of this year.

The British Footwear Manufacturers Federation has stated that "orders and deliveries are now on a rising trend" and the British Made Fibres Federation has reported "some improvement" in both UK production and deliveries in the first quarter of the year.

Both bodies are treating the improved situation with great caution. "We are very cautious about the position," the footwear manufacturers stated.

"A lot of shoes are being delivered but the bad spring weather could have held back sales and we could see unsold stocks at the end of the season."

The Man-Made Fibres Federation, equally carefully, points out that "one or two large contracts could have distorted the figures" and it is waiting for another three, or even six months before talking about a firmly-based recovery.

Manufacturers' shoe orders in February reached 11.9m pairs compared with 6.7m pairs in January. Deliveries also went up to 10.5m pairs, though by a rather slower 2.9 per cent rate of increase.

It would also appear that the long slide in employment within the industry has also come to an end. The number of employees is now 50,400 and while this is a drop of 5.8 per cent over the previous 12 months, it appears that there are now notified redundancies in the pipeline.

A big worry, however, is the level of imports. The numbers of shoes coming in from Italy continues to rise at a staggering rate, having gone up by 23 per cent in the first two months of the year to 8.8m pairs.

Imports from Far Eastern countries, such as Taiwan, have also risen strongly, but the industry is less concerned about them, because of trading agreements, than with those coming in from Poland and Romania at "chronically dumped" prices.

On the synthetic-fibres front, deliveries rose by 19 per cent in the first quarter of this year, compared with the same period of 1982. Export sales shared strongly in the resurgence, with some 37 per cent of total deliveries going overseas.

On the production side the federation reports that output in the first quarter of this year rose by 6 per cent, over 12 months earlier, to reach 37,400 tonnes. Within this movement there was a drop of 15 per cent in output of filament yarn and a rise of 15 per cent in that of staple fibres.

Staple is the more important indicator, though, as it accounts for three-quarters of all synthetic output.

'Little aid' for small business

BY TIM DICKSON

A BUSINESS group has criticised the budget for not doing more to meet the "day to day" difficulties of small companies.

"Most of the measures only affect independent businesses once in their lifetime when they are starting up, expanding or being sold off," the Association of Independent Businesses (AIB) has told the Chancellor Sir Geoffrey Howe in its submission on the budget and Finance Bill.

"Few will help the immediate problems facing independent companies this spring and summer."

The AIB had hoped that its call for a reduction in business rates, with complete de-rating for empty industrial premises, would be adopted in the budget.

The Exchequer cost of reducing

the National Insurance Surcharge by 1/2 per cent could have been used to introduce 20 per cent industrial de-rating, yet the benefit to the small sector would have been much greater than the measure you ultimately decided upon."

The association also wants to see an improvement in the day-to-day tax position of those who work in independent businesses

Pension cash to back investment, says Foot

BY PETER RIDDELL, POLITICAL EDITOR

A LABOUR Government would seek agreement with major insurance and pension funds to attract money into a National Investment Bank for use in financing investment, Mr Michael Foot, the Labour leader, promised yesterday.

Mr Foot told the conference of the Association of Scientific, Technical and Managerial Staffs in Bournemouth that the money would give as good a return as the funds' other investments.

His speech was partly aimed at answering the question of how Labour would pay for its plans.

Mr Foot said exchange controls

would stop large sums continually being invested overseas. He also noted the pledge to set up a new National Planning College.

In a speech in Drottich yesterday, Mr Peter Walker, the Agriculture Minister, attacked Labour's foreign policy proposals. He said they would be "more disastrous than any party since Britain enjoyed a parliamentary democracy."

Mr Walker argued that Labour's platform would "in its major essentials improve our relationships with the Soviet Union and the Warsaw Pact countries, and alienate, disillusion and depress our allies."

Benn to fight marginal seat

By Our Political Editor

LEADING left-winger Mr Tony Benn was selected yesterday as the Labour candidate for the new and highly marginal seat of Bristol East.

That followed his rejection on Saturday for the safer seat of Bristol South, which will be fought for Labour by Mr Michael Cocks, the party's Chief Whip in the House of Commons.

There has been more than a year of involved manoeuvring in Bristol about who should fight each of the seats after the changes in boundaries, under which Mr Benn's Bristol South-East constituency disappeared.

There have been accusations about the packing of constituency management committees by representatives of centre-right trade unions determined to stop Mr Benn.

The result is to leave Mr Benn with an uncertain future. On the basis of Thursday's local election results Labour would have won Bristol East by only 1 per cent or a few hundred votes.

After his selection yesterday, Mr Benn, in characteristically confident form, talked of a "really big victory" at the general election. He pointed out that there was a turnout of 43 per cent in last week's local elections, and he predicted a turnout of 85 to 90 per cent at the general election.

Labour is now selecting candidates at a rapid rate, although there are well over 100 still to be picked.

STAKIS plc

are pleased to announce that they have been granted a licence under The Gaming Act 1968 in respect of

STAKIS REGENCY CLUB

61-66 Russell Square, London WC1
Tel: 01-837 1881

which will open at 7.00 pm on Tuesday, 10th May, 1983

Entrance to the club is permitted only to members and their bona fide guests.

STAKIS REGENCY CASINO CLUB

61-66 Russell Square, London WC1

Before you walk into a bank, know what you're walking into.

Walking into some international banks is like walking into a brick wall. You talk, they pretend to listen. And all they really want is your money and then to see the back of you. Pierson, Helldring & Pierson is not such a bank. We don't believe in faceless, corporate banking. What we do believe in is offering more than just basic services. It's our commitment to personal attention and involvement that's given us a special place in Dutch banking.

Since being founded in 1875, our aim has been to provide what some people would call 'individual banking'. We call it putting our investors' interests first. It's a policy that makes us react to customers' needs at speed. An approach that has solved financial problems which at first glance seemed insoluble. Both on a domestic and an international level. And an approach we adopt across a complete range of financial advice and services.

PIERSON CAPITAL MANAGEMENT

Over the years Pierson have become acknowledged specialists in asset management. (That's what people tell us, not what we tell them.)

Our research experts collect and analyse essential information enabling our portfolio managers to react speedily to market changes, at home and abroad. The service is tailored to the client's wishes and provides a portfolio management varying from total control to management in close consultation with clients. Participation in pooled investment funds managed by Pierson is also possible.

You'll also find a full range of stockbroking services for both institutional and private clients.

As a member of the Amsterdam Stock Exchange, it's fully equipped to execute clients orders and offer expert advice.

CREDIT SERVICES

Because we believe in rapid lines of communication we can take quick decisions. Something of the utmost importance in matters such as import/export, foreign exchange and property financing.

MERCHANT BANKING

We've also made our mark in such areas of Merchant Banking as corporate finance, assisting in mergers and take-overs, venture and risk capital, issues of stocks and shares and introductions on stock markets.

TRUST SERVICES

The close relationship which Pierson has built up with its clients is the essential basis of its success in the trust business. We can advise in the areas of currency complexities, legal and fiscal issues, trusteeship and provide both management and administration of companies. For the private client we'll also act as administrator and executor of wills.

INSURANCE

Pierson sees insurance business as part of the overall structure of good financial management. As an insurance broker, Pierson provides objective advice and proposals. We tell you what you need to hear, not what you'd like to hear. And we offer a lot more than a smile, a glass of sherry and empty promises. Talk to us.



PIERSON, HELDRING & PIERSON

The bank that pays attention.

HEAD OFFICE IN AMSTERDAM, HERENGRAAT 214, TELEPHONE 020 211888
OTHER DUTCH OFFICES IN THE HAGUE, ROTTERDAM AND HAARLEM

FOREIGN BRANCHES AND SUBSIDIARIES, REPRESENTATIVE OFFICES, TRUST OFFICES AND AFFILIATES IN
BERMUDA, CURACAO (N.A.), GUERNSEY (CHANNEL ISLANDS), HONG KONG, JAKARTA, LONDON, LUXEMBOURG, NEW YORK, SAN FRANCISCO, TOKYO, TORONTO AND ZURICH

BUILDING AND CIVIL ENGINEERING

Raising product standards

THE Building Economic Development Committee, backed by the Department of the Environment, is to oversee a campaign designed to increase the use of British Standards for construction products.

The move is not only designed to increase the efficiency of the construction industry in serving domestic markets but also to improve the international marketability of British building products.

During the coming months the Building EDC will be working to increase the use of British Standards and independent certification schemes by public and private purchasers and specifiers and to improve the involvement of users and manufacturers in their preparation.

Last November, the EEC discussed British Standards in relation to the international competitiveness of UK construction products. It looked to the British Standards Institution "to produce British Standards which provide more positive support and stimulus for British exports" and also noted criticism of the slow pace of some standards work.

A report just put before and approved by the Building EDC says the BSI should help promote the more widespread use of British Standards in the UK, thus giving them greater currency abroad.

The BSI, it adds, should also assist in the preparation of international and European standards where UK industry identifies a trading interest.

The report also has words of

advice for British industry, suggesting it should make resources available for the preparation of the standards it needs, use the British Standards it has helped to produce and encourage their use by UK consultants working overseas.

According to the BSI report considered by the EDC, the government should clearly adopt the policy—set out in the White Paper on standards, quality and international competitiveness—of using British Standards for its purchasing requirements. In addition, it should promote—through the Department of Trade, British Overseas Trade Board and the Overseas Development Administration—the use of British products and services in strategic overseas markets.

there were no alternative sources, while a further 6 per cent said they would not hire such equipment in any circumstances. This substantial sector of the market, nearly all large construction companies with big spending power, provided Mr Watts with an obvious target. Hence the change of name and livery.

An aggressive sales campaign is planned, and LPH Equipment is not going to restrict its activities to site plant, but intends to enter the general industrial plant leasing field with related factory equipment, such as welding sets.

By any other name

"WHEN THE going gets tough, the toughs get going," is apparently one of the maxims by which Mr John Watts, chairman of LPH Equipment, runs his company. He has "got going" to create a fresh image and capture more business.

His company is actually Lovell Plant Hire under a new banner, with a new livery and a much wider remit. Faced with the hardest recession that the industry has experienced for many years, the company,

barely making ends meet, decided that it must react vigorously to improve its share of the market.

It therefore hired a research organisation, IFP, to survey the plant hire industry. After more than 250 interviews with construction companies, local authorities and public utilities, some revealing facts emerged. Most important was that 23 per cent said they would only hire equipment carrying a competing contractor's name if

Building from the roof downwards

ERECTING BUILDINGS from the top downwards is creating major savings in time and money for Hungarian contractors.

In a direct reversal of traditional building wisdom, a new top-to-bottom building technology is enabling the erection of multi-storey, reinforced concrete buildings in record time, with no tower cranes and only a fraction of the labour force normally required. The time savings are such that build-

ings which would have taken two years to build can now be put up in under six months.

The new system is the brainchild of Mr Istvan Nagy, head of a development team at the Institute for Building Science (Építéstudományi Intézet) of Budapest, and has been put into commercial operation under the name Lift-Form by Kipcsar, the Hungarian industrial construction and contracting enterprise.

Even using advanced Western building technologies, mono-

lithic construction is slow, labour-intensive and requires high consumption of form and scaffold materials. In building from the ground up, forms can only be stripped away when the concrete has reached its full strength because each completed floor has to support the formwork for the next, higher, floor.

It occurred to Mr Nagy that if the roof were built first, followed by the succeeding floors in a downward direction,

the same formwork could be used for each floor and, particularly, could be removed as soon as the floor had hardened sufficiently to carry its own deadweight and long before it had reached its final strength. Such a system would save time, labour and materials. The concept of Lift-Form was born.

In a Lift-Form construction, the foundation, staircase core and concrete bedding are made in the same way as in conventional monolithic construction. But from this point onwards, everything is different.

Firstly, positions are prepared on the bedding for a number of tubular steel columns, the number and height of which depend on the floor area and height of the finished building. These pre-fabricated columns are erected by a mounting crane and bolted into position.

When this stage is completed, a number of hydraulic lifting units are positioned at pre-determined points on the base floor. The formwork, large enough to cover the whole floor area, is then assembled on top of the lifting units and around the columns and monolithic staircase walls. This is done by a central control position and the formwork is raised to the height of the building's roof.

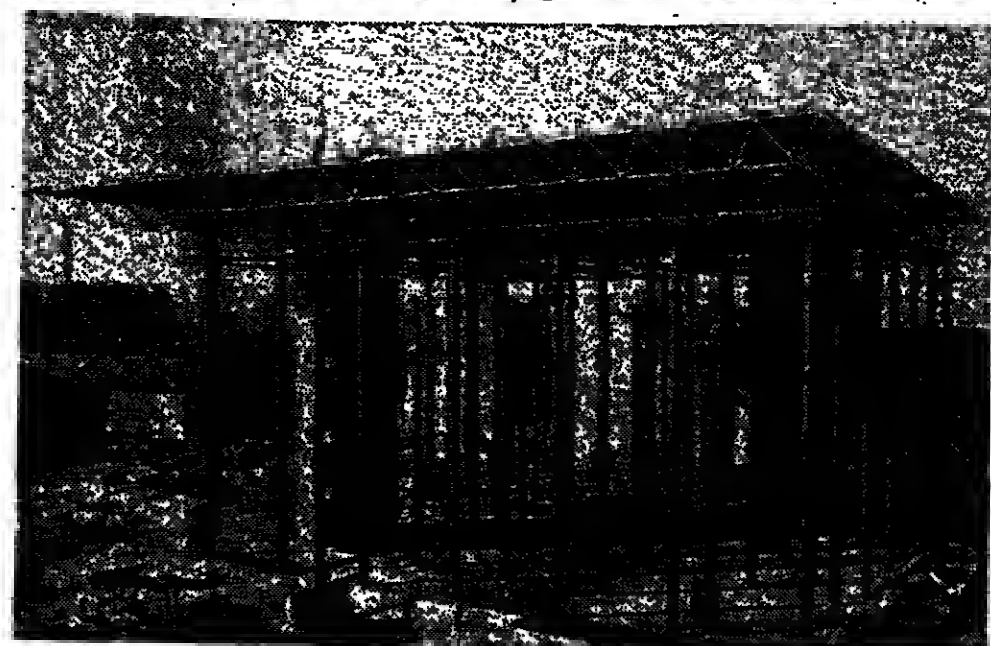
When the formwork is in position, the plastic moulding elements are installed together with the reinforcing bars. Concrete is then pumped up from ground level. When the concrete has reached stripping strength the form work is lowered to

the level of the next floor and the plastic moulding elements are removed and transferred to the formwork. This sequence of operations is continued until the first floor is complete.

From the moment the uppermost floor is built, all work is carried out under cover. No tower cranes are required, and there is no need for a large ground area for the storage of equipment or materials as these can all be accommodated on the ground floor of the building, a particularly useful feature in building on vacant plots in built-up areas. Lift-Form can be used to erect buildings up to 56 metres in height and with a floor area of up to 2,300 sq m. The optimal height of building is around 40 metres with the advantages of the system coming out best in buildings with between five and 15 storeys. Experience has shown that the system can complete about one floor a week.

Some 18 Lift-Form buildings have been completed in Hungary since the technology was first introduced in 1976, ranging from multi-storey car parks to cultural/recreation, office and factory blocks. The Building Institute and Kipcsar already have contracts for eight more Lift-Form buildings in Hungary this year and they are actively looking to foreign markets.

TOM SEALEY



Controversial estate to be demolished

THE controversial Bonamy Estate in South London is the latest local authority housing estate due to be demolished because of structural faults.

Local councillors have been told that the estimated cost of demolishing and re-building the low-rise flats in Rotherhithe, in the borough of Southwark, will be about £45m over a five-year period.

It would cost about £44m over an eight-year period to carry out major rehabilitation work on the estate, which was built between 1964 and 1970.

There has been serious concern over the estate, containing over 900 homes, since 1980 when a report on conditions was first submitted to the council. In 1980, the cost of structural repairs to the Bonamy, designed by Southwark's own architects' department, was put at £11.5m.

Faults range from leaking roofs to corroded water mains, while the concrete slabs are not strong enough to stand the

5.5 metre spans. The result is deflection of the slabs, lands appearing on non-load bearing party walls, and water penetration.

Other major problems include cracks and signs of movement in concrete slabs and poorly executed construction joints, while the cover to the external exposed concrete is generally less than that stipulated by codes of practice and London building by-laws.

Some 2,500 people live on the estate, which is made up of a combination of low-rise flats and maisonettes. The development also includes flats for old people, shops and a public house.

The council has decided the only sensible course of action is demolition and re-building. Mr Tom King, the Environment Secretary, for special capital provisions to enable the removal and re-building of low-density low-rise houses on the site.

LISA WOOD

CONTRACTS

UK

Work starts on £14.6m M25

THE BOVIS CIVILS/PETER DIRSE joint venture has won the contract for the 0.5-km Leatherhead to Reigate section of the M25 London orbital motorway for the Department of the Environment with a tender of £14.6m. When completed in 18 months this section of motorway will complete the M25 between Heathrow Airport and Sevenoaks. Work includes 8.64 km of dual three-lane motorway and alterations to 2.5 km of subsidiary roads. The route, from the existing M25/A217 interchange at Reigate, runs mainly across agricultural or common land and through two woods to link up east of Leatherhead with a section of motorway currently being built.

HENRY BOOT BUILDING has been awarded contracts totalling £10.6m. Largest is a management contract to build a 50m hotel, to be named the Harrogate International Hotel. The 12-storey 214-room building will be linked to the upper foyer of the adjacent Harrogate conference centre and will be completed by the end of 1984. The company is also to undertake two management contracts, valued at £1.6m, for London Transport executive. The first is for restoration work on Baker Street, Great Portland Street and Euston Square underground stations. The second is the conversion of a former public house at the entrance to Baker Street into a recruitment centre.

G. E. WALLIS AND SONS (southern division) has been awarded a £297,118 design and build contract for the conversion of workshops into offices at Chatham for the Southern Water Authority.

ISE Canadian Finance Ltd. 90th Guarantee Scheme due 1988. Notes are hereby given in full discharge of the 1988 term period ended May 1988. The principal amount of the Debenture is \$1,000,000.

ISE Canadian Finance Ltd.

May 9, 1983

OVERSEAS

£11m Oman job

A Ministry of Foreign Affairs complex costing £11.7m is to be built by WIMPEY ALAWI in Muscat in the Sultanate of Oman for the director general of properties of the Diwan of Royal Court Affairs. Work begins shortly and is due for completion in October 1984. With a total of 1,500 sq metres of floor area the complex will have one, two and three stories with reinforced concrete frame and hollow block infills. The specification calls for finishes to a very high standard, including extensive use of Italian marble and teak paneling.

BRAN & LEBBE OIL AND GAS DIVISION based at Market Harborough, has been awarded a £1.3m contract by Statoil, the Norwegian state owned oil company and operator of the Gullfaks "A" project. The contract covers the design and engineering of what is thought to be the largest offshore chemical injection unit ever built. Bran & Lebbe is to design, engineer, fabricate and assemble of the unit will be carried out by P. Holvold Mek Verksted Kristiansund and the tanks will be fabricated by Maritime Services, also of Kristiansund. Both are members of the O.I.S. Group. Completion date is November 1984.

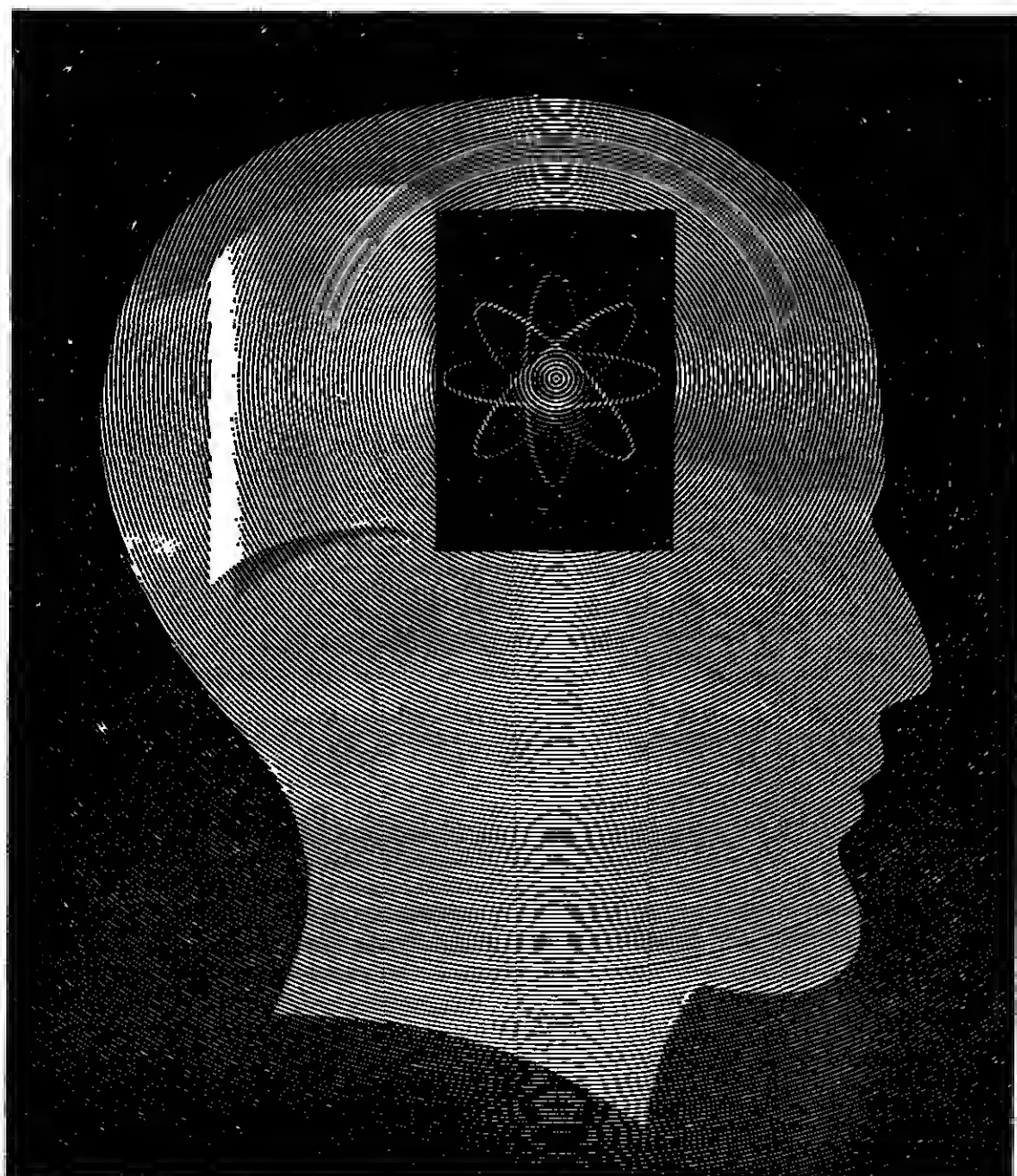
THE COMPLETE 1983-84 PUBLIC WORKS PROGRAMME

Only £20 (including a free annual subscription to Surveyor, Public Works Weekly)

Available only from 0444-459188

INSURANCE A FINANCIAL TIMES SURVEY TO BE PUBLISHED ON JULY 18 1983

For further details and advertisement rates please contact Nigel Pullman. Tel: 01-248 8000, ext. 4063



Innovative financial thinking comes from meeting the challenge head on.

Today's complex marketplaces demand a constant search for new ways to meet tough financial challenges.

We can help. The Royal Bank has some of banking's best financial minds to provide you with the kind of imaginative thinking difficult times demand.

MERCHANT BANKING

For example, the challenges of tailoring a package to specific client needs and obtaining the best terms

available in the market led Orion Royal to develop the world's first floating rate deposit note.

Combining the characteristics of a money market instrument with those of a securities issue took innovative minds and a lot of creative thinking. The outcome was a highly successful placement.

COMPETITIVE EDGE

The same kind of thinking also led to the invention of the multiple tranche Eurobond issue and

arranged the first "hedged currency" bond issue. When Royal Bankers meet a challenge head on, clients can get a competitive edge.

So whether your needs are in the fields of merchant banking, world trade, money market transactions or energy financing, the Royal Bank can help.

Give us the challenge. We'll put our heads together to help find a new and better way of meeting your financial needs.



THE ROYAL BANK OF CANADA

Assets: U.S. \$72.0 billion. Network: more than 1500 branches worldwide, 200 operating units in 46 countries; 44 subsidiaries and affiliates; 300 correspondent banks in Europe and the Middle East. London, Paris, Brussels, Geneva, Frankfurt, Hamburg, Düsseldorf, Dortmund, Madrid, Milan, Rome, Sao Paulo, Zurich.

TECHNOLOGY

EDITED BY ALAN CANE

U.S. MANAGEMENT TOOL NOW AVAILABLE FOR UK COMPANIES

Strategy for information in large companies

BY ALAN CANE

THE CLIENT was a large New York insurance company, absolutely dependent for commercial survival on the integrity of its customer records.

Yet the scatter graph showed clearly that the company was in severe danger of losing its policy masterfile stored on its mainframe computer.

The chief executive officer turned, aghast, to his management services director: "Tom, why haven't you told me about this before now?"

"John," the director replied wearily, "I've been trying to tell you about this for two years."

The story is true; names have been changed and omitted for obvious reasons. But it illustrates the power of a new, computer-based management tool which has just become available in the UK.

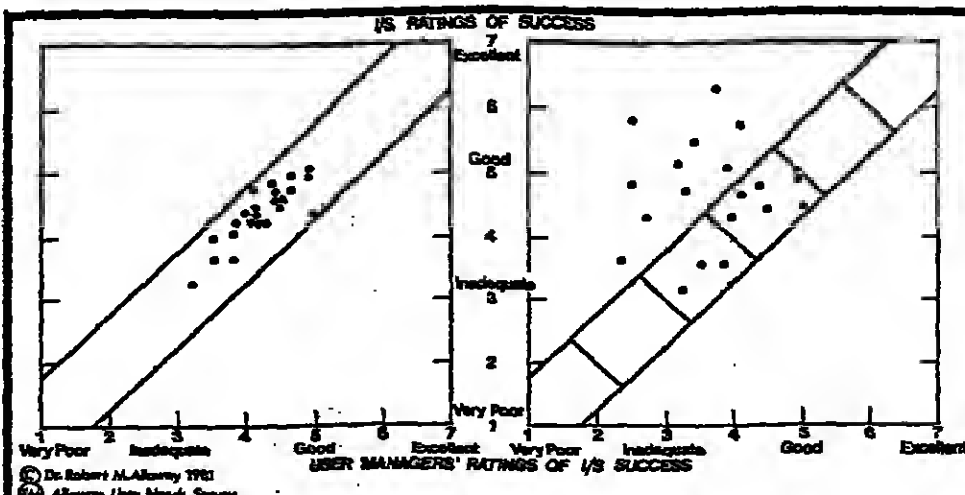
It is called the Alloway User

Needs Survey, and it is the result of research carried out at the Sloan School of Management, Massachusetts Institute of Technology, by Dr Robert M. Alloway.

What it sets out to do is provide a technique for developing a strategy for information systems in very large companies—in the UK that would mean companies with a turnover of £500m and more.

It is based on a combination of elaborate survey techniques and mathematical analysis—its basic premise is that managers within companies are expert enough and professional enough to know their own needs in information systems—data processing, office automation, management information systems and so on.

And, it aims to show where there is disagreement between the information systems pro-



Dr Robert Alloway: the two scatter graphs show, on the left, a company where users and providers agree on the strengths and weaknesses of their information systems; on the right there is marked disagreement. Each point represents a feature such as management reports or system security. (I/S: Information systems providers).



simply mount up. And if a company has no idea how to tackle their solution one year, it will have no better idea the next."

The 30 or so companies which have already used the Alloway approach in the U.S. include Burroughs, AT & T (pre-organisation) and General Motors.

The Alloway programme has been licensed in the UK to Butler Cox and Partners, a leading business systems consultancy. Mr Tony Brower of Butler Cox said charges for the work, including survey, analysis and consultancy, would typically start at £50,000.

He was convinced of the value of the Alloway approach. "We are convinced from an intellectual point of view—there is resonance with our own opinions—and we are impressed with the calibre of the companies in the U.S. which have used Alloway."

Dr Alloway is currently "unhitching" the survey. "All our questions are unambiguously neutral and free of bias; there is a difference between the U.S. and the UK which we have to take into account," and he is to assist Butler Cox on their first implementation of the programme. Butler Cox is on 01-583 9331.

Speed up in office automation

SIGNS that the pace of progress in office automation is quickening are beginning to appear.

According to a new survey conducted by the Policy Studies Institute, some 62 per cent of a sample of 225 companies which replied to a postal questionnaire now make use of word processing equipment; almost four-fifths of the offices in the sample were using microcomputers.

The study observes: "This was more than double the proportion of only three years before and the incidence of increased spending on them was much the greatest of any of the electronic office products."

Seventy per cent of the sample reported increasing their spending on them in the previous 12 months, and 69 per cent expected to increase theirs in the next 12 months.

Why do companies invest in word processing equipment? The survey suggests that improvement in text quality (better service to customers and in the economics of text production) predominated.

Only 2 per cent of the sample suggested they bought word processors to replace worn-out typewriters, and one per cent said it was a defensive response to their acquisition by rivals.

The fact remains that almost one-third of the sample had not installed word processing equipment; for most of those, their work load was insufficient; others were adopting a wait and see approach. About 25 per cent said the high cost of word processing equipment (£2,000-£7,000 a station) was an im-

portant objection.

Significantly, 34 per cent of the sample saw investment in word processors as a first step towards larger-scale office automation, although this attitude was most prevalent among the larger companies with 20,000 or more employees and revenues of £1bn or more.

In the past two years or so, the growth of the market for electronic typewriters, electro-mechanical machines with some of the advantages of word processors at little more cost than an electric typewriter, has been dramatic; the PSI study detected the first signs that these machines are beginning to lose ground to the all-electronic word processors.

Why invest in electronic office products at all? Replies included: "More reliable and cheaper than people"; "Relief of boredom, job satisfaction and better quality to our customers"; "Improve accuracy, improve speed of communication, reduce repetitive copying, typing, ability to link text and data in reports."

So the message — and clearly the respondent interpreted that message liberally — is getting across. But no thanks to the government, according to PSI, 59 per cent of its sample thought IT'82 had made no impact on attitudes to the electronic office. A typical comment was: "We needed IT'82 in 1979-80. By now it is too late for any company with even minimal electronic awareness."

The report *The Electronic Office: Progress and Problems* is available from PSI on 028-7085 at £5.00.

sider to be the successes, failures and importance of their information systems.

Where user managers and systems providers agree, their congruence can be used as the basis for strategy. Where there is obvious disagreement immediate action may have to be taken as in the example of the insurance company.

Sophisticated mathematical survey tools — multi-criteria decision-making analysis, the experts call it — are used to measure the agreement between the variables.

Dr Alloway says the entire process can be accomplished for a new company in three to four months. The second or third time round, the time can be

reduced to only six weeks or so. "Most companies will not go through a strategy exercise annually—it is too much of a headache."

The importance of Dr Alloway's work is underlined by the problems most large companies will face in the next few years as they contemplate the commissioning of entirely new kinds of information systems—moves from centralised to distributed data processing, installation of advanced automation systems—and many companies still do not have a coherent strategy for the information systems they use at present.

Many ignore the problem hoping it will go away. Dr Alloway says: "The problems

of information systems—moves from centralised to distributed data processing, installation of advanced automation systems—and many companies still do not have a coherent strategy for the information systems they use at present.

Many ignore the problem hoping it will go away. Dr Alloway says: "The problems

The last New York flight of the day from Europe. PanAm 103.

PA103	DEPARTS	ARRIVES
ON TIME	HEATHROW 19:00	JFK 21:35

Special 747 SP service. Special VIP treatment.

Pan Am's new 19:00 flight from London to New York is really good news. Leaving at the end of the day, it's an easy connection to catch.

What's more, you travel from Heathrow in the advanced 747 SP. It flies higher, so you fly smoother.

And at JFK, you arrive at a quiet Pan Am Worldport® so you speed through customs and immigration. But it's not just the convenience where PA103 scores.

Free headset for Cabin Class movie goers. Free cocktails too.

Cabin Class™ PA103 passengers are treated to the kind of service reserved for the other classes. For instance free drinks or cocktails in flight, and we'll even provide a free headset for you to enjoy the latest movie showing on Pan Am.

And we'll pick up one night's hotel bill.

We'll also give First and Clipper Class passengers three nights for the price of two in a Manhattan Sheraton Hotel—the St Regis, Russell, Centre Towers or City Squire.

All of these special offers are available on all PA 103 flights until the end of May.

The limousine service however, will continue.

Civilised return too.

First & Clipper Class. Access into the New York Lounge.



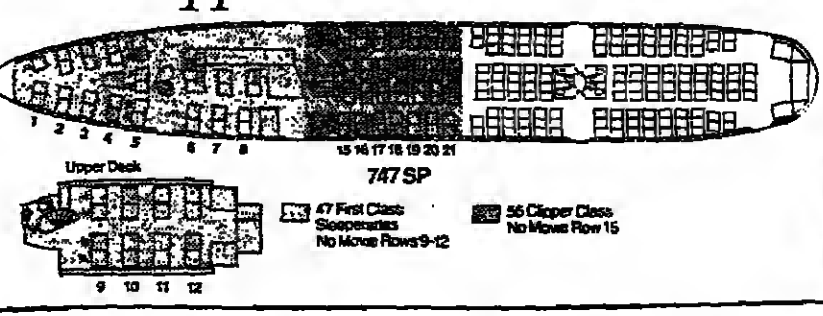
Before the flight all First and Clipper Class passengers can relax in Pan Am's New York Lounge at Heathrow. Here, in this inner sanctum, it seems a different world from the bustle of the airport. Albert Nappin, the Club Steward, will do all he can to look after you.

Arrive in style. Free limousine for First and Clipper passengers.

Awaiting First and Clipper Class passengers at JFK are luxurious limousines to chauffeur you to Manhattan. No charge, of course.

Reserve your customers' First or Clipper Class seats in advance on our 747 SP. Just give Pan Am a ring.

On board the 747 SP we've devoted more space to First and Clipper Class. More than 50% of the aircraft is now First and Clipper seating. That gives you more room to make yourself at home in, more room to relax.



Pan Am. You Can't Beat the Experience.

CELLULAR RADIO Plessey release on its new chip

IN VIEW of the likely impact on the design of cellular radio equipment, Plessey Semiconductors has decided to release early samples of its new NJ3829 EXP chip, described by the company as "a new generation of radio synthesiser control circuits."

Modern mobile radios are allocated only a certain number of channels from the over 100 channels available by means of specially programmed PROM (programmable read-only memory). However, the circuits that control the frequency synthesiser do not easily interface with a PROM, says

Plessey, and it often takes three or four more chips or even a micro to complete the design.

The new design obviates this and the NJ3829 EXP chip can interface directly with most microprocessors.

In addition, the overall settling time has been reduced to a few milliseconds as opposed to hundreds in previous arrangements.

Rapid frequency changing is important in cellular radio to allow vehicles to be "handed on" from one cell to the next without noticeable interruption of service. More details from the company on 0783 36251.

Thinking again about ROBOTICS?

PERA Training Courses in 1983

INDUSTRIAL ROBOTS & PROGRAMMABLE AUTOMATION
Lect by Prof. W. Hightcham. Review of robotics and likely future trends. For designers and managers. 1 day seminar at PERA. 9 June 20 September. 22 November.

INTRODUCTION TO ROBOT TECHNOLOGY
Expounds basic terminology and technology for the production or maintenance engineer and the designer. 2 days at PERA. 14/15 June. 13/14 September. 15/16 November.

PRACTICAL ROBOT PROGRAMMING
New 1 day "hands-on" course at PERA that can follow on from 'Introduction to Robot Technology' or for those with previous knowledge of robots. 28 April. 16 June. 15 September. 29 October. 17 November. 9 December.

SUPERVISING ROBOTS
How to work alongside robots. For production supervisors, foremen and junior managers where robots are being installed for the first time. Another new 1 day course. 7 June. November. 25 October. London.

USING INDUSTRIAL PROGRAMMABLE CONTROLLERS
For designers, development and production engineers. Covers types, capabilities, applications, etc. 1 day at PERA. 16 June. 9 December. 16 November.

Just ring or write for full details.
Production Engineering Research Association
MELTON MOWBRAY
LEICESTERSHIRE LE15 0PS
Tel 0534 64133 Ext 225 or 380
Come to an understanding with

PERA TRAINING

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Living with state control in France

David Marsh on CGE's first year as a nationalised company

AMONG FRANCE'S battery of state-owned enterprises, Compagnie Générale d'Electricité, the fast-growing electrical conglomerate which is the country's highest industrial concern outside the motor sector, is the closest to the Socialist Government—geographically, that is. The splendid art nouveau headquarters of CGE, which has grown from its beginnings in 1888 into an international empire with annual sales of FF 66bn (\$8.9bn) are just down the road from the Elysee Palace in the bustling 8th arrondissement.

In political and decision-making terms, there is certainly more distance—thanks to the fact that, unlike the rest of the nationalised sector, CGE is still piling up profits.

The company's ride into the post-nationalisation era (it is the largest of the five big industrial companies taken over in February last year) has not been entirely smooth. But its well-heeled financial position and the evident efficiency of its management have protected it from some of the more excessive Government interference that has plagued other state companies.

Georges Pébereau, CGE's managing director, who is himself a symbol of continuity—he has been number two in the group's hierarchy for 11 years—sums up the company's position like this: "You don't change a winning strategy."

The main problems with the state have been, ironically, caused by the group's relative success. CGE has faced growing government pressure to use its financial muscle to absorb loss-making companies, and it has been irritated at the minimal amount of fresh capital it is receiving this year from its state shareholder, which is reserving the lion's share of available budget funds for the plentiful array of loss-making nationalised companies in hard-hit sectors like steel and

chemicals.

The CGE group is centred around a holding company which has stakes in 350 companies across the gamut of electronics, electricity generation and transmission, transport, engineering and construction. Last year the group chalked up earnings of FF 500m to FF 600m—the only nationalised company to make a profit.

The best known subsidiaries are Alsthom Atlantique in engineering and shipbuilding and CIT Alcatel in telephones and electronics. Both companies, although mainly owned by CGE, also have a considerable number of private shareholders and are quoted on the Paris bourse—giving them a small degree of independence which they value.

Pébereau, who is also chairman of CIT Alcatel, says a process of "strategic concentration" with the Government had always gone on in the past. Now the dialogue was "more formal, more precise, more structured."

But the decentralised nature of the CGE group, permitting individual subsidiaries relative autonomy, had not changed, says Pébereau. "It could happen, but the Government has not asked us to change our strategy. We make money, develop our activities in a way which you can't say is bad."

Close coordination with the state has been of vital importance since well before the nationalisation. Group companies have played an important part in the two key public sector infrastructure projects which have helped change the face of France's economy over the past decade: the nuclear power programme (where Alsthom supplies the classical generating plant of Nplams) and the progressive modernisation of the telephone system (CIT Alcatel is now the Post Office's most important supplier of electronic exchanges).

Alsthom has also played the



Georges Pébereau



Jean-Pierre Brunet

leading role in the development of France's high-speed train. With 40 per cent of turnover last year coming from foreign sales, CGE also relies greatly on financing support from the state and nationalised banks for exports.

Total orders won abroad last year came to FF 40bn (48 per cent of total group orders of FF 83bn) included power station equipment for Korea, Indonesia, Brazil, Iraq and Saudi Arabia; a housing project for Malaysia; and telephone sales to India.

Indeed, one of the criticisms levelled at the group is that it has become too dependent on government-sponsored con-

tracts, which reduces its ability to respond forcefully on more competitive markets.

Pébereau, 51 (he shares a birthday with Jacques Delors, the Finance Minister, who is six years older), is a sharp-talking engineer, educated at France's elite civil engineering academy, who also had experience in government as a top civil servant in the Equipment and Housing Ministry between 1968 and 1968.

The man in overall command is of a very different background: Jean-Pierre Brunet, 63, a former ambassador to Japan and West Germany, who was plucked out of the diplomatic listings to chair the group fol-

lowing nationalisation last year. The dour Brunet, who speaks impeccable English as well as German and looks and sounds as though he has just descended from taking tea at All Souls in Oxford, takes a philosophical view of state intervention in French industry.

"The Government has always meddled in France. My predecessor (Ambrose Roux, who had good relations with President Pompidou, less good with President Giscard) was told one day to get out of making boiling water nuclear reactors, another day to get out of main-frame computers—under the Giscard government. I have never had

any phone calls. Up to now I can't really complain."

Nationalised industry bosses have been relieved at the government reshuffle at the end of March which saw the spectacular departure of Jean-Pierre Chevènement, the former Industry Minister, after a dispute with President Mitterrand over industrial intervention.

CIT Alcatel, hopes that his successor, Laurent Fabius, the previous Budget Minister, who has said he will follow a more "pragmatic" line, will give more backing to the company's telecommunications expansion plans.

The CGE group's main bone

of contention with the state has, however, been the issue of financing. Under an agreement clinched just before Chevènement departed, CGE is being allowed to boost its capital resources by FF 800m this year. But the bulk will come from issues of interest-bearing "participatory certificates"—intermediate in function between bonds and non-voting shares—which CGE, along with other state enterprises, will be issuing on the domestic capital market.

Only a small part will come from an actual cash injection from the state to provide capital to back up expansion plans.

Brunet says: "It is true that we are in competition with the less profitable enterprises for available funds. One is never satisfied with the amount of money allocated by the Government. What we have decided in terms of financing and investment is just an interim measure for one year."

Although they have strong positions in "future-oriented" sectors like information technology or optical fibres, CGE companies are also present in a host of markets headed by nuclear engineering and construction—which are feeling the pinch from the world recession.

But the group's confidence about the future is underlined by its plan roughly to double turnover over the next five years to FF 135bn in 1987.

Under the medium term planning contract signed with Chevènement in February, CGE also committed itself to doubling exports over the next five years.

Emphasising the drive into the American market, Alsthom Atlantique plans to bid for contracts for high-speed trains in the U.S. (where it will be in strong competition with Japanese groups) by setting up a special U.S. subsidiary along the lines of the French railway equipment consortium.

The U.S. is also a particular target for CIT Alcatel, which with its E10 system has a world lead in manufacturing electronic telephone switching apparatus.

CIT Alcatel is also talking with major European countries—Italy and Spain, for instance—on sales of the E10 system. Other export targets, according to Pébereau, are the Far East and Latin America, where CIT has traditionally had a much stronger position than French manufacturers.

Pébereau says CIT Alcatel's estimated 30 per cent share of the world market for digital telephone exchanges (including material sold in France) would no doubt fall over the

next few years as competition increased. But the company is taking a fairly untroubled line over the competitive threat from the new grouping between American Telephone and Telegraph and Philips.

One area where CIT Alcatel hopes for improved European co-operation is through a link in office technology with Olivetti of Italy. Negotiations have been going on for months, although without results up to now.

Brunet, who praises the negotiating talents of Olivetti chairman, Carlo de Benedetti, says: "We are the only two European companies making money in the automated office equipment market—there's undoubtedly a good reason for joining hands."

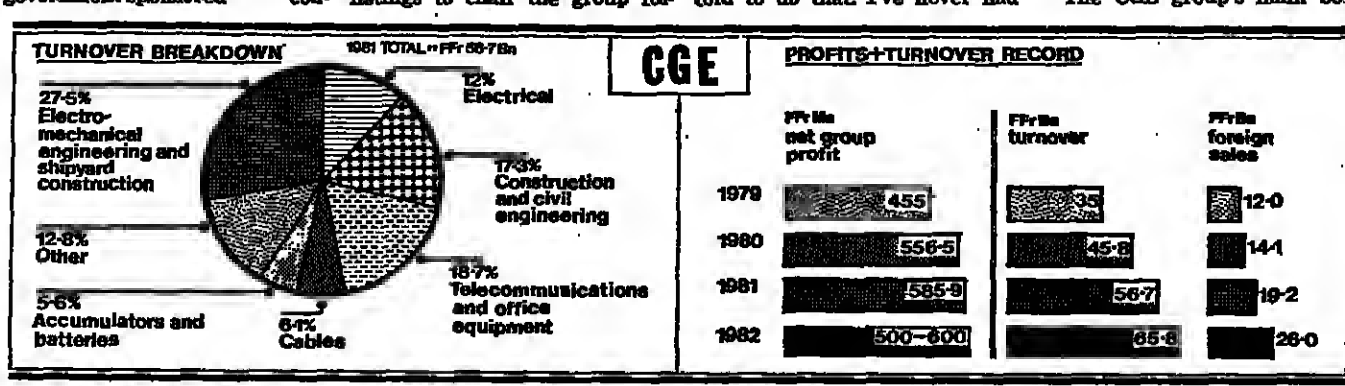
Despite observant doubt whether any speedy Olivetti-CGE link-up is probable, Pébereau is like de Benedetti—he wants a lot and does not give away very much, says one. Office equipment has been one of CGE's weaker points up to now. The group has often shown a masterful touch in foreign acquisitions, in other product areas, but the takeover of the French office equipment group of the UK two years ago has not so far been a success. Both Roux and Fabius, the U.S. office equipment group (which like Roux is a subsidiary of CIT Alcatel) made losses last year.

(The French Government is keen on an Italian link-up to forge closer ties between Paris and Rome across a whole swathe of industrial projects.)

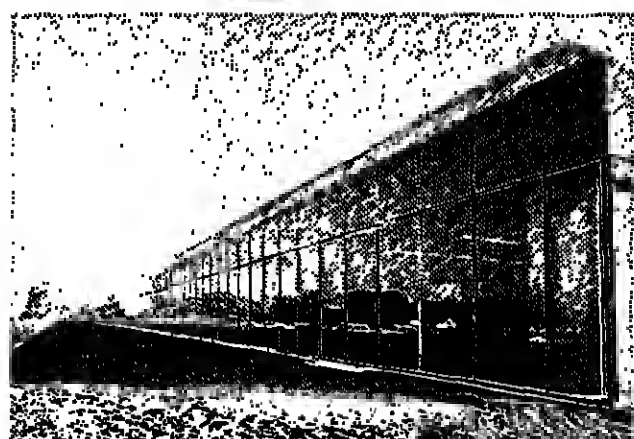
In other areas, there has been less meeting of minds. Alsthom Atlantique was hit by interference from Chevènement's Ministry, which held up for more than six months the company's just-completed takeover of Compagnie Electromecanique, a French electrical engineering company with strong interests in power station engineering, formerly owned by the Swiss-based Brown Boveri group.

One other case of government intervention preys on Brunet's mind—a company he had to give away. This was the electronics terminal-manufacturing company Transac, a former part of the CIT Alcatel group which has just been transferred to the national computer company CIT Honeywell Bull as part of the Government's overall electronics strategy.

With the nearest a former diplomat can get to betraying a trace of bitterness, Brunet says: "I was told to kick it out. I didn't like to do it at all."



The business world's most advanced telephone switchboards are made here by the world's leading producer: Mitel.



Increased communications efficiency means increased business efficiency. And that's what you get from the Mitel Superswitch™ family of advanced electronic telephone switchboards.

A Superswitch to meet your needs

No matter what type of business you're in, no matter how big or small, there's a Superswitch to suit your needs—from 5 to 10,000 lines.

Impressive range of features

Superswitch is packed with an impressive range of time- and

cost-saving features. For instance, it will automatically call you back if the extension you dial is 'busy', you can put calls on 'hold', make conference calls, arrange for your calls to follow you within the building... and many, many more. All programmable to suit your exact requirements.

Saves you time, space, energy, money
Superswitch is very reliable



and has its own built-in diagnostics so that, if anything does go wrong, it's rapidly identified and isolated. It's smaller than any comparable system, so takes up less valuable space. It's easier to install and operate. It uses less power. All of which saves you time, space, energy, money.

World-beating technology

The reason why the Superswitch family outperform any comparable systems on the market is not hard to see: they're digitally-controlled, and their innovative design is based on our own world-beating semiconductor technology.

Already supplying to BT
We're already supplying some of the

Superswitch range to British Telecom (BT) who market them as the Regent,* Viceroy,* and Kinsman.*

Distributor network

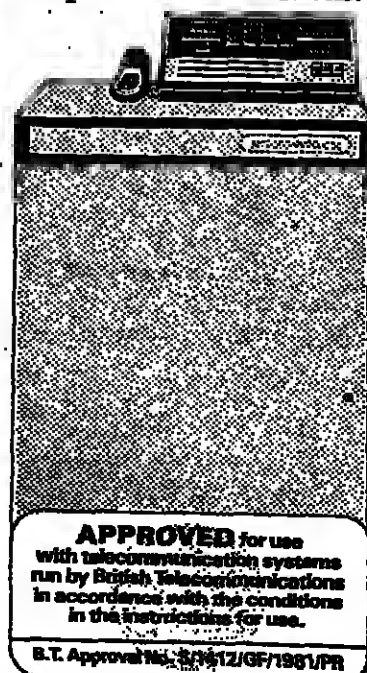
Already established through a nationwide network of distributors, we've built a purpose designed European manufacturing facility in Gwent, creating 1200 new jobs by 1984, 3000 by 1990.

World's largest

This expansion is a reflection of our growth. Each year since we started, we've averaged a doubling of turnover. Today, we're the world's largest manufacturer, by volume, of electronic telephone switchboards.

Better business efficiency

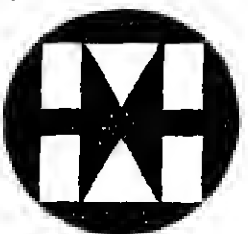
All of which adds up to just one thing: if you want more efficient business communications, contact us today.



TM—Trade mark of Mitel Corporation
*—British Telecom registered names.
These products are available from your local British Telecom sales office.

APPROVED for use with telecommunication systems run by British Telecom in accordance with the conditions in the Instructions for use.

B.T. Approval No. 12/12/1981/1/1/1



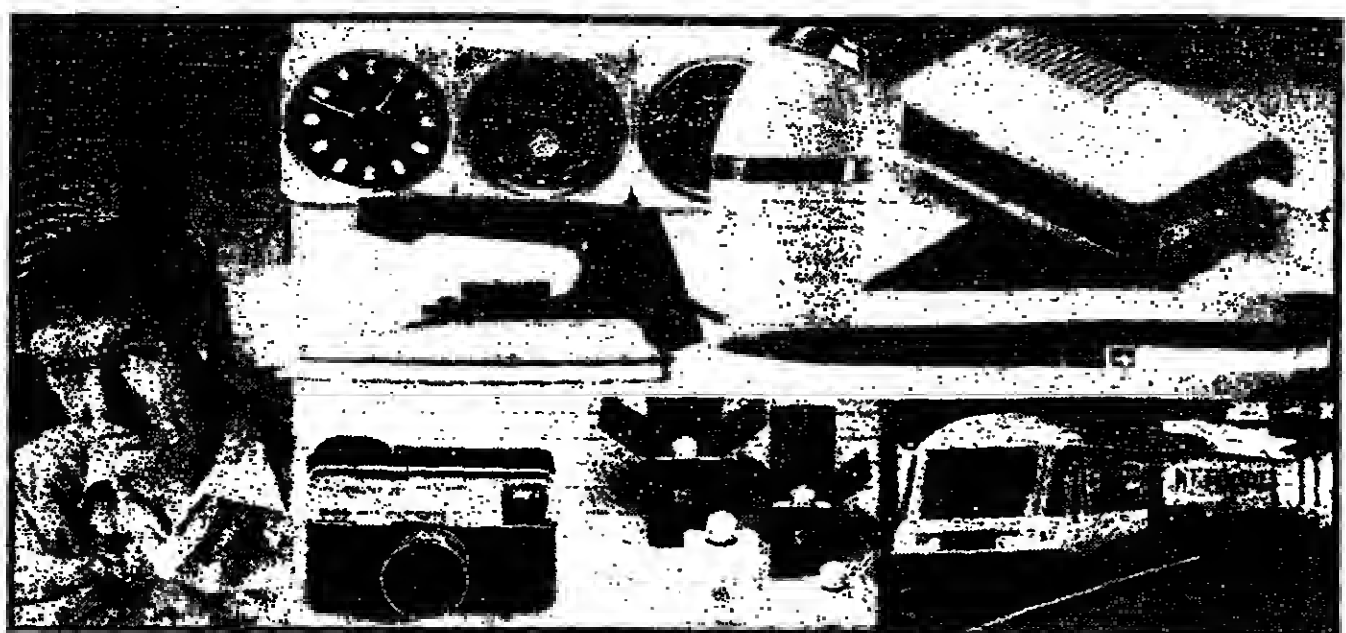
MITEL Building Better Communications

All sales enquiries to: Mitel Telecom Limited, Hamilton Rd, Slough, Berks SL1 4QY. Tel: (0753) 76121. Telex: 847730.
All other enquiries to: Mitel Telecom Limited, Severnbridge Estate, Portskewett, Gwent NP23 4YR.

THE ARTS

Design/Colin Amery

A new look needed for British industry



Kenneth Grange with a selection of his designs ranging from domestic appliances to the high speed train.

It was kind of the Queen to invite Sir Terence Conran to one of her Buckingham Palace lunch parties last week although rumours that the old place is to get the Habitat treatment have to be discounted immediately. Her Majesty was on duty conveying the thanks of a grateful nation to Sir Terence for his devoted assistance for the good in all matters of design.

We should all be grateful because in Britain, rather than in Europe or America, it is so difficult to inspire industry with a real spirit of devotion to design matters. My colleague Christopher Lorenz has long been writing on the management of good design for British industry and last week he and I both met the president of one of Sir Terence's Bollerhouse exhibitions, Mr Kenneth Grange of Pentagram designs.

First of all I would like to say a few things about the Bollerhouse Project which is funded by the Courant Foundation and directed with considerable panache by Mr Stephen Bayley. At the moment it occupies a basement space in the Victoria and Albert Museum and has hosted a series of exhibitions about the work of industrial designers—most of them foreign.

It is not, like the Design Council, devoted to the promotion and protection of purely British designers. Like the Council, it aims to do the impossible—bring the hope of all design to the world. Stephen Bayley puts the aims very clearly and they are worth repeating particularly as I do not think that they were made crystal clear when the Bollerhouse opened in January 1982.

He wants the place to be unashamedly educational. Following the objectives established by Henry Cole when the V and A was founded, the Bollerhouse Project intends to inspire, promote and drive home by all possible means the principle of good design. I would not call Mr Bayley a natural preacher, his approach is much closer to

that of the world of advertising—he aims to persuade you that design is good for you. The Bollerhouse is the only non-commercial centre in London for the regular display of consumer goods. I always feel that the Design Council is a compromised body now that it sells such good coffee and such bad souvenirs.

How do you educate the world to the idea that good design is something that can be learned and mastered, that will make a difference to the whole of industry? The Bollerhouse exhibitions in the first year have shown a wide range of design as well as the why. I think that it would be a good idea if the exhibitions actually showed more about the processes of design—and indeed the popularity of the Ford Sierra show would seem to bear me out.

The great mistake of the first exhibition, "Art and Industry," was that it appeared to elevate a narrow range of design to the status of fine art objects. This was a worrying trend, Mr Bayley says

that he knows what good design is—and I suspect that he prefers not to get too entangled in the realms of aesthetics or even, God forbid, art.

In his introduction to the catalogue of the present exhibition Mr Bayley writes that the design profession is exactly where the architectural profession was 100 years ago—"no one really being able to decide whether it should be a science or an art." I would say that things have not changed much in the architectural profession today—although my readers know that I am firmly on the side of architecture as an art.

I think also that the Bollerhouse exhibitions simply tell us that sometimes good design approaches the quality of a work of art but most of the time it does not. There is a difference—good design is a far more objective business than the creation of a work of art. There is a difference between a typewriter and a Tintoretto.

The present exhibition devoted to the work of one designer, Kenneth Grange (at

the Bollerhouse until May 26), shows very clearly the exact sort of creativity that is needed in a good designer. Grange has designed for industry since the Festival of Britain, which he sees as the "opening of a golden decade of British design." His designs for the high speed train, the parking meter, the Keowood mixer and the Kodak camera are all familiar and understated.

There are moments of flash-like the sherry bottle with its swollen neck based on the Japanese saké flask, and the exciting post-modern light fitting that generates a warm draught from its stem. But most of this work is the result of solid hours of struggle on the drawing board, with tool makers and the members of the various boards.

Kenneth Grange writes the catalogue in his own unassuming words—and he is refreshingly honest about his real role. He writes as much about his failures and difficulties with unadventurous British firms as he

does about his successes. It is depressing to read that there is not one company in Britain that Grange considers anywhere near the design standards of companies like IBM, Braun or Olivetti.

Reniers receives high praise, "the nearest we have in this country to a competent patron of the arts." But it is even more depressing to read that, in Europe, Grange feels that the major corporations are drifting towards lower, rather than higher standards of design.

This is where the Bollerhouse project has already proved its worth—now perhaps it should aim more aggressively than ever at those in British industry who are responsible for poor design standards and disgustingly low visual standards. I am looking forward to its brave venture in the autumn when Mr Bayley is tackling the delicate area of taste—can he tell us with confidence the difference between good and bad—or will the evidence just show us why we so often weakly compromise?

Swan Lake Covent Garden

Clement Crisp

Revisionist! — that bawled term of political abuse — is an accusation to be hurled at almost every producer who seeks to have his way with the 19th century dance classics. Twisting and tormenting the old ballets, turning them into explorations of the princely hero's psyche or, favourite game, giving us "the ballet Chalkovsky intended", has become during the past two decades an activity meriting the attention of a league against cruel theatrical sports.

An honourable exception, and probably the only one, is the Peter Wright/Claudia Samson production of Swan Lake which the Sadler's Wells Royal Ballet has now brought to Covent Garden. I admired it greatly at its Manchester premiere 18 months ago, and Saturday night's performance confirmed that first impression.

From the moment when the curtains rise during the overture to reveal the royal funeral procession with Steffied mourning his father's death, dramatic logic and poetically apt visual imagery are the declared intention of the staging, and these are maintained throughout the evening.

Philip Frowse's superlative designs propose a setting of bold

architectural shapes in which massive and opulent costumes proclaim a darkly brooding Gothic magnificence, and establish a world in which tragedy and magic find their proper emotional weight; the production, the new choreography and, where necessary, the revisions to the established text, are sensitive, purposeful without becoming wilful.

Above all else, the presentation is expertly tailored to the forces and capabilities of SWRB. Some 50 dancers are so skilfully deployed that their number might seem double, and though the company could with advantage be permanently increased by another dozen dancers, we are never subjected to that ludicrous "Aida-procession" phenomenon, when supernumeraries come round a second time to different hats to plump out a staging.

This presentation is important as a companion piece to the Royal Ballet's historically more correct (albeit artistically moribund) version of the story, alone in the world today, provides a decently credible account of the Maryinsky U-text. But how welcome are Peter Wright's alternatives in the court scenes to the usual run of scurrying

peasantry and the dead wood of goblet-waving concubines with their mad hats and bent knees and disaffected smiles, and how skilled the introduction in the third act of the diversissements and the prospective fiancées. At every moment Mr Wright and Miss Samson have provided dramatic coherence, and their innovations — the insistence on von Rothbart as a powerful evil force; Benno bringing the drowned figure of Siegfried from the lake — assert the prince as a pivotal figure in the drama without minimising, as do most of the recent Prince/Life stagings, the fact that Swan Lake is a ballerina-vehicle no different from any other of Peppu's Maryinsky spectacles.

There will be much to report about later showings: two weeks, but I record that on Saturday night SWRB's artists were on their best form; that the corps de ballet was excellent; that solo roles were brightly done (Roland Price bravely soaring as Benno); and that Margaret Barberi was an Odette/Odile too sweet for my taste. Desmond Kelly, unfailingly in nobility, was Siegfried; the two leading swans, Mandy-Jayne Richardson and Clairo French, were very fine.

Iain Hamilton's Passion

Max Loppert

The latest stage in Iain Hamilton's development as a composer of tonal music was to be marked, at St John's, Manchester, on Friday, in the first performance of his Passion According to the Gospel of St Mark.

This full-length work for chorus, soloists, and chamber orchestra, constructed upon the baroque model, is bulked out by the deployment of hymns, some well-known, where Bach might have positioned the Lutheran chorales; and by a selection of poem texts (by Vaughan, Crabbe, and Donne) to serve for the arias of reflection for the solo quartet.

The work runs in two almost equal parts and almost continuously. The manner of eliding recitative into aria and chorus, carefully and unobtrusively done, is only one sign of a mature and experienced composer at work; the com-

pression of so much text, none of it repeated, into a relatively short space of performing time is another.

Iain Hamilton's Passion is, no doubt of it, a "well-made" work—it is filled with music, clearly laid out, that is obviously grateful to sing, and the London Chorus, supported by the New London Sinfonia under David Coleman, rose to it with palpable enthusiasm. But at no point in its passage does it feel like a necessary work. The problem of Hamilton's current musical language is not its re-absorption of tonal processes (evidenced at the very opening, in which C and E provide poles of tonal contrast), but rather the way of reason in the working out of these processes.

There is, indeed, no sense of real dramatic tension anywhere in the piece; one appreciates the formal construction as a solution to a chosen task, not

for any genuine acquisition and discharge of musical and dramatic pressures. In fact, the whole experience was a decidedly disquieting one, charged with the most potent spiritual burden and poetic intensity, and here reduced by music to a level of bland, super-professional neutrality.

The vocal quartet, all members of the English National Opera (and all employed there, not so long ago, in Hamilton's Anna Karenina), were Lois Marie Owens (mezzo), Geoffrey Pogson (tenor and Evangelist), and Alan Opie (baritone and Jesus). All delivered themselves with a commitment that one must assume to be entirely sincere; Miss McDonnell's top Cs, in the ensemble that closes the first part, were strenuous, but they added a note of excitement to an otherwise notably unexciting evening.

Christian Blackshaw/Elizabeth Hall

Max Loppert

Christian Blackshaw offered on Thursday an intelligently planned programme, which he executed with unfailing authority and an almost unappreciable precision. The impression of dullness that the recital left, though quick to be caught, is one that could be rather less immediately pinned down in words.

What was missing in his playing of Schubert, Mozart, Liszt, and Schumann was any sense of spontaneous impulses, any intimation of dramatic pressures on the performances, any animal heat; and so all the undeniable technical mastery on display very soon began to seem one-dimensional, the fastidiousness of touch and seriousness of approach rather too easily mistaken for a limited emotional range.

The opening soon alerted the listeners to the prevailing manner: Schubert's little C minor Allegretto, D915, which Mr Blackshaw stretched out, at a slow pace and with a scintillating, carefully and unobtrusively done, is only one sign of a mature and experienced composer at work; the com-

Schnabel's famous record, the miniature is gauged and flicked off, how fast the rhythms and light the colour-dolls! The Mozart sonata, K310 in A minor, was similarly careful, thoughtful, charming; and though in Liszt's Venezia e Napoli the streams of notes were precisely traced, there was a near-total absence of delight

in sound, of glitter and leger-demain, sufficient to turn the reading into a superior technical exercise. Mr Blackshaw finished in the mood he had begun, with Schumann's Fantasy. A programme leaflet containing two-and-a-half small pages of notes and four paragraphs of biography was preordained of 50p.

Autumn season at Royal Exchange, Manchester

The Royal Exchange Theatre in Manchester has announced plans for the autumn season. It begins on September 15 with Strindberg's *The Dance of Death* directed by Kenneth MacMillan, starring Edward Fox and Jill Bennett. Homier, directed by Erich Murray with Robert Lindsay in the title role, opens on October 27.

A new version of *Moby Dick*, adapted and directed by Michael Elliott and starring Patrick

McGoohan, plays over the Christmas period from December 22. This production will form the basis of a Granada TV presentation in the recorded in a large studio after the manner of the recent Granada *King Lear*. The designer of Olivier's *Lear*, Roy Stonehouse, will design the TV version of *Moby Dick*.

Finally, *O'Casey's The Plough and the Stars*, directed by Gregory Hersov, will open at the Exchange on February 9.

Hamlet/Theatre Royal, Bath

B. A. Young

Christopher Fettes's touring *Hamlet* for the New Shakespeare Company, which opened last week at Bath's pretty Theatre Royal, is in modern dress but not the modern world. The Ghost (Bob Smith) far from being "arned at point exactly," is a dancer wearing a dark suit and a white shirt by way of a tape. His threatening attitudes towards his son hardly justify the conclusion that he is an "honest ghost."

The production, with one interval falling (too soon) before the play, lasts four hours, although the text is pretty heavily cut. This is mostly due to the slow playing of the company. Donald Pickering's Claudius—handsome in his smart grey—presents the King's feelings impeccably, but at half speed. Even the arrival of two riflemen with fixed bayonets to support Laertes's insurrection doesn't arouse him much, perhaps because he knows how laudable that young man (John Sommerville) is likely to be in carrying out his threats.

The slim, active little Prince with a mop of curly hair is Hilton McRae. He is bad tempered and excitable, missing the fun in Hamlet's come lines, apt to break into a hoarse shout too often. He enjoys throwing people to the ground; Rosencrantz, Guildenstern,

Laertes and Ophelia are sent sprawling in their turn, and even poor old Polonius (anably played by Trevor Baxter) is gripped in a wrestling hold when he is quizzed about the cloud-formations. Mr McRae is good in the excited nonsense he has to speak after the Ghost has danced off, but better, in for example, "How all occasions" — when he shows enough control not to overemphasise his accents. He is best when he is speaking verse. He should like to see him as Coriolanus.

He is accompanied by a Horatio (Stuart Fox) bespeccable as the fashion is, who wears a suit that picks him out at Court as one of lower class, a mature student, perhaps. Hard to see what prompts Hamlet's special affection for him, which Mr McRae makes discreetly clear, more than he does for Ophelia. Sarah Swinger, making her debut as Ophelia, has some way to go yet. She sings her mad songs as prettily as if she expected Gerald Moore to be sitting at the piano, and her distribution of wild flowers, charming enough to listen to, is simply a recitation. Sally Ann Howes is a dignified Gertrude, though somewhat untouchable by what is going on around her. When, in Act One, Hamlet snaps "I will in all my

best obey you, madame," in a tone of insolent fury, with his back to her, she looks as if she agreed with the King that this was a loving and a fair reply. She never even looks where Hamlet claims he can see her late husband, when the Ghost (now correctly dressed in his habit of "visits them in her closet").

The set by John Otto curtails an acting area, centre stage, isolating the principals, and leaving spaces in the wings for characters who are just listening behind an arras.

The feeling is deliberately artificial throughout. The dumb-show is a little *pas de trois*, to which the King is given attention. When he calls for lights, Hamlet obliges with the built-in flashes of a pocket camera. Rosencrantz and Guildenstern wear similar overcoats and carry cases in all circumstances. There is loud incidental music from taped orchestras; at moments of tension, a kind of electronic peep not quite the speech. I felt that in one way you could compare this production with Peter Brook's *Hamlet*; if you know the play well enough, you can ignore the visual contradictions. The production moves on to Brighton, where it opens tonight.



Hilton McRae and Sally Ann Howes

Editor's Proof

Hundreds of newspapers and magazines in 35 countries are already using the Financial Times Syndication Service.

The FT Syndication Service provides publications of all sizes with access to the FT's worldwide news-gathering resources and unrivalled editorial expertise.

As a subscriber, your publication could benefit in several ways. You could receive a constant flow of international and City news. You could reproduce news and feature material from the FT itself as well as using specially-prepared syndicated articles.

To find out more, please contact our Syndication Manager, Dennis Kiley, at Bracken House, 10 Cannon Street, London, EC4A 3DF. United Kingdom. Tel: London 248.8000.

Arts Guide

Music

NEW YORK
New York Philharmonic, Andrew Davis conducting. Vaughan Williams, Elgar, Dvorak (Wed, Thur). Avery Fisher Hall (94-944).
Alfred Brendel, piano. Beethoven, (Mon, Thur). Carnegie Hall (247-7459).
Philip Glass with Philip Glass Ensemble. Paul Zukofsky, violin (Tue). Carnegie Hall (247-7459).
Guarneri String Quartet. Brahms festival (Tue, Thur). Kaufman Hall (1393 Lexington, at 82nd, 27-410).
Music from Macbeth. Beethoven, Hindemith, Mozart (Mon). Alice Tully Hall (382-1011).

WASHINGTON
National Symphony: Peter Maag conducting. Emanuel Ax piano. Haydn, Mozart, Brahms (Tue, Wed, Thur). Concert Hall, Kennedy Center (247-3776).
Peabody Symphony: Peter Erös conducting. Claudio Paganini piano. Pradon, Ponce, Enríquez, Gould (Mon). Concert Hall, Kennedy Center (247-3776).
Terrence Pamela Coburn, soprano recital. Schubert, Wolf, Puccini, Rachmaninoff, Bizet (Mon). Orpheus Chamber Ensemble, Richard Goode piano. Haydn, Mozart, Strauss, Bartok (Tue). John Brownig piano recital. Debussy, Ravel, Liszt (Thur). Kennedy Center (247-3855).

CHICAGO
Chicago Symphony: Leonard Slatkin conducting. Donald Peck Ruse. Finzi, Telemann, Shostakovich (Wed, Thur). Orchestra Hall (435-6122).

VIENNA
Konzerthaus (721-211): Vienna Philharmonic, conductor Lorin Maazel. Opening concert of the Vienna Festival. Schubert and R. Strauss. (Thur 11am). NHK orchestra Tokyo, conductor Wolfgang Sawallisch. Walter Klien, piano. Schumann, Blacher, Mozart (Thur).
Secession Festival of Assembles representing minimal and new music. Ensemble 13 (Tue and Wed). Terry Riley (Thur).

LONDON
Philharmonia Orchestra and Chorus conducted by Vladimir Ashkenazy with Sheila Armstrong, soprano, Ryland Davies, tenor and John Shirley-Quirk, baritone. Rachmaninov work. Royal Festival Hall (Mon).
Philharmonia Orchestra conducted by Vernon Handley with John Lill, piano. Rossini, Rachmaninov and Elgar. Royal Festival Hall (Tue).
Bournemouth Symphony Orchestra and Chorus and Bournemouth Sinfonietta conducted by Uri Segal with Sheila Armstrong, soprano and Alfreda Hodgson, contralto. Mahler's second symphony. Royal Festival Hall (Wed).
English Bach Festival: London Orchestral Band. Purcell Room (Wed). (228-3181).
Royal Philharmonic Orchestra conducted by Kurt Masur with Elisabeth Leonskaja, piano. Tchaikovsky and Bruckner. Royal Festival Hall (Thur).
English Chamber Orchestra and Tallis Chamber Choir conducted by Michael Tilson Thomas. Mozart and

Beethoven. Barbican Hall (Thur). (338-8881).

PARIS
Chamber Music — Sylvie Carbonnel, piano, Nina Badina, violin. Hervé Derrien, cello. Mozart, Chopin, Brahms trios (Mon) Radio France, Grand Auditorium (324-1516).
Inger Soederberg recital: Scarlatti, Beethoven, Schubert (Mon) Theatre des Champs Elysees (232-7477).
Aroca — choral festival 1983 (Mon) Salle Pleyel (363-8873).
Concert — Lamezouros conducted by Jean-Claude Bernadet. Mozart's coronation mass, requiem (Tue) La Madeleine Church (363-4434 11am-4pm).

DECEMBER
Orchestra Colonne conducted by P. Dervaux. Mark Zeller, piano, Jean-Michel Vint, horn. Fousé, Rachmaninov, Strauss (Tue) Theatre des Champs Elysees.

Ensemble Orchestral de Paris conducted by Claude Bardou. Sequenza Costa, piano, Jean-Pierre Wallez, violin: Beethoven, Hindemith, (Tue) Salle Gaveau (583-2030).

Orchestra Nacional de la BRT conducted by Yegoruy Semakow. Victor Tretakov, violin: Beethoven, Glazounov, Tchaikovsky's Pathétique Symphony (Tue) Salle Pleyel.

Ensemble Philharmonique conducted by Jerry Semkov, Stephen Bishop-Konewich, piano. Mozart (Wed) Radio France, Grand Auditorium.

May 6-12

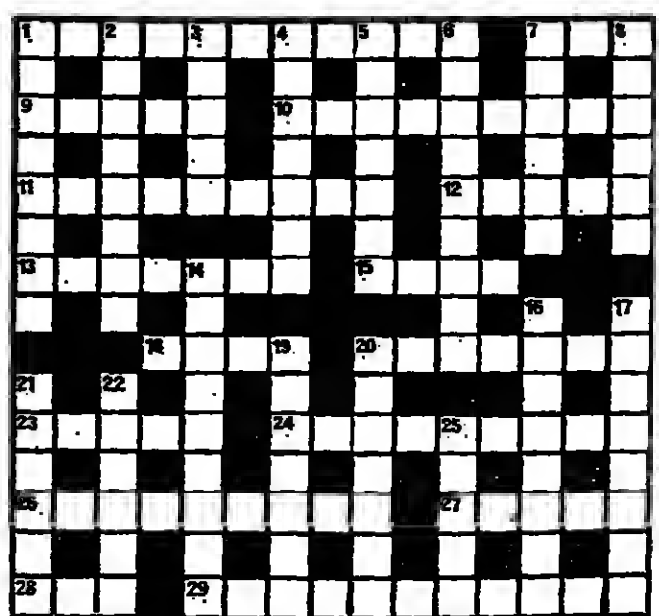
F.T. CROSSWORD PUZZLE No. 5,166

ACROSS

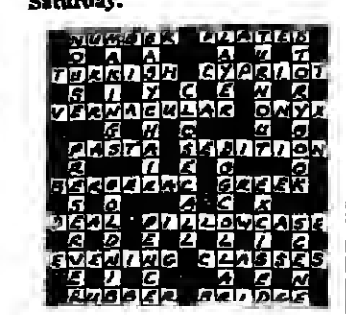
- 1 Firm provision for retirement (4)
- 7 Objective I am out to set (3)
- 9 Just correct (5)
- 10 What he wants is no good to another (5-4)
- 11 He parades, representing the most advanced troops (9)
- 12 No head on the beer, that is strange (5)
- 13 Unfit to be an eminent person? (7)
- 15 New star could make a comeback at Stratford (4)
- 18 Use the wrong sort of tackle, perhaps (4)
- 20 Of Romantic origin, he was involved in early radio (7)
- 23 A joining of hands in marriage or work (5)
- 24 Flew round in a miraculous way (9)
- 26 It isn't slow to lift itself out of the water (9)
- 27 Behave awkwardly when put out by the bill (3, 2)
- 28 The French way to feel regret (4)
- 29 Got lineages from him? Yes! (11)

DOWN

- 1 Carefully going through a South American country to make notes (8)
- 3 Nine, perhaps, put into the ground (5)
- 4 New native quarter shows simplicity (7)
- 5 Led a nun astray, but not charged? (7)
- 6 Come round by ear, but not via the underpass (5, 4)



The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.



FINANCIAL TIMES

operates a subscription hand delivery service in the business centres of the following major cities

- AMSTERDAM BOMBAY BORN
- BOSTON BRUSSELS CHICAGO
- COLOGNE COPENHAGEN
- DUSSELDORF EINDHOVEN
- FRANKFURT GENEVA
- THE HAGUE HAMBURG
- HONG KONG HOUSTON
- JAKARTA KUALA LUMPUR
- LISBON LOS ANGELES LUGANO
- MADRID MANILA MIAMI
- MONTREAL MUNICH
- NEW YORK PARIS PORTO
- ROTTERDAM STOCKHOLM
- SINGAPORE SINGAPORE
- STUTTGART TAIPEI TOKYO
- TORONTO URBECIT VIENNA
- WASHINGTON

For information contact: G. T. Damer, Financial Times, Guildford, Surrey, GU1 1AA, England. Telephone 7598-6; Telex 416105; or Laurence Allen, Financial Times, 78 Rockefeller Plaza, New York, N.Y. 10019. Telephone 488-0300; Telex 234-699 FTOL UL.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF
Telegrams: Finantime, London PS4, Telex: 8954871
Telephone: 01-248 8000

Monday May 9 1983

Lifeline for Ravenscraig

AT FIRST sight there is something distinctly odd about the idea of a steel-making plant in Scotland. Yet the proposed joint venture, which has been under discussion for some weeks and is now being put to a vote, could provide a neat solution to two pressing problems on the British side: a surplus of modern steel-making capacity and, for the Americans, a need for a secure source of competitively priced semi-finished steel. Whether the deal makes commercial sense for the British taxpayer depends on details yet to be revealed, but it would be a pity if trade union and political opposition on both sides of the Atlantic frustrated what looks like an imaginative attempt at international rationalisation.

British Steel has five major steel-making sites — which is at least one too many for the foreseeable level of demand. Last year, the management wanted to close Ravenscraig in Scotland and to lead the other four plants more fully, at a saving then estimated at \$100m a year. But the Government insisted on keeping Ravenscraig open. As there is no reasonable prospect of selling anything like the full amount of finished steel that Ravenscraig is capable of producing, BSC is carrying a heavy financial burden.

Yet a great deal of money has been spent at Ravenscraig in recent years, particularly on primary steel-making and continuous casting. While the location for handling imported iron ore and coking coal is not as good as that of the plants at Teesside and in South Wales, it is a great deal better than most continental plants, which are situated inland.

British Steel has already supplied semi-finished steel to the U.S. from other plants; an important contract was won early last year to supply slabs to Kaiser Steel in California. But in that case British Steel was one of several suppliers; there was no guarantee of continuity of business. The proposed agreement with U.S. Steel is more ambitious. Fairless is an old works which has not been kept up to date in equipment or technology; it even makes steel by the open hearth process, which has virtually disappeared in Europe and Japan.

But it has the great advantage of being well situated to supply steel consumers in the eastern U.S. To modernise the entire works, including the steel-making facilities, would be enormously costly and, it appears, not financially attractive. U.S. Steel wants to close steelmaking, invest in modernising the finishing plants and buy semi-finished steel from outside. It could buy from a variety of sources; the UK is not the only country hungry for business. But it would apparently prefer an arrangement with a single supplier who would provide all the steel needed at a consistent quality and would have a long-term commitment to the venture through an equity interest in the Fairless business.

In order for BSC to meet the volume requirements, it would have to dedicate its entire steelmaking capacity of Ravenscraig — about 2m tonnes a year — to Fairless and supplement this with up to another 1m tonnes from other works. Ravenscraig's finishing mills would close, with the loss of some 1,200 jobs, but the other 2,800 jobs there would be put on a more secure basis than they are now. The rest of BSC would reap the operational and financial benefits of better utilisation, as well as some significant new orders from Fairless. The extra business, consisting of semi-finished steel, would not run foul of the production quotas laid down by the European Commission.

Realities
The scheme seems to be an elegant solution to the commercial realities of Fairless and Ravenscraig; whether it meets the political realities is another matter. British Steel has to contend with a bewildered workforce and to sceptical politicians who invest in the U.S. is good for jobs in Britain. U.S. Steel, having led the campaign against subsidised steel imports, has to explain why it is joining forces with Europe's most heavily subsidised producer. Hard-headed industrial logic may in the end be overwhelmed by nationalism and protectionism, but opponents of the scheme in the UK will have to answer a difficult question: where else will they find a market for 3m tonnes of British steel?

appeared in Europe and Japan. But it has the great advantage of being well situated to supply steel consumers in the eastern U.S. To modernise the entire works, including the steel-making facilities, would be enormously costly and, it appears, not financially attractive. U.S. Steel wants to close steelmaking, invest in modernising the finishing plants and buy semi-finished steel from outside. It could buy from a variety of sources; the UK is not the only country hungry for business. But it would apparently prefer an arrangement with a single supplier who would provide all the steel needed at a consistent quality and would have a long-term commitment to the venture through an equity interest in the Fairless business.

In order for BSC to meet the volume requirements, it would have to dedicate its entire steelmaking capacity of Ravenscraig — about 2m tonnes a year — to Fairless and supplement this with up to another 1m tonnes from other works. Ravenscraig's finishing mills would close, with the loss of some 1,200 jobs, but the other 2,800 jobs there would be put on a more secure basis than they are now. The rest of BSC would reap the operational and financial benefits of better utilisation, as well as some significant new orders from Fairless. The extra business, consisting of semi-finished steel, would not run foul of the production quotas laid down by the European Commission.

Realities
The scheme seems to be an elegant solution to the commercial realities of Fairless and Ravenscraig; whether it meets the political realities is another matter. British Steel has to contend with a bewildered workforce and to sceptical politicians who invest in the U.S. is good for jobs in Britain. U.S. Steel, having led the campaign against subsidised steel imports, has to explain why it is joining forces with Europe's most heavily subsidised producer. Hard-headed industrial logic may in the end be overwhelmed by nationalism and protectionism, but opponents of the scheme in the UK will have to answer a difficult question: where else will they find a market for 3m tonnes of British steel?

countries which are not members of the ACP group have even more cause for complaint. In particular there has been intense criticism of the EEC refusal to join the International Sugar Agreement, which is supposed to regulate the market with a system of export quotas that are varied according to price movements.

The existing agreement does not work. This is partly because its basic structure gives export quotas to high export countries. But the main reason for its failure is the refusal of the EEC, now the biggest exporter, to join.

The Community has been forced by critical pressure to change its mind, but it is in a strong position virtually to dictate its own terms for joining. It has come up with an alternative approach that may set an interesting precedent. The EEC has proposed that the main burden of controlling the world market should be left to the 10 main exporting countries, which account for about 80 per cent of total sales.

THIS is the first time in our history that we shall be embarking on a collaborative research project on anything like this scale," Mr Patrick Jenkin, Secretary of State for Industry, in the House of Commons on April 28. He was giving the Government's backing to the Alvey report — a set of proposals designed to ensure that the UK has a fighting chance in the international information technology race.

Mr Jenkin used stirring words, delivered with conviction and enthusiasm. Yet he was discussing an area of industrial research so far removed, apparently, from everyday life and existing markets that one senior Department of Industry official muttered afterwards: "It is all so speculative. We are talking about technologies that do not yet exist."

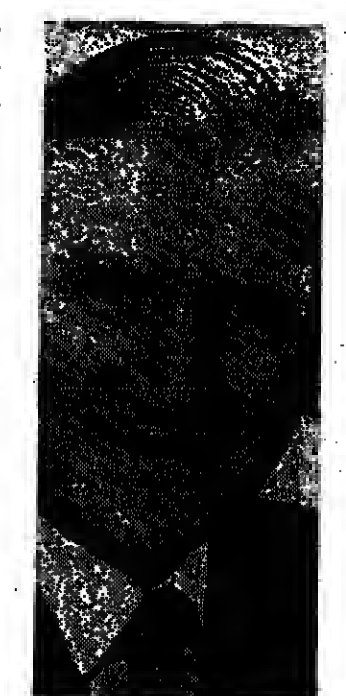
But the importance Ministers attach to the Alvey plan is underlined by the fact that the Government has an unusual policy departure — has agreed that it must play a key role in creating the framework for collaboration between industry and academia in advanced information technology.

The report — drawn up by a team headed by Mr John Alvey, technical director of British Telecom — concerns advanced computer systems of such power and sophistication that they appear to behave in an "intelligent" manner. The Japanese call these "fifth generation" computer systems. The first generation of computer systems used valves; the second, transistors; the third, integrated circuits (what we know as silicon chips).

Now computer manufacturers are moving to fourth generation machines, using chips with a million or more transistors on a single silicon chip. The combination of very powerful chips and highly sophisticated computer software (the lists of instructions which make the machine behave as if it possessed intelligence) which will characterise the fifth generation simply does not exist at present.

So great are the commercial rewards, so great will be the national advantage to any country or country making a significant breakthrough into fifth-generation-like systems that the Americans, the Japanese and the French are all pouring large sums of money into the race.

The U.S., for example, spent an estimated \$10.8m in 1981 on research and development in information technology, of which 49 per cent was provided by the Government.

MR JOHN ALVEY
Committee Chairman

or Europeans thought they had much to fear from them on the conceptual side of advanced computing.

The Japanese fifth generation proposals showed they had an acute understanding of what these machines should do and of their strategic significance even if they did not have the blueprints to start work.

To counter this last weakness, the Japanese suggested that fifth generation development should be carried out in conjunction with other countries, made proposals for collaboration with the U.S. and Europe and invited visits from potential collaborators.

The plan was met with a mixture of suspicion, enthusiasm and a range of competitive schemes from a world fearful of losing the biggest video game of them all — a world market worth a possible \$150bn a year by 1990.

In the U.S., the Pentagon warned of the dire consequences of letting the Japanese steal a lead.

The EEC Commission put up a set of proposals for a collaborative research programme in electronics research and development called Esprit. Backed by about \$25m, this has the support of a dozen European companies such as Philips, Siemens, GEC and ICL. Half the funds will come from industry and half from the EEC.

In the UK, the Alvey Committee called for a more free-wheeling environment in which would take the commanding role in commissioning projects, a steering committee and \$350m in funds over five years to support four technologies basic to advanced computing: the fabrication of super-powerful silicon chips; improved ways of writing computer software; better means for humans to

SUPPORT FOR INFORMATION TECHNOLOGY

The Department of Industry's programme				
Scheme	Funds available £m	Applications for funds	Offers of funds	Funds committed £m
MSP	55	131	111	59*
MAP	85			
awareness programme				6.4
training programme		4,782	3,685	6.7
consistency projects		2,002	948	2.6
CAD/CAM	16			1.8
CAD/MAT	9			3.6
Equipment	12	392	234	6.4
FMS	60	75	7	1.2
Fibre optics	40	67	46	34
Robotics	10 (flexible)	302	112	9.5
Software	10	122	59	6.5
Telecoms	5 only initiated in March 1983			na
Special applications				
Office automation	5.5	na	na	5.5
GP's micros	2.5	na	na	2.5
Schools (primary)	9.0	na	na	9.0
Schools (secondary)	4.0	na	na	4.0
IT centres	1.0	na	na	11.0

* Programmes still open for applications. MSP: microelectronics industry support programme. MAP: microelectronics application project. CAD/CAM: computer aided design and manufacturing. CAD/MAT: computer aided manufacturing. FMS: flexible manufacturing systems.

Notes: Programmes in research and development for information technology are also funded through the Department of Education and Science (DES) in part 12 months and Ministry of Defence (MoD) (detailed figures unavailable).

communicate with machines; and the incorporation of artificial intelligence into computers — so-called expert or knowledge based systems.

The latter involves feeding as much expert information as possible about a given topic into a computer's memory. The computer is then equipped with a set of rules, also derived from the experts, to use the information to reason and make deductions.

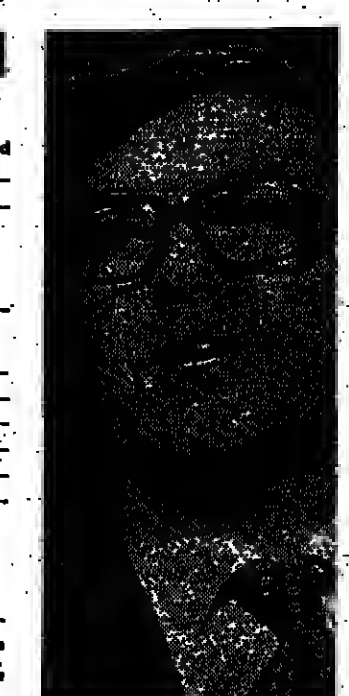
The committee also asked for 100 per cent funding for academic research and 60 per cent funding for industrial collaboration. "The exact amount varying from 80 per cent to 50 per cent depending on the particular activity."

The Government agreed to a directorate, to be headed by Mr Brian Oakley, currently secretary of the Science and Engineering Research Council, the principal channel for diverting government money for scientific research in the universities and polytechnics.

Alvey also got its steering committee, to be chaired by Sir Robert Telford, chairman of GEC Marconi.

It even got its \$350m — to be squeezed from existing budgets in the Department of Industry, Department of Education and Science and the Ministry of Defence. While academic research will be supported 100 per cent, industrial work will be supported by industry with 50 per cent — apparently a personal decision by Mrs

Thatcher. While there is unanimous relief that the Government is taking a serious view of fifth generation projects, there is disagreement over whether its funding proposals give sufficient incentive to industry. Mr Derek Roberts, research director for GEC and an Alvey member, finds the Government response very satisfactory. "This is an improvement on the original proposals. As things stand for a 50 per cent contribution is essential to ensure commitment."

MR PATRICK JENKIN
Secretary of State for Industry

with a special interest in intelligent systems, says: "The brutal fact is that the City and industry at large are not convinced about fifth generation systems. The Japanese are."

Consider the following: ● At Unilever's Port Sunlight laboratories, a team working under A. G. (Tony) Baker has developed an expert system to help its scientists interpret infra-red spectrograms and thin-layer chromatographs. "These are not experiments," he argues, "these are working systems. They are very important to us in terms of competitiveness and as a way of ensuring expertise is retained. If one of our experts retires, we keep his knowledge in our system."

● At EL Systems in Redditch, Mr Brian Johnson and his team have an expert system called "Why my car will not start." "It is a bit like do-it-yourself brain surgery," Mr Johnson says deprecatingly, but all EL senior management are aware of the advantage the U.S. or Japan could gain by building cars using expert systems or building expert systems into their cars.

Mr John Leighfield, managing director of EL Technology, one of the UK's major users and creators of advanced information systems, says: "We have been flirting with expert systems for about 18 months; now we believe it is going to be an extremely important area."

● The Department of Health and Social Security has a major problem with records and filing. Now, with the help of the Government's computer agency, it is experimenting with an expert system to determine the basis on which social security benefits are paid.

Mr Johnson shows that fifth generation-type technologies have already arrived, albeit in rough-and-ready form. Every body seems to agree that for rapid progress, greater collaboration will be necessary.

The UK has research strengths in the key areas chosen by Alvey. Edinburgh University, Southampton University and the Rutherford Appleton Laboratory at Didcot in Oxfordshire are good at chip fabrication. Edinburgh, Cambridge and Imperial College, London are good at knowledge-based systems. (Eolog, a computer language for artificial intelligence proposed by the Japanese as the base language for fifth generation work, originated at Edinburgh). The precedents for co-operation between these research centres and industry are not encouraging.

The precedents for co-operation between industry and research centres are not encouraging

Mr Philip Hughes, chairman of Logica, a leading software house and also an Alvey member, takes the opposite line: "It will make collaboration between companies much more difficult than we had imagined. 50 per cent funding may mean the directorate will simply give grants rather than drive the programme."

Director-elect Brian Oakley agrees that 60 per cent funding will work against the small software houses, without capital resources and living on their cash flow, while the GECs of the world are sanguine: "To that extent I agree that it will make collaborative projects that much more difficult; but what is significant is that the vital importance of fifth generation technology has been recognised."

Recognised by Government, the Alvey plan is a major step towards the creation of a computer expert personal decision by Mrs

Thatcher. While there is unanimous relief that the Government is taking a serious view of fifth generation projects, there is disagreement over whether its funding proposals give sufficient incentive to industry. Mr Derek Roberts, research director for GEC and an Alvey member, finds the Government response very satisfactory. "This is an improvement on the original proposals. As things stand for a 50 per cent contribution is essential to ensure commitment."

Thatcher. While there is unanimous relief that the Government is taking a serious view of fifth generation projects, there is disagreement over whether its funding proposals give sufficient incentive to industry. Mr Derek Roberts, research director for GEC and an Alvey member, finds the Government response very satisfactory. "This is an improvement on the original proposals. As things stand for a 50 per cent contribution is essential to ensure commitment."

The precedents for co-operation between industry and research centres are not encouraging

Mr Philip Hughes, chairman of Logica, a leading software house and also an Alvey member, takes the opposite line: "It will make collaboration between companies much more difficult than we had imagined. 50 per cent funding may mean the directorate will simply give grants rather than drive the programme."

Director-elect Brian Oakley agrees that 60 per cent funding will work against the small software houses, without capital resources and living on their cash flow, while the GECs of the world are sanguine: "To that extent I agree that it will make collaborative projects that much more difficult; but what is significant is that the vital importance of fifth generation technology has been recognised."

Recognised by Government, the Alvey plan is a major step towards the creation of a computer expert personal decision by Mrs

Thatcher. While there is unanimous relief that the Government is taking a serious view of fifth generation projects, there is disagreement over whether its funding proposals give sufficient incentive to industry. Mr Derek Roberts, research director for GEC and an Alvey member, finds the Government response very satisfactory. "This is an improvement on the original proposals. As things stand for a 50 per cent contribution is essential to ensure commitment."

Thatcher. While there is unanimous relief that the Government is taking a serious view of fifth generation projects, there is disagreement over whether its funding proposals give sufficient incentive to industry. Mr Derek Roberts, research director for GEC and an Alvey member, finds the Government response very satisfactory. "This is an improvement on the original proposals. As things stand for a 50 per cent contribution is essential to ensure commitment."

Consequences of a sugar surplus

INTERNATIONAL commodity agreements have so far proved a rather ineffective means of stabilising raw material prices but there is a lot more at stake than usual in the present talks in Geneva seeking to negotiate a new International Sugar Agreement.

For the first time in commodity pact negotiations the EEC is playing a leading role to say dominant role. The result could be important both to the European Community and to the many countries in the Third World which depend on sugar for the bulk of their export earnings.

The world sugar market is in a mess. A huge surplus of supplies has built up and prices are depressed well below the cost of even the most efficient production. The EEC has come under increasing criticism as being largely responsible for this situation. During the past 10 years the high prices paid to beet growers under the Common Agricultural Policy have transformed the Community from being a net importer of sugar into by far the biggest exporter on the world market.

EEC exports account for over 5m tonnes out of total world free market sales of some 20m tonnes. At present the Community is paying exporters over £200 a tonne to bridge the gap between the high internal guaranteed price and the very low world price, depressed mainly by the surplus of EEC supplies.

Pressure
It is an absurd situation and the EEC has come under mounting pressure to do something. Compared with the dairy sector, the budgetary cost of the sugar regime is fairly small. In theory it is self-financing in that the cost of the export subsidies is reclaimed by levies on producers. In fact it is EEC consumers who are really paying and the cost to the budget is far from insignificant.

Under the special arrangement forced on the EEC by Britain as a condition of membership, the Community imports 1.3m tonnes of cane sugar from the ACP (African, Caribbean, Pacific) group of developing countries. But they justly complain that the EEC is undermining the price they get for the rest of their sales to the world market. Those

countries which are not members of the ACP group have even more cause for complaint. In particular there has been intense criticism of the EEC refusal to join the International Sugar Agreement, which is supposed to regulate the market with a system of export quotas that are varied according to price movements.

The existing agreement does not work. This is partly because its basic structure gives export quotas to high export countries. But the main reason for its failure is the refusal of the EEC, now the biggest exporter, to join.

The Community has been forced by critical pressure to change its mind, but it is in a strong position virtually to dictate its own terms for joining. It has come up with an alternative approach that may set an interesting precedent. The EEC has proposed that the main burden of controlling the world market should be left to the 10 main exporting countries, which account for about 80 per cent of total sales.

For months now it has been whispered that Luxembourg's ambitious scheme to launch its own TV satellite was being squashed out by the equally ambitious projects of its powerful neighbours, France and Germany.

The abandonment of the Grand Duchy's plans now seems to be confirmed — Paul Heinescheid, the man in charge of satellite development at the Luxembourg broadcasting company CLT, has left his job and has gone to work for a U.S. satellite company.

During his work for the Compagnie Luxembourgeoise de Telediffusion, Heinescheid vigorously defended the idea of a separate Luxembourg satellite beaming commercial TV.

But the plans became progressively bogged down in cross-border politicking. France in particular objected to the Grand Duchy's scheme, fearing foreign encroachment on national broadcasting. With its

own plans to put up TV satellites in 1985 and 1986, Paris was able gently to discourage CLT shareholders (including the French state-owned advertising agency Havas) from putting up money for the FF7.2bn Luxembourg project.

Now France has offered the Luxembourg a channel on the French TV satellite if they give up their own idea — an option which (although CLT is putting a brave face on things) the Grand Duchy is almost sure to follow.

In frustration at the impasse, Heinescheid quit last month and is now working in a more free-wheeling environment better suited to his entrepreneurial talents — the U.S. Satellite Broadcasting Company in St Paul, Minnesota, where he is in charge of technical development.

Butcher's hook
Little honour for a prophet in his own country — as John Butcher, the junior Industry Minister, has been discovering since he was given special responsibility for the West Midlands.

Men & Matters

No space
For months now it has been whispered that Luxembourg's ambitious scheme to launch its own TV satellite was being squashed out by the equally ambitious projects of its powerful neighbours, France and Germany.

The abandonment of the Grand Duchy's plans now seems to be confirmed — Paul Heinescheid, the man in charge of satellite development at the Luxembourg broadcasting company CLT, has left his job and has gone to work for a U.S. satellite company.

During his work for the Compagnie Luxembourgeoise de Telediffusion, Heinescheid vigorously defended the idea of a separate Luxembourg satellite beaming commercial TV.

But the plans became progressively bogged down in cross-border politicking. France in particular objected to the Grand Duchy's scheme, fearing foreign encroachment on national broadcasting. With its

own plans to put up TV satellites in 1985 and 1986, Paris was able gently to discourage CLT shareholders (including the French state-owned advertising agency Havas) from putting up money for the FF7.2bn Luxembourg project.

Now France has offered the Luxembourg a channel on the French TV satellite if they give up their own idea — an option which (although CLT is putting a brave face on things) the Grand Duchy is almost sure to follow.

In frustration at the impasse, Heinescheid quit last month and is now working in a more free-wheeling environment better suited to his entrepreneurial talents — the U.S. Satellite Broadcasting Company in St Paul, Minnesota, where he is in charge of technical development.

Butcher's hook
Little honour for a prophet in his own country — as John Butcher, the junior Industry Minister, has been discovering since he was given special responsibility for the West Midlands.

Unit trust investment made easy.

The Moneybuilder Plan is a unique idea from Gartmore which makes unit investment as easy and straightforward as using a bank or building society savings account. It's an ideal investment for children too.

You can start your Plan with as little as £25 and add to it as often as you like with any sum of £25 or over. Alternatively you may invest regularly by Banker's Order from as little as £10 a month. All with the minimum of paperwork.

Wide choice of investment.
You can link your Moneybuilder Plan to any of the fifteen proven Gartmore Unit Trusts. These Trusts offer a wide range of investment alternatives from high income to capital growth, both in the UK and overseas.

When you start a Moneybuilder Plan you receive a Passbook which includes details of your investments. Whenever you want to add to your investment, just send us your Passbook, together with your cheque and investment form. Income from your investment is automatically reinvested for you.

The Gartmore Moneybuilder.

The Moneybuilder Plan is a unique idea from Gartmore which makes unit investment as easy and straightforward as using a bank or building society savings account. It's an ideal investment for children too.

You can start your Plan with as little as £25 and add to it as often as you like with any sum of £25 or over. Alternatively you may invest regularly by Banker's Order from as little as £10 a month. All with the minimum of paperwork.

Wide choice of investment.
You can link your Moneybuilder Plan to any of the fifteen proven Gartmore Unit Trusts. These Trusts offer a wide range of investment alternatives from high income to capital growth, both in the UK and overseas.

When you start a Moneybuilder Plan you receive a Passbook which includes details of your investments. Whenever you want to add to your investment, just send us your Passbook, together with your cheque and investment form. Income from your investment is automatically reinvested for you.

The Gartmore Fund Managers Ltd., 2 St. Mary Axe, London EC3A 8BB Telephone 01-625 1212

Please send me full information on the Moneybuilder Plan.

Name _____

Address _____

Postcode _____

Signature _____

Date _____

Not applicable to EEC

Member of the Unit Trust Association

GARTMORE

£1,200,000,000 under Group Management

Observer

FRANCE

The strains come to the surface

By David Housego, Paris Correspondent



Police clash with demonstrators in Paris last week.

THE FRENCH have had an uneasy sense of watching an old film being re-run over the past two weeks as they have seen riot police bringing down their truncheons on demonstrators in Paris where the smell of tear gas has lingered in the streets.

Nobody really believes that there will be a repeat of May 1968, but nobody totally rules out the possibility that street demonstrations could one day force President Mitterrand to call early legislative elections as many in the opposition fondly hope.

The demonstrations over the past two weeks—by doctors, farmers, students and retailers among others—have had very disparate roots. On the left the general belief is that the common thread which links them is that they are being exploited by some right-wing groups. In the case of the example, Le Monde claimed in a front-page article that the Government had evidence of doctors' funding of the strikes.

The Mitterrand Government does not for a moment regard the present demonstrations as a threat to it, but is on the watch to ensure that they do not get out of control and snowball into a movement that might pose a threat.

In January, former President Giscard d'Estaing listed the possibility of increasingly disorderly demonstrations and street violence as one of four alternative scenarios for France over the medium term. That was being recalled last week, after one of his former colleagues, Mr. Michel Poniatowski, the Minister of Interior, raised the spectre of "a May 1968 in reverse."

Mr. Jacques Chirac, the Mayor of Paris, and known to be among those who believe that Mitterrand could be forced to choose between street violence and early elections, broke his silence on the demonstrations a few days ago to call for "a cooling down."

He added that the sources of discontent were manifold and deep.

Exacerbating this increasingly political conflict is the frustration of an opposition which sees the electoral horizon as disappointingly far away. The

next legislative elections are not scheduled until 1986, and the presidential election not till 1988.

Circumstances now, it should be said, are very different from those of 1968. The revolt then was of a generation bored with prosperity and growth. By contrast, the economy has now ground to a halt. Living standards are about to take their sharpest dip since the war and unemployment is likely to move upwards again—a combination that in other Western democracies has effectively dampened down militancy.

In 1968 what posed the real threat to the Government was that thousands of strikers added their weight to that of the students. Today both the pro-Socialist CFDT union and the Communist CGT are agonisingly aware that if they take to the streets as they did this could be the fatal point that brings down the same left-wing Government which they have fought so long to establish.

In the difficult months ahead, the Government's strongest card is the reluctance of the unions and their rank and file to risk strike action that could get out of control—and also their readiness to match the Right if the battle does shift to the streets.

If the demonstrations are a sign of a growing challenge to the Government's authority, they are as yet by no means the worst of its headaches. Almost nothing has gone right for the administration since the seven weeks since the devaluation of the franc and the courageous austerity package that followed. The goals then set of bringing inflation down to 5 per cent by the end of the year and halving the trade deficit to FF4,480 (\$2,900) now look like pipe dreams. They have been bowled off course by the unexpectedly sharp 8 per cent appreciation of the dollar against the French franc since mid-March. Even the official statistics institute INSEE has cast doubt on the feasibility of meeting the original targets.

The franc is again under pressure as the market's judgment of the economy and its unease at the degree of discontent reflected in the demonstrations on the streets. This has been enough to re-open within the Socialist Party the

whole question of France's continued membership in the EMS. It was an issue that had apparently been buried by the realignment of European currencies in March, but it has already resurfaced to haunt the Government.

The Administration insists that it has put its economic strategy in place, that in time the deflation of demand will bring down prices and imports, and that it will hold to this course. This was the message drummed home by President Mitterrand when he visited the north a fortnight ago and it was repeated by M. Pierre Mauroy, the Prime Minister, last week. The problem is that the Administration, having muffled its lines during three previous devaluation crises and having left a damaging impression of indecisiveness, now has a difficult credibility gap.

There is little doubt that over time the "difficult months" referred to by M. Jacques Delors months to in what President Mitterrand has already characterised as likely to be the most difficult year of his presidency. The austerity package will slow down imports and inflation. The waiting is agonising for the Government and its supporters.

The Socialist and Communist parties are already uneasy at applying deflationary remedies which are applauded by their

liberal/conservative neighbours in Europe, but resented by their own rank and file.

The strain of watching many of the party's major goals forcibly shelved by the recession—and differences over what the Government's future policies should be—have revived all the old divisions within the party. Worse still, the Government's policies have come under fire from such Mitterrand "loyalists" as M. Christian Goux, the Socialist President of the National Assembly, who wants direct limits on imports to safeguard jobs, and M. Jean Popere, the number two in the party, who has said the Left risks losing its popular support.

For the unions the dilemmas are just as difficult. Without much doubt the CGT would have by now brought out its rank and file to forestall further steel closures in Lorraine. But they are nailed to the cross of the Communist Party's membership of the Government and their fears that at this stage militancy could play into the hands of the Right. The danger is that the decision on what action to take could be removed from their hands by a disorganised rank and file who suddenly vent their impotent frustration in violence.

The Government is mean-

likely to press his view for an alternative policy based on more industrial intervention, a "national independence" policy that implies higher levels of protection and possibly a withdrawal from the EMS.

The Government would be in a far stronger position to enforce more moderate wage settlements and to ward off challenges at the Congress if it could demonstrate more effectively that its policies are working. Inflation and the trade deficit should be coming down by then—but quite possibly not at a pace to ward off speculation against the franc and renewed talk of a devaluation. Hence the growing belief—fanned by remarks by both M. Delors and M. Mauroy—that the Government will resort to further measures.

The radicals in the Socialist Party, some of whom have the ear of President Mitterrand, have convinced themselves that these will eventually take the form of direct restrictions on imports through an import deposit scheme or use of the EEC safeguard mechanisms. The advantage of these is that they would accelerate the contraction of the deficit and please a majority in the party.

On present trends the pressures for another devaluation are strong, because the strength of the dollar has badly undermined the austerity package. And there is no way that France in the short run can match West Germany's anti-inflation performance.

President Mitterrand cannot be expected to go through again the nightmare of mounting speculation and falling reserves that preceded the last two devaluations. He turned down pulling France out of the EMS last time partly because the foreign exchange reserves by then were so low that the Government could not have defended a free floating franc.

Now the reserves have built up again and it is open to him to make a pre-emptive strike against speculation on the franc by withdrawing from the system. But there are still powerful elements within the Government who believe this would be a serious mistake and would fight it all the way.

Lombard
A new look at summit issues

By Samuel Brittan

THE PARIS-BASED Organisation for Economic Co-operation and Development is attempting to find a new approach to questions of world economic growth and inflation which if adopted could lay the foundations for a more constructive Williamsburg summit than at present seems likely.

At the moment the climate of relations between some economic policymakers in different countries is, frankly, bad-tempered. The argument between those who want to control the money supply, and those who want to set a target for real output (hoping thereby to promote employment) is still going on as if nothing had happened since the late 1960s.

The OECD secretariat has been working very hard to develop a different approach, which would enable both sides to take on board some of the lessons of the intervening period. The old-style Keynesians (not altogether unrepresented in the OECD itself) geared to output targets, has in the past proved the royal road to an inflationary explosion and that simply setting a moderate growth path will not avert this danger, as we will not know what "moderate" is until it is too late.

The monetarists have to take on board the fact that their policy proved much more restrictive in both the U.S. and Britain than the monetary numbers suggested and stop taking an ostrich-like attitude to last year's unexpected falls in velocity.

The OECD's staff suggestion is that policymakers should set their aims in terms not of money itself, but money times velocity. This is identical with the money value of the national income or money GDP. An objective set out in these terms keeps in place the underlying monetarist aim—the refusal to finance inflation. But it does leave scope for a faster growth of output if inflation falls sufficiently.

The suggestion will not be new to readers of these columns and it has a highly respectable intellectual ancestry. What is new is that it has been seriously put forward by the secretariat of an international body, and a reference to objectives in terms of nominal (that is, money)

GDP is in the draft communiqué it has prepared for the OECD meeting beginning in Paris today. It is tough and so whether Ministers will accept it in a non-watered-down form, despite the intensive studies carried out by the secretariat.

There are some difficulties of substance, for example, the insistence of the U.S. Treasury Under Secretary, Mr. Barry Spink, that fiscal policy has no significance for nominal GDP. This can be skirted over. More difficult is the sheer incomprehension of many politicians and businessmen in the face of an idea which has not already become a cliché.

In fact the idea would be easier to popularise than either old-style Keynesianism or technical monetarism, once leaders and opinion formers make the effort. The idea of a national "cash limit" or objective does make sense. So does the idea that the Government has a responsibility to keep total spending growing at a rate consistent with economic recovery, but that it should not step up this still further to accommodate faster inflation. The notion is not neutral between monetarism and Keynesianism. It is much nearer to "monetarism without mumbo jumbo."

Concentration on it would be a great deal better than last week's unfortunate meeting of the OECD's Economic Policy Committee, when the chairman of the U.S. Council of Economic Advisors, Prof. Martin Feldstein, was fiercely attacked for his apocryphal views on the correct value of the dollar by the OECD's senior adviser, Mr. Stephen Morris. The latter was cheered on by most continental delegates, while the Germans and British indicated their middle-of-the-road position by an embarrassed silence.

A nominal GDP target has already been advocated both by Prof. Feldstein and the OECD secretariat, and the one hope of defusing the exchange rate row is to concentrate on the appropriate growth of the U.S. national income, when the contribution of the state of the dollar to any overshoot or undershoot can be assessed. It is too much to hope that the European representatives will seize the opportunity presented by the secretariat and make of this meeting a new beginning?

Letters to the Editor

Greater personal control and freedom of choice in pensions

From the Chairman, Martin Patterson Associates

Sir—Freedom in pensions (Leader, May 4) justly exposes the principal weaknesses of most private pension schemes, namely in disregarding the full effect of inflation on benefits when the link with salary increases is broken on leaving employment or on retirement, and also in standards of disclosure of information. But in looking at alternative systems which give employees greater personal control and freedom of choice in respect of their retirement saving, it is worth remembering that the principal object of all pension provision is to provide an adequate income on retirement and that the test of this adequacy is normally measured by the standard of living reached at that time.

The proposals put forward by the Centre for Policy Studies do not go so far as to recommend that all employees should be allowed to opt out of existing schemes in favour of personal money purchase arrangements to which the employer con-

tributes. The recommendations are restricted to early leavers. But the report does express the hope that all employers will be encouraged to move from final salary to money purchase arrangements. Thirty or more years ago money purchase schemes were quite prevalent and they were changed to career average or final salary schemes precisely because they failed to meet, for the majority of employees, the need for retirement income which bore a reasonable relationship to the pay it was intended to replace. And they failed this test in spite of levels of inflation well below 5 per cent.

It therefore seems somewhat ironic that the Conservative Government should now be contemplating, perhaps, accelerating a return to the point at which money purchase schemes started, so that we all have an opportunity to re-experience the shortcomings of money purchase schemes, especially when they came about as a negative reaction rather than by good design. Martin Patterson.

10 Buckingham Place, SW1.

From the Chairman, Company Pensions Information Centre

Sir—The writer of the Leader of (May 4) claiming that representatives of the private pensions business have been slow to recognise the depth of feeling, seems to have been ignoring the contents of your correspondence columns in recent years. This topic has been featured on several occasions and many pensions practitioners have shared your concern but your suggestion of any real improvement will have a real price tag attached to it.

The Occupational Pensions Board spent a considerable time investigating the problem and carefully considering the evidence submitted by a wide range of interested parties. It concluded that there were no easy answers.

At present younger employees may be costing their employer nothing if their own contributions are sufficient to buy all the pensions they have earned so far. The legislation on preservation already requires, in certain circumstances, that if they leave they

must be given a pension based on what their own contributions will buy if this is more than the pension based on their pay and completed service at the date of leaving. If you are to provide them with more than this scheme will the extra money come from?

Not every employer in the present difficult economic climate can afford to increase his overall expenditure on pensions.

If, on the other hand, you tackle the problem without increasing overall expenditure you can only do more for younger people by cutting back on the pensions of older people who are precisely those most worried about their pension. You talk of "reducing the subsidy to long service employees," but are you really advocating taking away the rights they have at present?

Where an employer cannot afford to spend a great deal on pensions for both younger and older employees, it is entirely surprising if older employees cast their votes in his priorities than younger ones? Lord Byers, 7, Old Park Lane, W1.

Apples and pears

From Mr J. Newman

Sir—The directors of S. G. Warburg and Thomas Tilling have placed advertisements (May 3) comparing Thomas Tilling to a lemon apple and BT to a small pear with the slogan "there is no comparison."

There is a comparison between apples and pears as they are both fruits of deciduous trees which are very similar in shape, size and having stalks, skins, cores and pips. Indeed I am told that apple trees in pear orchards and pear trees in apple orchards are very effective ways of achieving cross-pollination and the setting of the respective fruits involved. Further, crosses between apples and pears have been achieved although the resultant fruit is not particularly tasty.

My wife advises me that the calorific value of both fruits is relatively similar and my taste buds tell me that a good William Pear is infinitely preferable to the rather nasty-looking golden delicious (or is it perhaps an old cooker) that the Directors of S. G. Warburg have chosen to picture. Indeed in the copy of the Financial Times the apple is infected by a rather nasty rust which would certainly demand heavy chemical treatment or destruction of the apple itself.

The size of the fruits is also worth comment as the areas covered by the pictures of the apple and the pear strictly or what? Or are we talking about the volume of the respective fruits? The only conclusion that one can come to is that the view of both companies by S. G. Warburg and Thomas Tilling is of fruits that should be eaten. Can we ask for the name of the third party predator? John A. Newman, 11, Garrick Street, WC2.

Change of address

From the Managing Director, Schroder Unit Trust Managers
Sir—I refer to the letter (May 3) in the Financial Times (April 30). There is an ideal solution to his problem—he should exchange his large number of small shareholdings for units in one of our unit trusts. Then, instead of receiving scores of reports etc. via his old address, he would simply receive two each year, albeit also sent probably to his old address! I. G. Sampson, 45, St Martin's Lane, WC2.

Cellular radio delay

From the Chairman, Mobile Radio Users' Association

Sir—The MRUA is concerned at the serious delay in cellular radio development, when one recalls that the first proponent of cellular radio in the UK had declared a willingness to provide such a network in 1978.

The Department of Industry's Consultative Committee on Telecommunications (CCT) radio telephone working party (RWTP) reported as a matter of urgency in March 1982. MRUA was a member and supported the unanimous view that a minimum of 24 months would be required to develop and manufacture suitable equipment and to carry out the installation and commissioning of an operating system.

We have recently been informed that another British Telecom monopoly dominated committee had been formed—the joint radiophone technical interfaces group "RTIG". The predictable result after 8 months, is that potential users and manufacturers have to wait to a BT address in Ipswich sending \$50 for a draft copy of a specification for comment.

The proposed specification is however still incomplete as parts are marked TBA—"To be agreed". No radio coverage

maps showing even minimum coverage of reliable grade of service or signal levels in micro volts/metre, with "in service" dates are available.

It is essential that a specification should be agreed and issued by the British Standards Institution forthwith and the equipment approved by the British Approval Board Telecommunications (BABT). The CCI committees have yet to be consulted.

A further delay of another three months is anticipated by BT. Even then no date for the radio coverage details is in prospect. How can British industry and users invest in a new innovative service against the same old background of slow moving committees and information blackout?

The decision was taken to adopt the AT&T's AMPS standard. AT&T's Bell laboratories have an excellent and well proven established record of co-operation with manufacturers on an international basis. UK manufacturers have less misgivings over a Bell technical proposal, than any from an organisation which in fact spent many years supporting several rival cellular systems.

Users want to see the rapid development of cellular radio services and wish to see their

present manufacturer suppliers producing similar quality of service for the home and export markets including the vast U.K. market so as to have a UK supplier at the right price.

The formidable research and experience of Bell Laboratories would be a significant benefit to British manufacturers and could be readily available to all.

"Action this day" is required by the Department of Industry if cellular radio does not join that long list of expensive aborted projects. AT&T's co-operation is vital and has no substitute in BT and Home Office committees with a history of delay and procrastination. W. K. Stevenson, P.O. Box 15, London, SW2.

Electoral reform

From the Chairman, Electoral Reform Society

Sir—In referring to the report by the Select Committee on Home Affairs on the Representation of the People Act, your editorial (April 28) commented very sensibly and in balanced fashion on the matters raised. You noted that "details of electoral law matter... to the point of affecting the election result."

It details matter then surely, even more so, must principles.

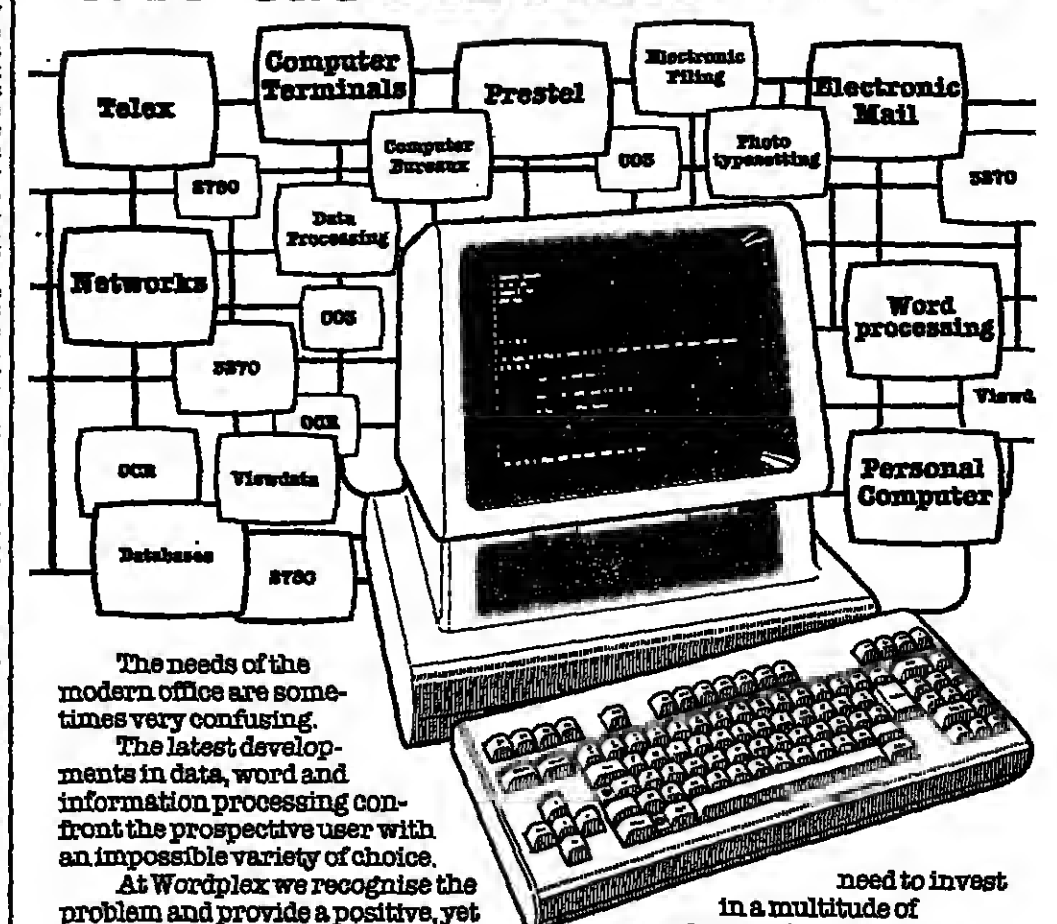
For the principles on which our existing system is constructed have had the effect of ensuring that for nearly a quarter of a century the Government of this country has been placed in power by between 35 per cent and 45 per cent of those who voted. Conversely, this means that the Government's policies could, at any one time, be opposed by nearly two-thirds of the adult population.

In many constituencies the people have been represented by MPs elected by a sharp minority of those who actually cast their votes. The forthcoming general election will show us many more such examples.

In his report in connection with the Scottish and Welsh Assemblies, Lord Kilbracken's commission unanimously recommended that they be elected by single transferable vote in multi-member constituencies. The Home Office agreed that this same system should be used in Northern Ireland for local authority and European parliamentary elections.

By extending this principle to include all of the UK, the real anomalies in our system of democracy would be removed.

G. E. N. Tinley, 6, Chancel Street, Blackfriars, SE1.

Wordplex
Simplifies
the electronic office

The needs of the modern office are sometimes very confusing. The latest developments in data, word and information processing confront the prospective user with an impenetrable variety of choice.

At Wordplex we recognise the problem and provide a positive, yet simple, solution.

Into a single workstation we have embodied all the functions, facilities and services of the electronic office essential to today's business needs.

A workstation so well connected that there is simply no

need to invest in a multitude of different devices. And of course, all this is built around the most advanced word processing system available today.

So now, there's no need for confusion. Talk to Wordplex, and find out how to simplify the electronic office.

Wordplex — the well connected workstation

Contact Roger Windsor, Director of Marketing, Wordplex Ltd., Excel House, De Montfort Road, Reading, Berkshire RG2 8LP.

SPANISH PLAN FOR \$10BN NATURAL GAS LINK WITH EUROPE

U.S. supports African pipeline study

BY PAUL BETTS IN PARIS

THE U.S. gave its support yesterday to studying the feasibility of building a \$10bn pipeline to transport natural gas from Nigeria and Algeria to Spain and other West European countries.

The ambitious proposal was made by Spain at the ministerial meeting of the International Energy Agency (IEA) in Paris yesterday.

The IEA meeting appeared to be turning out yesterday into a diplomatic success, with Mr Nigel Lawson, UK Energy Secretary, welcoming the consensus reached by Western energy-importing countries on natural gas imports, reached last Friday.

Referring to his visit to the Gulf earlier this week, he claimed relations between the oil producers and oil importing countries had made considerable progress. "There is much greater understanding of views than ever before and a better understanding of each other's position," he said. Mr Lawson forecast stability in oil prices for the rest of the year. He said some oil producers expected demand to grow in the final quarter of this year because of the U.S. recovery and traditional winter seasonal factors. But he said he personally felt the stability in oil prices

would be maintained for the rest of this year.

Although he did not see formal contacts between the IEA, representing the energy importing countries and Opec as a viable proposition, he did encourage greater bilateral relations between individual oil producers and individual oil importing nations. This proposal appears to have already won the approval of a number of IEA countries including among other Japan and Canada.

Mr Lawson also said that Opec was now showing a greater amount of discipline than ever before. Asked if he had heard during his Middle East tour that Iran planned to offer some Japanese companies a \$2 discount he said he understood the Japanese contracts were still under negotiation.

On the ambitious pipeline proposal, Mr Carlos Solchaga, the Spanish Foreign Minister, held conversations at the weekend in Paris with Mr Donald Hodel, the U.S. Energy Secretary, and French energy officials before formally tabling the proposal at the meeting.

The pipeline would run from Nigeria to Morocco and Algeria and then across the Straits of Gibraltar to Spain. A Spanish official said yesterday that the project appeared

technically feasible as well as economically attractive in the longer term, giving direct access to Europe for West African gas.

He said both Nigeria and Algeria were interested in the project because it was a less expensive way to transport gas than the cost of liquefaction and re-gasification.

The Spanish proposal is also likely to be included in the IEA's final communiqué. A U.S. official said the United States had found the proposal constructive to the energy issue adding "The U.S. will support it".

The feasibility study of the pipeline is now expected to be taken up by the IEA. But the Spanish official emphasised that a project of this scale would inevitably be a matter of multinational financing.

Spanish sources claim France would have preferred the project not to be put forward at the IEA, an organisation of which France is not a member, although it is part of the Organisation for Economic Co-operation and Development (OECD), the IEA's larger sister agency.

Spain is also understood to have contacted West Germany in advance about the pipeline proposal. Spain appears to have been in part pressed by Algeria to propose

the project at the IEA. Algeria is clearly banking on the project to stimulate its economy. At the same time Spain is currently renegotiating its gas contract with Algeria which King Juan Carlos is due to visit today. The U.S. could have used the Spanish proposal as a vehicle to stir up the debate at the IEA and revive its objections against the Siberian gas pipeline. But the U.S. has adopted a conciliatory approach to the energy issue at the IEA.

For the U.S. an eventual project of this scale would be a source of important oil services and technological exports and, as one western diplomat remarked, an opportunity to catch up for the exports the U.S. lost to the Europeans on the Siberian venture.

The U.S. which earlier had accepted that the IEA should drop a recommendation that no country rely on one single oil or gas producer for more than 30 per cent of its annual energy needs, received support yesterday from Count Otto Lambsdorff, the West German Economic Minister.

Count Lambsdorff said the present relaxed energy supply situation should prompt IEA countries to look at longer term developments

in the energy supply situation. "We therefore welcome the American suggestion to examine the supply security of OECD countries for all sources of energy in order to identify possible weaknesses in energy supply," he said.

The American suggestion is understood to have been made as a compromise for dropping the politically sensitive 30 per cent ceiling on energy supplies from one single source.

Count Lambsdorff said the IEA energy requirement and security study showed that supply security was not in danger at present. But he said the study points to the continuing political risk, especially in the oil sector. "In the medium and long term, however, oil supply disruption may reach a critical stage," the West German Minister said.

Dr Ulf Lampke, the IEA's Executive Director, said the IEA was now estimating that oil consumption would continue to fall slightly this year between one to two per cent or at a rate which should slow in coming months.

With a pick up in economic activity, I would expect a slight increase in oil consumption in the second half of 1983 compared with the same period last year," he said.

THE LEX COLUMN
A monopoly game without rules

The past week has resoundingly confirmed what many people in the City of London have long suspected. UK competition policy is a complete shambles. Industry and the financial community are at present obliged to endure a decision-making process which in neither overtly political nor vested with proper statutory authority. The result is the worst of both worlds.

The existing paraphernalia for determining whether mergers and acquisitions are in the public interest has generally coped well with straightforward competitive issues. The Monopolies and Mergers Commission is still a force to be reckoned with when it comes, for example, to determining what is acceptable concentration in the domestic roof tile market. Last week's report on the twin references in the textile maintenance industry was a model of its kind, soundly argued and well researched.

But as soon as the Commission steps into the murky waters of national economic policy, its conclusions and its arguments are apt to become confused. There are differences of opinion about the decisions taken in the cases of Ensafer/Davy, the Royal Bank of Scotland or Lloyds/Barclays, but virtual unanimity that, even if the decisions were correct, the reasoning behind them was faulty.

Given the existing messiness, it is disturbing to see the Secretary of State for Trade then running in like a Wimbledon referee in a blue blazer and announcing to an already nervous umpire that the ball just given out on match point was in by a yard.

This, however, has been an unfortunately common occurrence in recent takeovers. Besides overturning the Monopolies Commission judgment on Charter Consolidated/Anderson Strathclyde (a decision which had some justification because of the split within the commission itself), the present Secretary of State, Lord Cockfield, has annulled three recommendations by the Office of Fair Trading (OFT). The most recent, and most spectacular, was last week's decision to ignore the OFT's advice and refer the Sotheby's affair to the commission.

So, in order to justify his actions, the Secretary of State must presumably have excellent grounds. It is possible that he may disagree with the OFT on the solid territory of competition. But there is no competitive issue at stake with Sotheby's; nor was there in the case of Lloyds/Morris, again referred by the Secretary himself against the advice of the OFT.

Equally, the Secretary of State may argue that the verdicts of the OFT or the Commission are inconsistent with past precedent. Yet there is no obvious precedent for the Sotheby's affair and, in the other, more important ruling of the week, the BTR bid for Tilling was waved through despite a strong indication in an earlier Monopolies Commission report on BTR that further large acquisitions would bear examination.

Perhaps, then, the Government does have a policy on takeovers. The BTR/Tilling decision is consistent

with the more lenient attitude perceived recently on conglomerate mergers. Similarly, the readiness to examine a bid for a British institution such as Sotheby's from a foreign company is consistent with the thumbs-down given to Ensafer's proposed bid for Davy and to the rival suitors' offer for Royal Bank of Scotland.

If, however, the Government does have a formulated policy, there seems no reason to keep everyone outside the corridors of Westminster in the dark about it. Much the most satisfactory solution would be for a government entering office immediately to lay down guidelines on competition policy.

A government would, of course, find it easier to prescribe such guidelines if it were equipped with a more satisfactory piece of legislation to interpret than the Fair Trading Act of 1973. It is not possible to lay down strict rules on what is and is not acceptable in an area as shifty as mergers and acquisitions. Having said that, however, the present legislation is not only out of date, but so loosely framed that too broad a measure of discretion is granted to its executors.

Direct involvement by politicians not only creates disruptive uncertainty but undermines the authority of those agencies which have been established to consider monopoly questions. The commission, which in the past has sometimes found it difficult to attract people of very high calibre to what is often a thankless task, would find it impossible if its jurisdiction were seriously in question.

Uncertainty

Direct involvement by politicians not only creates disruptive uncertainty but undermines the authority of those agencies which have been established to consider monopoly questions. The commission, which in the past has sometimes found it difficult to attract people of very high calibre to what is often a thankless task, would find it impossible if its jurisdiction were seriously in question.

So, in order to justify his actions, the Secretary of State must presumably have excellent grounds. It is possible that he may disagree with the OFT on the solid territory of competition. But there is no competitive issue at stake with Sotheby's; nor was there in the case of Lloyds/Morris, again referred by the Secretary himself against the advice of the OFT.

Equally, the Secretary of State may argue that the verdicts of the OFT or the Commission are inconsistent with past precedent. Yet there is no obvious precedent for the Sotheby's affair and, in the other, more important ruling of the week, the BTR bid for Tilling was waved through despite a strong indication in an earlier Monopolies Commission report on BTR that further large acquisitions would bear examination.

Perhaps, then, the Government does have a policy on takeovers. The BTR/Tilling decision is consistent

Legislation

An overhaul of the existing act is likely to work to everyone's best interests. But in order to operate effectively, the legislation must also be seen to be applied consistently on a daily basis. At present, the OFT and the Secretary of State can suspend or sustain a bid with no explanation for their actions. Apart from introducing a welcome element of accountability, an amendment to each decision explaining why a particular issue was or was not thought to be worthy of consideration would help to elucidate the policy.

For the Government to believe that the erection of a ring-fence around New Bond Street is an idea which should be seriously discussed may not be very logical, but is at least an argument. For the Government to refer the Sotheby's bid on the vague ground of widespread public concern is plainly neither.

The Government might, of course, prefer completely to dismantle the existing machinery and take judgments on takeovers directly under its own wing, much as the French Government has. That is a very unappealing idea, but it is hard to think of any recipe less satisfactory than the present goulash.

Concern over record car imports into UK

By Kenneth Gooding in London

RECORD IMPORTS of cars are being sucked into the UK as sales race towards new peaks. The impact on the balance of payments seems likely to cause the Government concern.

In the first four months of this year, 364,232 imported cars were registered. The previous record was in 1980 when 353,111 were sold in the January-April period.

One of the main factors contributing to the current boom in car sales was the abolition last summer of hire-purchase controls. Although the industry, via the Society of Motor Manufacturers and Traders (SMMT) had pressed for such action, some observers at the time warned the Department of Industry that the British car plants might not be able to cope with the extra demand.

However, the industry, in a campaign vigorously led by its president, Mr George Turnbull, chairman of Talbot UK, wants the Government to spur demand even further by eliminating the 10 per cent special car tax.

Mr Turnbull argues that Britain needs a 2m-3-year new car market (the record so far is 1.71m) to provide the right environment to encourage further investment in the UK by the multinational manufacturers such as his own parent group, Peugeot-Citroën-Talbot.

However, others in the industry, including the influential figure of Mr Sam Toy, chairman of Ford of Britain, continue to suggest that very little more production can be squeezed out of the UK's car plants and that any major surge in demand would be mainly satisfied by imports.

Although imports represented a bigger percentage of the market last year, 57.99 against 56.73 per cent in the first four months of the year, the volume was lower at 319,414.

At a conservative £3,000 (£4,710) each, the extra 44,800 cars would have added £134m to Britain's automotive import bill. Britain's balance of payments in motor products was in the red for only the second time last year - by £973m.

SMMT statistics at the weekend showed new car sales continuing to point to a record year in 1983. Registrations for the first four months at 642,118 were 18.6 per cent up on the 539,796 for the corresponding months of 1982. That compares with the previous highest January-April sales of 637,886 in 1979, when registrations went on to a record 1.71m for the full year.

Walesa under police scrutiny as Solidarity members detained

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH police detained at least nine Solidarity supporters at the weekend. Mr Lech Walesa, the leader of the banned movement, was put under close police observation after a meeting in Warsaw on Friday.

The moves came against a background of official unease after a critical article published last week in the New Times, a Soviet weekly, which was taken here as a warning by Moscow to General Wojciech Jaruzelski's Government.

The detentions came after Mr Walesa had met members of other banned unions, apparently to prepare a protest to Parliament calling for their reinstatement and an amnesty for political prisoners.

In an emotional sermon in Krakow yesterday, the Polish Prime Minister called on the authorities to heed the voice of the population in the interests of internal peace.

Official sources are taking most seriously the implications of the New Times article, which could well be discussed at a Politburo meeting tomorrow. The article attacks the Polityka newspaper until recently edited by Mr Mieczyslaw Rakowski, who is a deputy premier and a close associate of General Jaruzelski.

Polityka is criticised for revisionism by New Times. The article is seen here as a warning by Moscow that General Jaruzelski's cautious



General Wojciech Jaruzelski

reform policies, underpinned by repression towards Solidarity activists which finds him no favour among the population, go far beyond East European orthodoxy and should be curtailed.

The New Times article was published just before the founding congress at the weekend of the Patriotic Movement for National Rebirth (Pron), which is also seen by Poland's hard-line neighbours as suspiciously reformist.

The Politburo meeting tomorrow

was to have fixed the date for a Communist Party central committee meeting devoted to ideology, which was expected in mid-May. It has been seen as providing an ideal forum for hard-line attacks on the present leadership.

Some now speculate that the Politburo will change the subject of the meeting and postpone it until later in the month to avoid a full-scale clash with the hard-liners.

The Pron congress meeting over the weekend has for the first time officially broached the important issue of how national and local elections, due early next year, are to be handled.

Both the programme and the speakers at the congress spoke in favour of limited changes in the election laws, providing a measure of choice among candidates for local and national assemblies.

Even such cautious change meets with the deepest suspicion in Prague or East Berlin, as does the quite prominent role played by Roman Catholics in the Pron movement, which claims about 500,000 supporters.

Speeches at the congress reveal that the movement is to a considerable extent composed of people ready to back General Jaruzelski's declaration, in a speech to the congress: "We want above all to overcome our many difficulties through extensive democratic reforms."

Standard Oil to sell Amoco Italia

By Rupert Cornwell in Rome

STANDARD OIL of Indiana, the American oil group, is understood to have agreed to sell Amoco Italia, its subsidiary in Italy, to two Saudi Arabian-controlled companies.

The agreement is due, on present plans, to be ratified in Milan tomorrow.

Although the value of the sale has not yet been disclosed, it will break important new ground for Italy. It is the first time that Arab interests have bought directly into the domestic oil industry.

The two buyers are First Arabian Corporation and Arabian Sea Oil. They have acted through the intermediary of the Commonwealth Bank of Australia, controlled since 1977 by First Arabian Corporation.

Standard Indiana had been threatening to close down its Italian operations by next year if it could not find a buyer.

The deal means that Amoco Italia's refinery at Cremona, some 60 miles south-east of Milan, and its 1,100 retail outlets throughout the country will remain in operation. Amoco Italia's name will change to Tan Oil.

The future of the refinery was a particularly delicate issue. Although it has a capacity of only about 6 per cent of the total Italian market, its pipeline network is linked to four oil-fired refineries within Italy's national electricity grid.

Amoco's decision to withdraw from Italy is a reflection of the difficult conditions under which oil refiners and distributors, both national and foreign, are operating, against a background of strict price controls.

Socialists gain in Spanish local elections

By David White in Madrid

THE expected advance by Spain's ruling Socialist Party in yesterday's municipal elections was confirmed in initial results from the major population centres.

The Socialists held on to their absolute majority in Madrid and Valencia and gained other towns, including Seville and Saragossa.

However, the early results showed them trailing in Bilbao behind the Basque Nationalist Party, which won control of the town hall in the last election four years ago.

In Barcelona the Socialists reinforced their leading position but failed to reach an absolute majority of councillors. This was expected to oblige them to form a new coalition with the Communists.

The Communist Party, which suffered a major setback in general elections last October, pulled off a surprise by scoring an absolute majority in Cordoba, the only provincial capital where they have not until now a mayor.

However, the Socialists ousted the Communists in Badelona, a large industrial centre in Catalonia. The polls appeared to mark a polarisation between the Socialists and the main right-wing opposition coalition headed by Alianza Popular. The latter won in Burgos and Cuenca, according to the initial results.

Thatcher still guarded on date for poll

Continued from Page 1

This was taken by some observers as indicating a later date in June, though many party officials favour a short campaign with polling on June 9.

Mrs Thatcher is under strong pressure from close advisers and Tory MPs to make an early statement.

The main party advice is that the election should be in June since last Thursday's UK local government elections indicated a comfortable Tory majority in the House of Commons, while the inflation and unemployment statistics should also be more favourable next month than in the autumn.

Mr Michael Foot, the Labour leader, strongly attacked Mrs Thatcher yesterday. Speaking at a trade union conference at Bournemouth, he warned of "social explosions" if Mrs Thatcher won a second term.

Labour faces struggle to build election fund

BY JOHN LLOYD, LABOUR EDITOR

LABOUR PARTY and trade union leaders in Britain, buoyed by their successful weekend conference on general election campaign tactics, still face formidable financial and organisational problems in translating their optimism into an effective challenge to the Conservatives.

Although the unions have pledged that they will find the money to build up Labour's campaign fund to £2.5m, (\$3.9m) there can be no certainty that it will be forthcoming in time.

Only £238,000 is already in - and much of that is earmarked for expenditure. A poster campaign will cost £250,000, aid to marginal seats £100,000, the leader's tour £50,000 and opinion polls £33,000.

A further £500,000 to £1.2m has been promised by union leaders but those promises still have to be ratified by their executives. Some, like Mr David Bassett, chairman of Trade Unions for Labour Victory (TULV), and general secretary of the General Municipal and Boilermakers' Union, can be certain of delivery. Others cannot - although there is now enormous pressure on unions to do so.

The remaining £700,000 or more is something of a problem. While the unions affiliated to the TULV could scrape it together, only the mineworkers - who are not affiliated - are wealthy enough to donate most of it without strain. Mr Michael Foot, the Labour leader, is expected to meet Mr Arthur Scargill, the mineworkers' president, soon for a talk about money.

The general fund which the party needs for its own day-to-day running is still badly in debt, although economies have cut the overdraft back from £250,000 at the end of 1982 to £203,000 now. However, unions are paying their affiliation fees much more slowly than usual.



Mr Michael Foot

Mr Eric Varley, Labour's employment spokesman and Party treasurer, told the unions at the weekend that there was an accumulated shortfall of £291,554 on affiliation fees. This may remain if unions are strained in funding the campaign.

The party's analysis of last week's local election results in the UK confirms optimism that the gap between Labour and the Tories is closing. Strategists are concerned, however, about a possible collapse of the Liberal/Social-Democratic Alliance vote. In some Midlands and London seats, Labour needs a respectable Alliance vote to balance a high Tory vote so that it can come through the middle and win.

Only 43 per cent of trade unionists intend to vote Labour at the next general election, with 33 per cent supporting the Conservatives and 25 per cent the Liberal/SDP Alliance according to a MORI poll conducted for last night's Channel Four independent television.

World Weather

Area	C	F	Area	C	F	Area	C	F
Algeria	18	64	London	12	54	Madrid	15	59
Amman	22	72	Lyons	10	50	Moscow	18	64
Baghdad	28	82	Manchester	10	50	Nairobi	22	72
Bombay	30	86	Paris	12	54	Rangoon	28	82
Buenos Aires	20	68	Rome	15	59	Seoul	18	64
Calcutta	28	82	Saragossa	18	64	Singapore	30	86
Cairo	25	77	Seville	18	64	Taipei	25	77
Cardiff	12	54	Stockholm	10	50	Tokyo	22	72
Chengdu	18	64	Toronto	15	59	Yokohama	20	68
Cebu	28	82	Washington	18	64			
Dhaka	28	82						
Dublin	12	54						
Hankow	18	64						
Hong Kong	28	82						
Kobe	20	68						
London	12	54						
Los Angeles	18	64						
Lyons	10	50						
Manila	28	82						
Medan	28	82						
Mumbai	28	82						
Osaka	20	68						
Paris	12	54						
Perth	18	64						
Rangoon	28	82						
Seoul	18	64						
Singapore	30	86						
Sourabaya	28	82						
Taipei	25	77						
Tokyo	22	72						
Yokohama	20	68						

People come to Tokai because Tokai takes charge.



The word is getting around that Tokai Bank is the place to go for expert international financial assistance. And it's as much a matter of attitude as it is of know-how. Tokai is the 27th largest bank in the world, so they're big enough to know what they're talking about. But they're also small enough to talk straight. Consequently all kinds of people involved in international business are getting answers from Tokai - answers that make sound financial sense.

The broad Tokai network spans five continents. And at offices around the world Tokai is proving that they're not only an informed and competent financial management service, but a concerned international business partner as well.

Tokai Bank. Taking charge.

4 Assets US\$52,440 million according to a listing of the world's 100 largest banks in Institutional Investor, July 1982.

Head Office: 21-24, Nishi 3-chome, Nakagyo-ku, Nagoya, Tel: 052-211-1111. International Banking Group: B-1, Chumazaki 2-chome, Chiyoda-ku, Tokyo, Tel: 03-212-2111. Overseas Network: Branches & Agencies New York, Los Angeles, Chicago, London, Frankfurt & Saragossa, Paris, Geneva, Zurich, Hong Kong, Seoul, Osaka, Manila, Cebu, Singapore, Bangkok, Jakarta, Medan, Surabaya, Colombo, Calcutta, Bombay, Madras, Rangoon, Dhaka, Colombo, Singapore, Kuala Lumpur, Sydney, Melbourne, Auckland, Christchurch, Wellington, Sydney, Tokyo Bank Nederland NV, Tokyo Asset Limited, (Advices & Associates) London, Bangkok, Hong Kong & Sydney.

Published by The Financial Times (Europe) Ltd, Frankfurt Branch, represented by G.T.S. Damer, Frankfurt/Main, A.V. Hare, R.A.F. McLean, M.C. Gorman, B.A. Lawrence, D.E.P. Palmer, London, as members of the Society of Editors, Frankfurt/Main, Printer: Frankfurter Allgemeine Zeitung GmbH, Frankfurt/Main. Responsible editor: C.E.F. Smith, Frankfurt/Main. © The Financial Times Ltd. 1983.

When that package must get there... (UK or overseas)
SECURICOR
01-844 0404

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday May 9 1983

PETER REYNOLDS, MORE RESPONSIBLE
GMEDC
Greater Manchester Economic Development Corporation Ltd.
Kendal House, Piccadilly Gardens,
Manchester M1 1DQ England
061-236 4412

Brazil's creditor banks meet for more negotiations

BY PETER MONTAGNON IN LONDON

ADJUSTMENTS to Brazil's multi-billion dollar debt, rescue plan seemed to be drawing inescapably closer at the weekend as leading creditor banks prepared for another round of talks today in New York.

The meeting of 18 banks, organised by Morgan Guaranty and Citibank, takes place against a background of continuing extreme liquidity in April and a fall in net foreign payments arrears over the past 10 days.

It will again address the most serious setback to the debt rescue package, namely Brazil's failure to persuade the international banking community, to restore interbank lines to branches of Brazilian banks abroad. Almost no progress has been made in this respect, although leading creditor banks decided three weeks ago to make an all-out effort to raise the lines by \$1.5bn to a minimum of \$7.5bn.

Although it is by no means certain that any decisions will be reached at today's meeting, serious thought is now being given to alternative methods of raising that extra liquidity. Banks that still fall short on their interbank lines to Brazil may be invited to contribute short-term pre-export finance, or direct advances to the Brazilian central bank instead.

There is no doubt that Brazil's improving trade performance, coupled with the reduction of arrears, has increased sympathy for its plight in the banking community. The net arrears have fallen by some \$400m to between \$500m and \$600m over the past week or so, largely as a result of disbursements on a loan contracted last year by the Tubarao steel company.

But it is now recognised that the opposition of many banks - Swiss, German and French as well as some Middle Eastern and U.S. regional banks - to increasing interbank lines has an almost religious

INTERNATIONAL BONDS

Question mark over ICI deal

BY MARY ANN SIEGHART IN LONDON

IT TOOK most of the Eurodollar bond market a day or two to work out what Tuesday's ICI deal actually meant. A week later people are still pondering whether it is good value.

The \$100m, seven-year bond led by Goldman Sachs and Morgan Grenfell, carries a 9% per cent coupon at an official issue price of 123. In fact, the extra 23 covers the price of the warrants - five with each \$5000 bond, each of which can buy 117 ICI shares at \$40.

The dollar bond can be converted to a Eurosterling bond with the same terms at any time in the next seven years at a fixed exchange rate of \$1.5775 to £1.

From ICI's point of view this looks an excellent deal. Taking the money received for the warrants into account and subtracting the \$2.25m to managers, the company raised \$100m-\$128.75m at 9% per cent and \$28.75m at no interest - for

an all-in cost of less than eight per cent. Even without the warrants ICI has saved nearly a point on the dollar bond and even more - probably about 1 1/2 points - on the sterling conversion. The effect on the company's gearing, says a spokesman, will be "negligible."

So much for ICI - does the investor get such a good deal? Most of the buying interest so far seems to have centred on the stripped bonds. Looking at the total cost of exercising the warrants, this does not come as much of a surprise.

Over the week, the pre-market price of the bond cum-warrants fell from 123 to close on Friday at around 118. The ex-warrant price was around 98 1/2. This means that, even with the price fall, the implied cost of the warrants was \$207.5 each (\$190-\$98.5). Once the investor has paid this amount, exercising the warrant will cost a further \$98.24 - the cost of 117 ICI shares at the exercise price of \$40, converted into dollars at \$1.58 = £1.

So the all-in cost is \$207.50 + \$98.24 = \$305.74. Compared with this, the value on Friday of 117 ICI shares was only \$831.87. The premium works out as just under 45 per cent of the share price. This premium is steep compared with other current warrant issues, the normal premium level is between 30-35 per cent.

The warrants may be expensive, but what about the stripped bonds? At a price of 100, these yielded 8.75 per cent - just under 100 basis points less than the yield necessary for a bond without the currency conversion option. By Friday the prices were around 98 1/2, which gives a yield of 10.11 per cent. The investor, therefore, is sacrificing about 60 basis points for the option of converting into a sterling bond.

Whether this is good value is more difficult to tell. There is no

WORLD BANK

Cautious borrowing encounters criticism

BY WILLIAM HALL IN NEW YORK

LAST THURSDAY, the World Bank's executive board agreed to borrow an extra \$1bn on the World's Capital Markets, bringing its total borrowing in its current financial year to \$10.8bn. But if some people had their way this should be \$20bn or \$30bn.

It is a strange irony that an institution which lends much of its money to countries facing severe financial difficulties has an investment following in the world's financial community which is second to none. In the U.S. it is paying a mere 15 basis points more than the U.S. Treasury for its short-term money and there seems an insatiable appetite for its triple-A-rated paper.

This has not passed unnoticed, especially in the developing world, and there is a growing feeling that the World Bank should exploit its borrowing powers so that it can increase its lending to the countries that need the money and are presently being given short shrift by the commercial banks.

One of the main reasons why the World Bank paper has such a keen following results from the Bank's conservative financial management. Its upper limit for lending is the equivalent of its total capital and reserves.

Some of the executive directors of the World Bank argue that that gearing ratio is too conservative and could be increased without damaging the agency's rating in the world financial markets.

While there is no legal obligation for the World Bank to observe a gearing ratio of one to one, it has given an undertaking in its prospectus that this is the sort of ratio it observes and the bank's management is anxious to preserve it.

CURRENT INTERNATIONAL BOND ISSUES

Borrowers	Amount \$m	Maturity	Av. life years	Coupon %	Price	Lead Manager	Offer yield %
U.S. DOLLARS							
Mississippi Electric & Power	100	1988	15	5 1/4	100	Deutsche Bank	5.250
Yamaha Oil and Gas & Chem. (London) Ltd.	50	1988	11	5 1/4	100	Morgan Grenfell	7.500
ICI Ltd.	100	1993	7	9 1/4	100	Goldman Sachs, Morgan Grenfell, Deutsche Bank, SG Warburg	8.750
Outokumpu Oy	250	1990	7	10 1/4	100	Deutsche Bank	10.250
Wayss-Freitag AG	50	1988	7	10 1/4	100	Morgan Stanley	10.500
Manitowoc, Inc.	50	1988	5	10 1/4	100	Moody's, Hannover	10.250
Manitowoc, Inc.	100	1989	7	10 1/4	100	BNP, Deutsche Bank, Salomon Bros., CSF	10.685
Credit Foncier de France Ltd.	150	1991	8	10 1/4	101	SBIC	6.250
SGS Des. Ltd.	100	1983	10	5 1/4	100	CSFB	10.750
UTDC Ltd.	100	1988	7	10 1/4	100	Commerzbank	11.875
Enxetec Ltd.	75	1988	5	11 1/4	99 1/2	Enxetec Secs, SBIC	10.500
Enxetec Ltd.	50	1988	7	10 1/4	100	Salomon Bros.	9.874
Export Dev. Corp. Ltd.	200	1988	5	9 1/4	99 1/2	Merrill Lynch, Sal. Bros., First Boston	11.500
Novo Scotia Prov. Ltd.	150	2013	30	11 1/2	100	Goldman Sachs	10.000
World Bank Ltd.	200	1988	5	10	100	Novartis Int.	10.450
World Bank Ltd.	200	1983	10	10 1/4	99 1/2	Nikko Secs., Nomura Int.	5.500
Sasac S.	40	1988	15	-	100		5.250
Randa Motor S.	100	1988	15	-	100		
D-MARKS							
Fokland Ltd.	150	1988	5	7 1/2	99 1/2	Deutsche Bank	7.562
Kahn City Ltd.	120	1983	10	7	99 1/2	Deutsche Bank	7.671
SEN (France) Ltd.	100	1983	7	7 1/2	100	BNP-Bank	7.875

* Not yet priced. † Final terms. ** Placement. † Floating rate note. ‡ Bid/ask. \$ Convertible. † With warrants. †† Registered with U.S. Securities and Exchange Commission. Note: Yields are calculated on AIBD basis.



Red Nacional de los Ferrocarriles Españoles

Unconditionally Guaranteed by

The State of Spain

US \$100,000,000

Eight Year Revolving Underwriting Facility
for the issuance of Short-Term Notes

Joint Lead Managers

Merrill Lynch International Bank Limited Banco Central S.A.

Managing Underwriters

Banque NMB-Interunion Caja de Ahorros de Bilbao (Bilbao Savings Bank)

Mitsubishi Bank (Europe) S.A.

Co-Managing Underwriters

B.A.C.-C.O.B. Private Savings Bank, Brussels Banco de Sabadell, S.A.
Banco Guipuzcoano, S.A. (Bancogui) Banco Herrero
Banco Pastor, S.A. Banco Union, S.A.
Caisse d'Epargne de l'Etat, Banque de l'Etat, Luxembourg Caixa de Barcelona
Caja de Ahorros de Zaragoza, Aragon y Rioja (Cazar) Caja de Ahorros y Monte de Piedad de Madrid (Cajamadrid)
Saudi European Bank S.A. Tokai Kyowa Morgan Grenfell Limited

Placing Agent

Merrill Lynch International Bank Limited

May 1983

This announcement appears as a matter of record only



HOLLAND PACIFIC B.V.

Amsterdam, The Netherlands

A member of the First Pacific Group

has acquired a majority interest in

HAGEMEYER N.V.

Naerden, The Netherlands

through the purchase of

1,465,200 newly issued shares

The undersigned acted as financial advisers to
Holland Pacific B.V.

Amsterdam-Rotterdam Bank N.V. First Pacific Finance Limited
The Netherlands Hong Kong

April, 1983

UK COMPANY NEWS

USM placing puts £3.85m tag on Mellerware Intl.

BY DOMINIC LAWSON
THE UK's largest independent manufacturer of hollowware and small domestic electrical appliances, Mellerware International is coming to the Unlisted Securities Market by way of a placing of 1,612,800 shares at 70p.

Major customers include Argos, Boots, Comet and Currys. Recently a major contract has been signed with Moulinex which should ultimately generate an extra £2m of turnover.

Mr John P. Meller said: "We are going to concentrate much more on marketing. We have a new secret product, which is a totally new kind of domestic electrical appliance."

Minet 'not consulted on stake'

FOLLOWING St Paul Companies Ltd, the U.S. property and casualty insurance group, increasing its stake in Minet Holdings, the British insurance broker, to more than 25 per cent - which Lloyd's insurance market felt could lead to conflicts of interest - Minet has announced that it was not consulted about the St Paul's share purchase.

International Income offered at 587p

The application list will open on Wednesday for the UK offer for sale by International Income Property. This U.S. commercial property investment concern, is seeking to raise \$18.2m, after expenses, through a placing and offer involving 2m shares, representing around 22.2 per cent of the enlarged capital.

The offer is of 1m 1 cent common shares at 587p each. This is equivalent to a 12 per cent discount to the value of assets prospective. This issue is accompanied by a forecast of a 1983 dividend of not less than 80 cents paid for 1983 giving a prospective yield of 8.5 per cent or more at current exchange rates.

RECENT ISSUES

EQUITIES

Issue Price	Amount	1983	Stock	Change	+ or -
1110	F.P. 20.5	100	100	100	100
1110	F.P. 20.5	100	100	100	100
1110	F.P. 20.5	100	100	100	100

FIXED INTEREST STOCKS

Issue Price	Amount	1983	Stock	Change	+ or -
1110	F.P. 20.5	100	100	100	100
1110	F.P. 20.5	100	100	100	100
1110	F.P. 20.5	100	100	100	100

"RIGHTS" OFFERS

Issue Price	Amount	1983	Stock	Change	+ or -
1110	F.P. 20.5	100	100	100	100
1110	F.P. 20.5	100	100	100	100
1110	F.P. 20.5	100	100	100	100

FT Share Information Service

The following securities have been added to the Share Information Service:

BOARD MEETINGS

Company	Date
Tysons (Contractors), V.W. Young Companies Investment Trust	May 13
Harman Smith	May 21
M & G	May 21
Avans	June 21
Blissman Lines	May 11
First Castle Securities	May 12
Harmon	May 12
Hongkong (Salomon) Rubber	May 12
Home Stores (Investment Trust)	May 12
Kwik-Fit (Gibson & Schaubert)	May 12
Northern American Trust	May 12
Sears	May 12
Young and Co's Brewery	May 21

Tilling defends profit forecast

BTR was accused at the weekend by the board of its bid target Thomas Tilling of making an "ill-informed" attempt to discredit Tilling's profit forecast.

Clyde awaits Saxon support

Clyde Petroleum is awaiting support from the board of Saxon Oil for a proposed revised offer for Saxon. Saxon had withdrawn agreement to earlier merger terms following preliminary analysis of drilling on Block 16/8b.

comment

IFP offers UK investors a rare opportunity to make a direct investment in U.S. commercial property. In addition to the high yield there is the added appeal of the special tax advantages.



RUGBY CEMENT

Significant increase in profits

- Pre-tax profits 27% up
- Good second half in U.K.
- Greatly improved results from Australia

Lord Boyd-Carpenter

The following are extracts from the speech to shareholders by The Rt Hon. Lord Boyd-Carpenter, DL, Chairman. The significant increase in our profits before taxation was due to two main elements: firstly, the good results from Cockburn Cement Limited, excellent in the first half of the year and although not completely sustained in the second half because of the serious downturn in the Australian economy, still well ahead of 1981; secondly, good second half results from the U.K. cement group which benefitted from the favourable weather conditions during the autumn, the conversion of the second kiln at Southam, and fixed cost savings.

For 1983 the outlook is mixed. There are signs of recovery in housebuilding and the Government has committed itself to a policy of stimulating the construction industry. The provisions in the 1983 Budget of measures to this end should be of some help. These factors will help to increase the domestic market for cement and, given the profitable character of marginal production, should prove helpful. But on the other side there are problems with Rom River Co. Ltd. and the uncertainty produced by imports of cement from Europe although these are not on a large scale nor do they appear to be attracting much support.

THE U.K. SITUATION
It is gratifying to be able to report a modest improvement in deliveries following the marked decline in construction activity, and therefore in the demand for cement, in the two previous years. After the severe weather early in the year there was for the next few months an encouraging improvement in activity. But this improvement was not fully maintained throughout the year and the construction industry showed no real signs of recovery. However, helped by favourable weather conditions throughout the autumn, we were able to record an increase in deliveries of over 4% for the full year. While apart from housebuilding there are few indications of a significant increase in the level of work, lower interest rates should be a stimulant. Our efforts to achieve economies in production and distribution are continuing effectively.

In the face of the necessity to increase efficiency and reduce costs we have been following a programme of reducing overtime working and changing working patterns. This has meant in many cases that our employees have faced a reduction in earnings levels and changes in long-established working hours and patterns. Our employees have recognised the need for such moves and they have co-operated well.

The continued recession in the construction industry, and so in the demand for cement, made it necessary for some of our least energy-efficient and under-utilised productive capacity at our Rugby Works to be taken out of use.

However, the conversion of the second kiln at Southam Works to the semi-wet process has justified our confidence in its new engineering approach. In terms both of output level and of fuel economy. A new coal handling scheme is nearing completion at Barrington Works. We have now decided to erect on surplus land at Lewes approximately 95,000 sq. ft. in total of industrial/warehouse buildings to be let to third parties. Demand for property of this nature in this area is considered to be good.

The outcome for Rom River proved worse than was forecast, with production problems on the plastics side of the business compounding the problems caused by the chaotic steel market. Although some improvement is expected in 1983, it will be a very difficult year for them.

OVERSEAS

Our Australian subsidiary, Cockburn Cement, showed a greatly improved result for the year, helped by a complete absence of industrial disputes,

with pre-tax profit some 160% better than the level of 1981. The present recession affecting Australia began to be felt in Western Australia in the second half of 1982 with a decline in cement sales which is continuing into 1983. It is hoped that this situation will be in part offset by substantially improved shipments to Darwin following renegotiation of the contract with Northern Cement Pty. Limited.

Since the year began Labour Governments have taken over in both Canberra and Perth. It is not yet clear what general effect the Governments' policies will have on the depressed Australian economy.

The Company made a further investment in the U.S. cement industry with the purchase of a one-third interest in Signal Cement Company, which markets in the States of Tennessee, Georgia and North-East Alabama. Hercules Cement continued to make progress during the year with higher sales tonnages although prices throughout the North-East region remained at depressed levels. There appear to be indications of an improvement in the American economy during 1983 which should be reflected in improved sales and profit margins.

STAFF
Once again I can most gratefully acknowledge the fine work put in by our employees at all levels during the year. There is throughout the Company an awareness that we are all in it together, and that unlike nationalised industries or other bodies which can rely on outside support, we have no kindly owner to bail us out if we get into difficulties. The fact that over 90% of us are shareholders of course helps, but what is far more important is that, as I said in my 1982 speech, we consist of people with whom it is good to be out in rough weather.

SALIENT FIGURES

	1982	1981
Turnover		
United Kingdom	135,521	120,018
Overseas	30,186	24,553
	165,707	144,571
Trading Profit		
United Kingdom	16,639	14,872
Overseas	6,201	4,088
	22,840	18,960
Net Interest and Investment Income	713	(359)
Profit before Taxation	23,553	18,601
Taxation	7,855	3,990
Profit after Taxation	15,698	14,611
Earnings per Share	12.9p	12.1p
Total Dividend per Share	5.5p	5.0p

The salient figures are an abridged version of the Company's accounts which received an unqualified auditors' report and will be filed with the Registrar of Companies. Copies of the Report and Accounts containing the full speech by the Chairman can be obtained from the Secretary, The Rugby Portland Cement P.L.C., Crown House, Rugby.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

	Date	Announcement last year		Date	Announcement last year
AE	May 27	Interim 0.8	Heath (C.E.)	May 19	Final 9.5
AS Foods	May 24	Interim 2.9	Hickson and Welch	June 3	Interim 2.5
Alfred	May 6	Interim 4.0	ICI	June 7	Interim nil
Allied Irish	May 28	Final 5	Inchcape	May 13	Final 11.0
Allied Lyons	June 2	Final 3.5	Johnson	June 11	Interim nil
Anglo Am. Can.	June 1	Final 75c	Johnson	June 11	Interim 7.0
Asac	May 10	Interim 1.0	Kenning	June 14	Interim 1.75
Aust. and NZ	May 23	Interim 14c	Land Securities	May 19	Final 5.95
Avon Rubber	May 23	Interim 1	London and Northern	May 18	Final 1.35
BBC	May 12	Interim 2.8	London and	May 9	Final 1.7
Bank	May 12	Final 14.0	London and	May 9	Final 1.7
Beas	May 25	Interim 2.88	London and	May 9	Final 1.7
Bechters	June 2	Final 4.3	London and	May 9	Final 1.7
Bellway	May 18	Interim 3.0	London and	May 9	Final 1.7
Boots	May 25	Final 5.625	London and	May 9	Final 1.7
Bris. and Cons.	June 17	Final 7.5	London and	May 9	Final 1.7
British Home	May 6	Final 3.0	London and	May 9	Final 1.7
Brockhouse	May 28	Interim nil	London and	May 9	Final 1.7
Brown (M.)	May 16	Interim 1.35	London and	May 9	Final 1.7
Capital and	May 28	Final 2.6	London and	May 9	Final 1.7
Casals	June 8	Final 2.5	London and	May 9	Final 1.7
Cater Allen	May 25	Final due	London and	May 9	Final 1.7
Chloride	June 18	Final nil	London and	May 9	Final 1.7
Coats	June 2	Final 3.1	London and	May 9	Final 1.7
CPL	May 11	Final 2.8	London and	May 9	Final 1.7
Common	May 19	Interim 1.428	London and	May 9	Final 1.7
Consign	May 19	Final 8.5	London and	May 9	Final 1.7
Courtesy	May 27	Final 4.324	London and	May 9	Final 1.7
O'Brien	June 2	Final 15.48	London and	May 9	Final 1.7
Osborne	June 4	Final 1.9	London and	May 9	Final 1.7
Eastern	June 4	Final 3.22	London and	May 9	Final 1.7
Electronic	June 2	Final 2.143	London and	May 9	Final 1.7
Elliot (S.)	June 1	Final nil	London and	May 9	Final 1.7
Eng. China	June 17	Interim 3.0	London and	May 9	Final 1.7
Ferguson	June 14	Final 3.5	London and	May 9	Final 1.7
Grand	May 18	Interim 3.5	London and	May 9	Final 1.7
Great Portland	June 8	Final 4.0	London and	May 9	Final 1.7
Guinness	June 15	Interim 1.575	London and	May 9	Final 1.7
Hall	May 11	Final 4.03	London and	May 9	Final 1.7
Harrison	May 21	Final 20.5	London and	May 9	Final 1.7

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

CHEMICAL METHODS ASSOCIATES INC.
(Incorporated in the State of California in the United States of America)

Authorised **SHARE CAPITAL** Issued and to be issued and outstanding

30,000,000 Common Shares of No Par Value 12,695,925

Offer for Sale by AITKEN HUME LIMITED
of 3,666,000 Common Shares of No Par Value at 115p per share

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Unlisted Securities Market in all of the Common Shares of No Par Value of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars of the Company are available in the Eitel Unlisted Securities Market Service and copies of such particulars may be obtained during usual business hours up to and including 23rd May, 1983 from:

Aitken Hume Limited
1 Workshop Street,
London, EC2A 2HQ

Laing and Crickbank
Inc. McNally Montgomery & Co.
Piercy House,
7 Copthall Avenue,
London, EC2R 7BE

9th May, 1983

NEW YORK STOCK EXCHANGE CLOSING PRICES

Continued on Page 21

Closing prices May 5

Continued on Page 22

Continued on Page 22

[illegible]

INSURANCE & OVERSEAS MANAGED FUNDS

INSURANCE & OVERSEAS MANAGED FUNDS

<table> <tr> <td> <p>Black Horse Life Ass. Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>British National Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Canada Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Capital Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cheltenham & Gloucester Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Colonial Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Commercial Union Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Confederation Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Continental Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Corinthian Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A</p></td></tr></table>	<p>Black Horse Life Ass. Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>British National Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Canada Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Capital Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cheltenham & Gloucester Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Colonial Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Commercial Union Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Confederation Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Continental Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Corinthian Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A</p>
<p>Black Horse Life Ass. Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>British National Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Canada Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Capital Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cheltenham & Gloucester Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Colonial Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Commercial Union Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Confederation Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Continental Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Corinthian Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A 3DF 01-403 1286</p> <p>Cornwall Life Assurance Co. Ltd. 100, Cannon St, London EC4A</p>	

OFFSHORE AND OVERSEAS

NOTES

Arbeits- Bau	Stanz	75	100	125	150	175	200
-----------------	-------	----	-----	-----	-----	-----	-----

[illegible][illegible]

Diamond and Platinum				
May	Anglo-Am. Inv. 50c	668	17.5 0590c	2.3
Oct.	De Beers DI, 5c	566	21.3 0371c	3.2
Aug.	Dn. 40cP Pl. RS.	950	31.12 0200c	1
Oct.	Impala Plat. 20c	770	21.3 075c	2.1
May	Lydenburg L21c	390md	25.4 031c	1.0
May	Rus. Plat. 10c	520	11.4 035c	0.9

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar and French franc weaken

BY COLIN MILLHAM

Better sentiment in U.S. money markets pushed the dollar slightly lower on the foreign exchange last week. The Treasury note auction was particularly well received, as the authorities tendered 3-year notes on Tuesday, 10-year on Wednesday and 20-year on Thursday. Money supply figures have been much more encouraging in recent weeks, helping to underpin the Treasury refunding programme, and also leading to speculation that the U.S. Federal Reserve discount rate may be cut ahead of the Williamsburg Summit.

Against this background the dollar fell to DM 2.4415 from DM 2.4635; £ 7.38 from £ 7.395; Sfr 2.0530 from Sfr 2.0685; and ¥234.75 from ¥237.85.

Intervention by the Bundesbank on the foreign exchanges during April, and on the German domestic money market to prevent excess liquidity driving down interest rates, has increased demand for the D-mark.

The German currency required sustained support to keep within EMS limits following the resignation on March 21, but showed signs of pushing upwards again last week. Another potentially strong currency, the Dutch guilder, was boosted by an increase in the Netherlands Central Bank discount rate, and this may have provided a psychological lift to the D-mark, while funds were already moving away from the dollar and towards the D-mark as Euro-dollar rates eased.

Good German trade figures have also been followed by a period of worrying political unrest in France, and speculation that the French franc may not be able to hold its present value within the European Monetary System, even after the March devaluation.

M. Pierre Mauroy, the French Prime Minister, attempted to allay some of the market's fears by making a strong commitment to reducing inflation and further "tightening the screws" after the recent austerity package. This helped the franc finish the week on a slightly firmer note, after fears of an August devaluation had increased. Eurodollar rates and moved the D-mark up to a record high level against the franc in Paris.

Hopes that the Conservatives would win an early election helped sterling's trade-weighted index to 84.7 from 84.2, and a peak for the year of 85.1 on Wednesday. The pound also climbed to \$1.5750 from \$1.5605.

FORWARD RATES AGAINST STERLING

	Spot	1 month	3 months	6 months	12 months
Dollar	1.5750	1.5782	1.5784	1.5784	1.5871
French Franc	3.3650	3.3875	3.3975	3.3998	3.3998
Swiss Franc	1.6180	1.6180	1.6180	1.6180	1.6180
Japanese Yen	370.75	368.4	367.3	364.2	368.7

BANK OF ENGLAND TREASURY BILL TENDER

	May 6	April 29		May 6	April 29
Bills on offer	£100m	£100m	Top accepted rate of discount	6.505%	6.565%
Total applications	£268.84m	£207.07m	Average rate of discount	6.551%	6.676%
Total allocated	£100m	£100m	Average yield	6.77%	6.95%
Minimum accepted bid	£27.60m	£27.58m	Amount of order at next tender	£100m	£100m
At least at minimum level	55%	55%			

CURRENCY MOVEMENTS

	May 6	Bank of England Index	Morgan Stanley Index	May 6	Bank of England Index	Morgan Stanley Index
Starting	94.7	-3.3	-3.3	Starting	94.7	-3.3
U.S. dollar	128.0	+11.4	+11.4	U.S. dollar	128.0	+11.4
French franc	11.1	-20.1	-20.1	French franc	11.1	-20.1
German mark	93.8	-8.0	-8.0	German mark	93.8	-8.0
Japanese yen	150.0	+87.7	+87.7	Japanese yen	150.0	+87.7
Swiss franc	115.4	+10.8	+10.8	Swiss franc	115.4	+10.8
Italian lira	70.1	-23.4	-23.4	Italian lira	70.1	-23.4
Spanish peseta	147.5	+41.1	+41.1	Spanish peseta	147.5	+41.1

Based on trade weighted changes from Washington agreement base 1971. Bank of England index (base average 1975=100).

* C/S/R rates for May 5: 1.3268.

U.K. and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

Belgian franc is for convertible franc. Financial franc 48.05-48.15.

* The closing rate on May 5 should have read 370.371%.

FINANCIAL FUTURES

THREE-MONTH points of 100%		EURODOLLAR		5% CHICAGO
	Close	High	Low	Prev
June	91.33	91.32	91.28	91.33
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				
Oct				
Nov				
Dec				
Jan				
Feb				
Mar				
Apr				
May				
June				
July				
Aug				
Sept				

FINANCIAL TIMES SURVEY

WORLD BANKING

PART ONE; Part Two will appear next Monday

The shock takes its toll

NEVER AGAIN will an international banker be able to stand up and say that "countries don't go bust." The experience of the past 12 months—where a combination of world recession, high real interest rates and impossible country debt burdens forced sovereign liquidity crises unparalleled since the 1930s—has ensured this much.

The well-publicised cases of Mexico, Brazil, Argentina, Venezuela, Chile and other major sovereign borrowers provided the global banking system with a shock which transcended the UK's secondary banking crisis of a decade ago or the collapse of the Herstatt Bank in West Germany around the same time.

The greatest jolt was not necessarily the inability of these countries to service their debt normally but the related problems of the interbank system, the \$1,000bn bank-to-bank deposit money market which keeps the banking business ticking over.

Only a few weeks after Mexico arranged its first moratorium on principal payments and only a few days after Mexico nationalised its banks, the spectre of a major rupture of the interbank market loomed large for commercial and central bankers.

Just as the International Monetary Fund (IMF) was convening in Toronto last September, a series of confused statements from Mexican Govern-

By ALAN FRIEDMAN
Banking Correspondent

ment officials suggested the country was ready to jump \$6bn to \$7bn of interbank deposits (cross-border loans from foreign to Mexican banks). In with its \$80bn of public and private sector debt.

It was not the absolute size of these interbank lines which caused middle-of-the-night transatlantic and transpacific telephone conversations for these bankers. The threat was to the smooth running of the banking system itself. Interbank lines are the way in which banks dispose of surplus liquidity by placing deposits with other

banks. A breakdown or abuse of the system could bring about a domino-effect liquidity crisis as banks scramble to pull back their money from other banks.

This is a central banker's nightmare and explains why strong words were exchanged in private conversations between OECD central bankers and Mexican Government officials during the fateful week in September when Mexico was playing cat-and-mouse with its interbank deposits.

In the end, the confusion was cleared away and Mexico withdrew any talk of freeing interbank lines. But the psychological shock has taken its toll.

According to the latest figures from the Basle-based Bank for International Settlements (BIS), interbank business in the fourth quarter of 1982 grew by \$20bn, down from \$49bn during the

third quarter and less than a third of its comparable \$63.5bn rate of growth during the last quarter of 1981.

There are more statistics which could be produced to demonstrate the slower growth rate of the Eurodollar's international syndicated loan market, but the essential point is that many banks, particularly small U.S. regionals and Continental banks, have run for cover in recent months.

Running for cover means pulling back interbank deposits from the banks of problem debtor nations and replacing the 1970s lending enthusiasm of major banks with a pronounced air of caution.

It is this contraction in lending which can be most dangerous to the banking system. This is why officials of the Bank of England and other central banks have urged commercial

banks not to cut interbank lines as a whole.

This is also why the same central bankers have produced emergency piecemeal rescue packages which include IMF assistance, BIS bridging loans and commercial bank rescheduling and new loan packages.

It is too soon, here in the spring of 1983, to say that all the problems are over. Unquestionably, the world debt crisis has been brought under control and the situation has stabilised. But most of the country rescue packages have been only piecemeal, which means they could need further work.

Oil-producing debtor countries such as Mexico, Venezuela and Nigeria in particular could require several billion dollars of additional support if they are to

The 1983 World Banking Survey is divided into two parts. Today's issue deals extensively with the question of the international debt crises, interbank market, global economy and related matters. It concludes with a report on banking developments in the main European countries. Part Two will move beyond the "main event" of sovereign debt problems and on to the business of retail banking, correspondent banking, treasury management, merchant banking, new technology and financial services. Finally, in Part Two, banking outside Europe is reviewed.

CONTINUED ON
PAGE XX

INDEX: PAGE TWO



International Banking & Finance

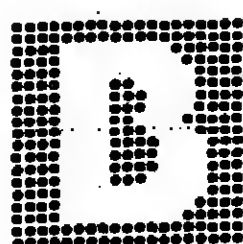
Europe — 20 countries
Americas — 14 countries
Africa — 21 countries
Middle East — 7 countries
Far East — 15 countries

BNP Group

BNP Group

Banque Nationale de Paris, France's leading commercial bank, has an international network extending over seventy-seven countries.

Wherever you do business BNP is there to help and advise you.



Banque Nationale de Paris

Head Office, 16, Boulevard des Italiens, 75009 Paris Tel: 244-45-46 Tlx: 280 605

U.K. Subsidiary

Banque Nationale de Paris p.l.c.

8-13 King William Street, London EC4P 4HS. Tel: 01-626 5678 Tlx: 883412

Oriental Credit.

Your line to banking services in the developing world.



Our head office is in the City of London, our roots are in the developing countries and we can provide banking services in the U.K. and overseas through our worldwide contacts.

Our clients include governments, corporations and individuals.

Whether you do business with or within developing countries, Oriental Credit are ready to meet your need for banking services.

Try us.

Oriental Credit Limited
Head Office: Bush Lane House, 80 Cannon Street, London EC4N 6LL
Telephone: 01-621 0177. Telex: 896995. Cable: Fundorient London EC4.
Dealers: Telex: 8955702. Telephone: 01-621 1566.
West End branch: 46-47 Old Bond Street, London W1X 3AF.
Telephone: 01-499 9392. Telex: 893325.

A WORLD OF BANKING SERVICES

Current & deposit accounts
Letters of credit
Performance bonds
Foreign Exchange
Trade finance
Loan syndication

Oriental Credit
Limited
A developing world of business.

INTERNATIONAL SERVICES COVER 5 CONTINENTS AND ALWAYS IN YOUR LANGUAGE



The Bank That Speaks Your Language
UNITED MIZRAHI BANK

A FULL SERVICE BANK FOR ALL YOUR
Import, Export, Foreign Currency,
Factoring, Leasing and other needs

Head Office: 13 Rothschild Blvd. Tel-Aviv 66121 Tel: 03-625211 Telex: 381205 MIZNHIL
International Division: 39 Littenbaum Street Tel-Aviv 66134 Tel: 03-625211 Telex: 33825, 341225-5 MIZBKIL

Subsidiaries:
U.M.B. Bank & Trust Company
Head Office
Rockefeller Center
630 Fifth Avenue
New York, N.Y. 10111, USA
Tel: (212) 641-8070.
Telex: 866587 UMB UW

Branch
Empire State Building
350 Fifth Avenue
New York, N.Y. 10118, USA.
Tel: (212) 947-3811

United Mizrahi Bank
(Switzerland) LTD.
17 Löwenstrasse 8001,
Zürich, Switzerland
Tel: (01) 211-9928.
Telex: 8112637 UMB CH

United Mizrahi
Casa Bancaria S.A.
Head Office
25 de Mayo 471,
Montevideo, Uruguay
Tel: 908370.
Telex: 6984 UMBANK UY

Branch
Avda. Goriario, 987
Punta del Este, Uruguay
Tel: 41802, Telex: 1605

United Mizrahi
International
Investments N.V.
S.J.S. Goudaweg,
Curaçao, Netherlands Antilles

Branches:
United Mizrahi Bank Ltd
a Licensed Deposit-Taking Institution
United Kingdom
103 Cannon Street
London EC4N 3AD, England
Tel: (01) 623 1230
Telex: 896854 UMB G

United Mizrahi Bank Ltd.
Los Angeles Branch
727 West 7th Street,
Los Angeles, California 90017,
USA
Tel: (213) 622-7345.
Telex: 4720377 MIZRAHI LSA

Representative Offices:
United Mizrahi Bank Ltd.
Belgium
Schuytstraat 1-7, 2000
Antwerp, Belgium
Tel: (03) 234-36-47/50.
Telex: 72616 MIZRAHI B

Brazil
Paulista 11
2006-916-816 São Paulo, Brazil
Tel: (11) 267 3749.
Telex: 1138124 MIZB BR

Canada
Royal Bank Plaza, South Tower,
Box 2840, P.O. Box 158
Toronto, Ontario M5J 2J4,
Canada
Tel: (416) 947-0510.
Telex: 5218040 UMBZANK TOR

South Africa
c/o L.F.G. Frankel, 4th Floor,
The Stock Exchange
Diagonal Street,
Johannesburg 2001, S. Africa
Tel: (11) 883-5640
Telex: 67225 SA

The Bank That Speaks Your Language

UNITED MIZRAHI BANK LTD.

WORLD BANKING II

Rising output in leading industrial nations is a hopeful sign, but...

Uncertainty clouds the medium-term outlook

The world economy

MAX WILKINSON
Economics Correspondent

A BASIC assumption behind the efforts of the International Monetary Fund (IMF) and the banks to contain the problems of the debtor countries has been that world output will recover this year.

Without a prospect of recovery it is extremely doubtful whether the delicate cartwheel of rescheduling agreements, official financing and adjustment programmes could have avoided collapse.

The adjustments required by many countries would have seemed to be politically and practically intolerable and the already fragile confidence of some of the banks could scarcely have withstood the resulting shocks.

Yet the measures which debtor countries have been obliged to take to reduce their foreign currency needs—severe reductions in consumption and imports—have themselves caused a significant reduction in world trade and hence contributed to the world recession.

Total non-oil imports of the 12 major borrowing countries which are also oil importers fell by 9 per cent last year, with a reduction of \$15bn in imports of merchandise, to \$112bn. This cutback, which has to be set against a rapid rate of growth in the early 1970s, was not enough to prevent the total external debt of these countries from growing by 10 per cent in the year to \$290bn.

A further increase in total external debt of about 10 per cent is predicted for this year by Morgan Guaranty Trust of New York, although it is generally expected that the easier price of oil and lower world interest rates will allow them to increase their non-oil imports and exports somewhat this year.

However, the external position of most of the less developed countries, including the oil exporters, does depend crucially on the extent of recovery this year. Revival of the developed economies would provide not only a firmer market for all commodities including oil but would have an important impact on prices.

For non-oil commodities, increased demand would probably result in a rise of prices from the very low levels reached at the end of last year.

some 15 per cent below the average for 1981 and 27 per cent below the average for 1980.

For oil, recovery on the scale at present foreseen would be more likely to stabilise prices at or slightly below present levels than to lead to another round of increases. But for the oil-producing debtor countries like Mexico and Venezuela even stability of prices would be a relief compared with the recent sharp slide and the possibility of further collapse.

Total oil and gas exports of the nine major oil exporting debtor countries fell from \$85bn in 1980 to \$75bn last year, and if the average oil price settles at \$28 per barrel this year, their revenues could be expected to fall to about \$68bn.

Almost certainly these countries will be obliged to cut back

During March and April this year most forecasters were becoming somewhat more optimistic about the prospects for recovery in the light of a fairly strong performance by the U.S. economy, along with encouraging signs of recovery in the UK and Germany. In the first three months of the year U.S. output rose at an annual rate of 3.4 per cent, the strongest growth recorded for two years.

Orders and output have been rising in West Germany, while in the UK the evidence of recovery rests more on the greater optimism shown by industrial surveys and a buoyant trend of consumer spending than on output, although that too is somewhat higher than the very depressed levels at the end of last year.

‘The external position of most of the less developed countries depends crucially on the extent of recovery this year... if this were to run into the ground the implications for debtor countries and for the major banks in the West would be bleak indeed.’

ECONOMIC INDICATORS

	Real GNP/GDP % changes			Consumer prices % changes Dec-Dec.		
	1981	1982	1983	1981	1982	1983
U.S.	1.9	-1.6	2.4	8.9	3.9	3.5
Canada	3.1	-4.3	1.0	12.1	9.3	8.5
Japan	3.8	3.0	3.2	4.4	2.4	2.0
France	0.3	1.5	0	14.0	9.7	8.5
Germany	-0.2	-1.2	0.9	6.3	4.6	2.4
UK	-2.4	1.2	2.5	12.0	5.4	7.5
Italy	-0.2	-0.3	0	19.0	16.3	15.0
Weighted average (1981 GNP weights)	1.5	-0.5	2.0	9.3	5.4	4.5

Source: Morgan Guaranty

Source: Morgan Guaranty

Earnings

The rise in earnings outstripped the rise of prices in most of the major countries in the last year, so that progress against inflation has been made more at the expense of profits and of world commodity prices than of wages. Further progress against inflation must therefore depend on the willingness of workers to accept zero or very small wage rises in real terms. All these questions are overshadowed by a basic uncertainty about the stance of U.S. policy as the presidential election draws nearer.

An Administration which cannot to power with the prospect of rising money and by cuts in the oil-exporting countries' imports. As a result the UK-weighted volume of world trade in manufactured products is expected to grow by only 1 per cent this year compared with a growth of about 1.2 per cent overall. Nevertheless a strong growth of consumer spending, a reversal of the stocks run-down and the improved competitiveness resulting from the 10 per cent fall in sterling since November are all expected to ensure at least a moderate rate of growth for the UK economy this year.

Prospects

The prospects for recovery of the world economy, therefore, seem quite good in the short term. But the medium-term outlook is still overhung by a pall of persistent uncertainties. The list is grimly familiar.

● Exchange rate volatility: The behaviour of sterling in April was an obvious example of the difficulties and uncertainty faced by businesses. After a fall of about 15 per cent in November the direction was abruptly reversed with Easter with a recovery of about 5 per cent.

● High real interest rates: Although nominal U.S. rates had fallen from about 12 per cent last July to a little over 8 per cent in February, rates still remain high in relation to current inflation rates which are projected to be around 3 per

cent in the U.S. this year and 4 per cent in the seven major countries. High real rates must clearly tend to hold back the productive investment, which must form the basis of any sustained recovery.

● The U.S. Budget deficit: The prospect of rising deficits “as far as the eye can see” remains an important cause of the high U.S. interest rates and the persistent strength of the dollar, which has maintained its level despite the prospect of a rapidly increasing U.S. current account deficit. This is expected to reach around \$25bn this year. A high dollar tends to raise the price of oil to importers in their own currencies since oil is priced in dollars. It also tends to inhibit the fall of interest rates elsewhere in the world.

● Fear of inflation: Although consumer price inflation in 1983 is expected to be only about half its rate in 1982, there is ample evidence that the “snake is scotched, not killed”. High interest rates are themselves an indication that expectations of inflation have been slow to move to lower levels.

The major reason for this is the fear that wage bargaining behaviour has not been fundamentally altered by the deepest recession since the 1930s.

But in the UK also the Government has to decide whether to risk stamping on the relatively weak shoots of economic recovery by continuing its tight policy stance, or whether to pursue rather more relaxed policies with the risk that inflation will once again be unchained.

IX	Sweden: a continuing decline in profitability	XVI
X	Spain: still in for a testing time	XVII
XI	Portugal: Government drags its feet on private sector plans	XVIII
XII	Norway: a dispute over interest rates	XIX
XIII	Finland: Good year for earnings	XX
XIV	Greece: monetary policies hit profits	XXI
XV	Eastern Europe: sharp turn-around in external debt	XXII
XVI	Soviet Union: steady build-up of savings deposits	XXIII
XVII	Yugoslavia: complex international rescue package	XXIV
XVIII	Israel: interest rates out of gear	XXV
XIX	Turkey: Government intent on reforms	XXVI

In Part Two
A summary of the contents of Part Two of this survey, which will be published next Monday, May 16

● Editorial production of this survey was by Mike Wiltshire and Joe Hulton. Design: Philip Hunt.

The world view

Introduction: The shock takes its toll

The world economy: (this page)

The oil price: money flows go firmly into reverse

Interbank money market: new role in debt rescheduling

The problem countries: rescue packages head off disaster

The central banks: revising their procedures

Bank for International Settlements: no easy touch

The Ditchley Institute: search for the right man as leader

Bad debt provisioning policies: scant information on degree of exposure

The Group of Thirty: elite body for global studies

International Monetary Fund: a call for redefining the role of ringmaster

The World Bank: emphasis on long-term lending

U.S. banking legislation: stricter supervision on the way

IN THIS SURVEY

The Basle Group: efforts to refine the system

Sovereign risk analysis: a closer common approach

The search for a lifeboat: an answer must be found

Three viewpoints: Felix Rohatyn, Bill Mackworth-Young and Harry Taylor

Countries

West Germany: loan losses counsel caution

France: continuity rather than change

Britain: UK banks are among the most profitable in the world

Ireland: Virtual collapse in demand for funds

Belgium: profits still good despite state borrowing

Luxembourg: a period of consolidation as profits rise

Netherlands: Time for a re-evaluation

Switzerland: a good year for profits

Austria: low credit demand may impair earnings

Denmark: a sharp upturn in prospects

IX

Opec countries have stepped up their borrowing from Western banks as revenue from sales has fallen

Financial flows go firmly into reverse

The oil price and oil money flows

PETER MONTAGNON
Euromarkets Correspondent

A MAJOR shift has taken place within the international financial system over the past 18 months or so. As members of the Organisation of Petroleum Exporting Countries (Opec) have swung into a cumulative current account balance of payments deficit, they have become net takers of funds from the non-communist banking system.

These withdrawals accelerated throughout the year, reaching \$7.9bn in the final quarter, the bank says. As the oil price continues to weaken in early 1983, expectations are that the trend will continue.

On the other side of the balance sheet, Opec countries have also increasingly turned to banks for borrowed funds. Their total borrowings outstanding rose last year to \$78.6bn from \$72.1bn at the end of 1981.

Some member countries, such as Indonesia, have visibly stepped up their borrowing activity in the Eurocredit market. Others such as Nigeria, Venezuela and Ecuador have succumbed to serious debt problems with rescheduling negotiations looming or already under way. And of course Mexico, which is a large oil exporter, but not a member of Opec, was the first major international borrower to launch a rescheduling plan when it declared itself unable to go on meeting debt repayments last August.

Emphasis placed on these reschedulings by the world's media has led to the impression that the fall in oil prices has had a profoundly destabilising effect on the world's financial system. Among frequently expressed worries are that:

- A further decline in oil prices will undermine the fragile finances of borrower countries and bring new debt problems in its train, thereby further weakening confidence in the international banking system.
- As Opec countries are no longer major suppliers of funds to the banking system, international liquidity will dry up, putting great strain even on countries which are not oil exporters, but still have to borrow in international markets.
- Opec governments, such as Saudi Arabia, which have traditionally been large buyers of U.S. government securities, will start to run down their holdings. This will make it harder to finance the U.S. budget deficit and could keep interest rates higher than otherwise needed as inflation falls.
- A sharp fall in oil prices will bring

new instability to currency markets as investors move out of petrocurrencies, notably sterling.

Yet this type of gloom and doom scenario betrays the innate conservatism of the banking community which initially tends to regard all change as being for the worse. It is worth remembering the way in which disaster forecasts were trotted out as oil prices rose. Then as

not increased during that period.

If interest costs are added in to the extra borrowing needed to finance the increased oil bill the total cost to these eight countries was \$46bn, Amer reckons. For them, the second oil shock has proved far more expensive than the high interest rates they were having to pay on their foreign debt during the same period.

The extra debt problems incurred by oil-exporting countries, as a result of the falling price, are offset by large benefits to the majority of developing countries which are oil importers.

now the system proved more resilient than expected.

While the BIS figures do show a major change in the direction of financial flows as a result of the falling oil price, events so far suggest that financial markets can accommodate this change so long as it proceeds at a relatively even pace. On balance many economists believe that the fall in oil prices must be good for the world economy as a whole.

Take, for example, American Express Bank which recently produced a study on the impact of the second oil "shock" on the finances of non-oil exporting developing countries. Amer reckons that eight major oil importers in this category (Brazil, Colombia, South Korea, Chile, Thailand, Ivory Coast, Philippines and Turkey) would have saved \$32bn

Similarly, Amer has also calculated between 1979 and 1982 if oil prices had the savings to these countries each year and for every \$5 fall in the price of a barrel of oil. Brazil comes out the winner in this respect with a saving of \$1.73bn, followed by South Korea with \$940m, Turkey with \$570m Thailand with \$320m and the Philippines with \$305m. Chile, Colombia and the Ivory Coast save \$125m, \$70m and \$55m apiece, Amer says.

From this it follows that the extra debt problems incurred by oil exporting countries as a result of the falling price are offset by large benefits to the majority of developing countries which are oil importers.

Nor does the loss of Opec deposits appear to have significantly affected

liquidity in the international banking system. BIS figures suggest that for some time now the U.S. has displaced Opec as a major supplier of funds to the banks. And a study published this January by Bankers Trust that draws on the BIS figures shows that Opec deposits have never made up a particularly large portion of the Eurocurrency market.

Between 1974 and the middle of last year, Bankers Trust says, Opec's gross deposits in the eurocurrency market rose from \$33.5bn to \$181.9bn, but during the same period the total eurodeposit market grew to \$1,541.6bn from \$358.1bn. Only rarely did Opec's share of the market exceed ten per cent and then only by a very small margin.

"The data would indicate that Opec's impact is often overstated," Bankers Trust concludes. "Opec will not be as great a source of instability in the eurocurrency deposit market, as frequently feared."

"The expected slowdown in growth of deposits by the low (import) absorbers is only one component of the generally slower growth expected over the next few years for the eurocurrency market as a whole."

Meanwhile, figures produced by the U.S. Securities Industry Association suggest that Opec countries in any case play a relatively small part in the U.S. Treasury Bill market. Holdings of Treasury Bills by all foreigners last year grew by \$17.3bn to \$85.5bn which shows that they were financing only a small part of the budget deficit. Among the foreigners West Germany was one of the largest buyers with net purchases

rising to \$5.3bn from \$1.1bn in 1981.

Saudi Arabia is, on the other hand, planning its first budget deficit in more than a decade. The deficit of riyals \$5bn (\$6.6bn) will be funded by drawing on the government's assets held abroad which are at least \$140bn, but even if all this money was withdrawn from the U.S. Treasury Bill market it is hard to see much impact on the market as a whole.

In addition, says Mr Roger Azar, a prominent financial consultant, many Middle Eastern oil exporting countries have recently found themselves in a situation where they need to draw on cash fairly quickly. This has given a certain premium to liquid investments (such as bank deposits and Treasury Bills).

"The view of those who want a higher return for less liquidity, or who wanted to invest a larger proportion of their assets in equity-related instruments and real estate, has proved to be less effective than that of the 'liquidity fans'."

"The same holds true of those that were pushing for currency diversification against the dollar unconditionally" since one-dollar denominated instruments turned out to be less liquid than dollar denominated instruments."

In short, says Mr Azar, the oil price fall will make Opec investors less anxious to experiment. And, where money does have to be invested, it is more likely to go into safe and liquid dollar-based instruments.

Gone are the days when newspapers were calculating how many days' worth of Opec oil revenues would be needed to buy all of IBM (210 days) or every acre of farmland in the state of Iowa (374 days), he adds.

A new and unwelcome role in debt rescheduling

International interbank money markets

ALAN FRIEDMAN

THE \$1,000bn interbank market—through which banks place surplus deposits with other banks—is probably the most sensitive mechanism in the international banking system.

Until recently, this major market was rarely discussed except among banking professionals. But since Mexico's insolvency of last August and the attendant debt crises of other Latin American borrower countries, the interbank market has become front-page news.

This is because of the serious abuse of the interbank market by a number of banks and the withdrawal of very short term

interbank credit lines by banks which have "run for cover".

In normal times the interbank market is the vital lubricant which prevents the entire world banking system from seizing up. It is more than 10 times the size of the international syndicated loan market and can see a daily turnover of tens of billions of dollars.

In simple terms, the interbank market is the means by which banks are able to dispose temporarily of excess liquidity by placing the extra funds on deposit with other banks. Such bank-to-bank deposits can be as short-term as one day and can range up to one year.

The value of the interbank system for banks is twofold: it allows for the smooth functioning of the banking system by providing the machinery for the placement of surplus funds and it helps banks to balance short-term assets and liabilities.

Abuse of the interbank system therefore can lead to

wide-ranging problems. The system is not, for example, designed to help countries to finance their balance of payment problems. Yet there is evidence of debtor countries having made use of the system for precisely this purpose.

Last year, it appears that debtor countries, such as Brazil and Mexico, allowed the foreign branches of their banks to push the interbank markets in New York and London as much as they could, obtaining as many deposits as possible. But when the Mexican debt crisis began, the first instinct of many banks with interbank lines out was to pull back by not renewing such lines.

Faced with the potential debt rescheduling problems of a number of debtor nations, banks around the world sought to reduce their exposure to these countries as quickly as they could. The easiest way to achieve this is to cut interbank deposit lines, which may run for periods as brief as 30 days. At the end of this period the

lending bank can simply refuse to "roll-over" the line and may demand the funds instead.

Within just a few months Brazilian banks lost more than \$4bn in interbank deposits, adding seriously to the country's worsening foreign exchange liquidity problem. Such behaviour on the part of banks is not unprecedented—in 1981 Poland's Foreign Trade Bank, Bank Handlowy, lost around \$500m in a few weeks.

Last year, the Hungarian National Bank lost more than \$1bn of interbank deposits in the first quarter.

In an interview with the Financial Times two months ago, Mr William Butcher, chairman of Chase Manhattan, accused a number of banks of

having "misused" the interbank system.

Mr Butcher said the interbank system remained unhealthy... "I think when you see banks pull away from a major country, in a very short time, very substantial amounts of money, that can't be healthy," he said.

Mr Butcher admitted that "some banks have clearly created some of the problem" by withdrawing short-term lines. One of the dangers of the interbank market was that it is very easy to "get into." The problems had arisen as banks panicked and attempted to pull back their interbank deposits.

"No one is going to get out of the door all at once. That results in a liquidity crisis.

That's what brings the system to a halt," remarked Mr Butcher.

One result of the international debt crisis has been the evolution of a more discriminatory approach to interbank lines. Gone are the days when, in the words of one dealer, "we were tossing out interbank lines to every Tom, Dick and Harry bank."

Instead, the interest margins over interbank rates has been rising and only the best bank names can offer to pay a spread as little as 1 per cent. Brazil was willing to pay for the rescheduling of its interbank lines with a rate of 1 per cent over eurocurrency rates, an exceptionally high margin but still not sufficient to coax all the banks to return.

Meanwhile, senior bankers in London say that the interbank market has not only become more discriminating but has also been contracting somewhat. All of this presents something of a paradox for central bank authorities.

On the one hand the central bankers would like to see the trend of greater discrimination continuing; it is more responsible and should make for less abuse in the system.

At the same time, however, the central banks must keep on urging the banking community not to reduce its lending by too much. Liquidity is vital for the maintenance of any economic recovery.

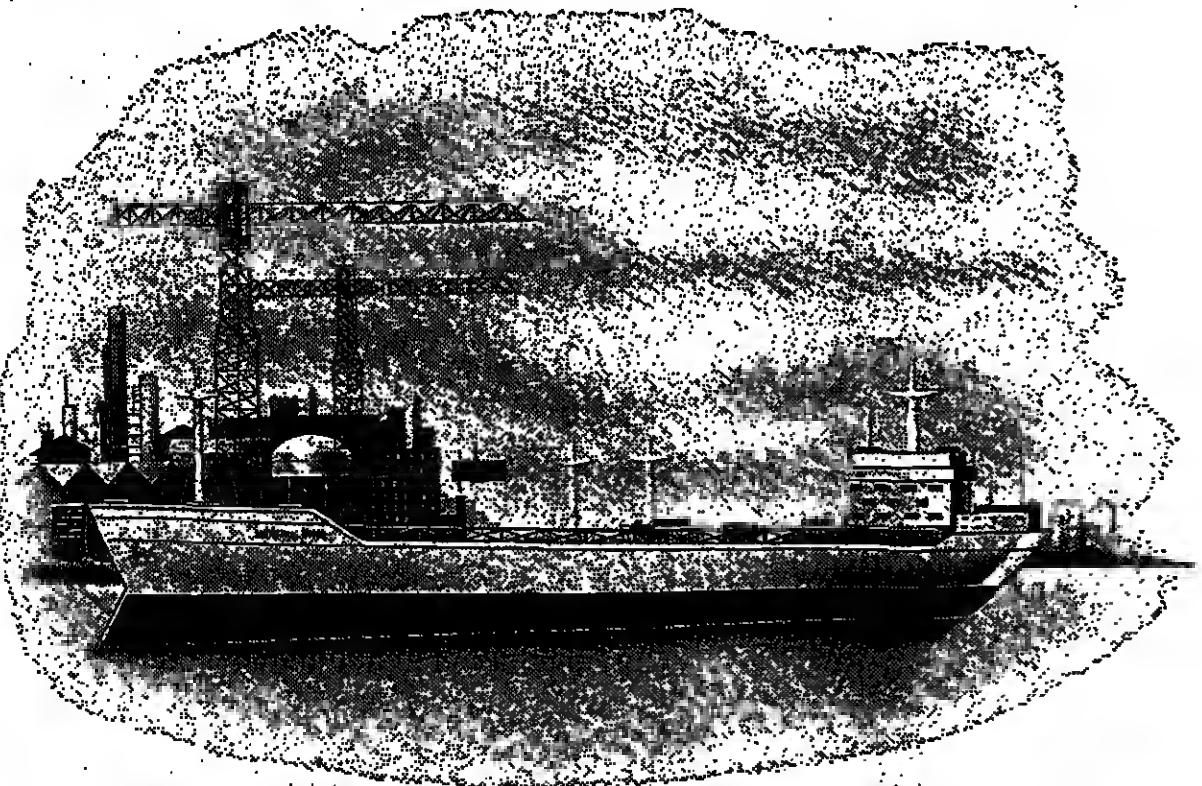
The interbank system is now far more than just the lubricant which keeps the banking system ticking over. It is also an essential ingredient in several major debt rescheduling exercises. Banks are being asked not only to maintain lines to debtor country banks, but also to restore lines which they may have withdrawn previously.

This demand, which can be necessary to keep a debtor from suffering a liquidity crisis, is viewed by some small banks as "strong arm."

Thus, a number of bankers will cringe at rescheduling meetings where the debtor country's finance minister pleads with his creditor banks: "Gentlemen, you must help us by restoring \$2bn of interbank lines."

When one considers that the philosophy of the interbank market is one of flexibility and voluntary lending, it is not hard to see why bankers wince at pressure from central bankers and debtor countries. One senior banker sums up the problem this way: "Demanding that we restore interbank lines which we have already withdrawn amounts to a subversion of the workings of the entire system."

Subversion it may be, but most bankers acknowledge the necessity for such restorations. The degree to which they co-operate in maintaining such lines will be crucial to the success of the banking community in dealing with debtor problems and global liquidity.



Financing international trade.

In an ever-smaller world, KFTCIC brings resources together through financing international trade.

Kuwait has always been a successful trading centre.

We are committed to continuing the tradition.

KFTCIC



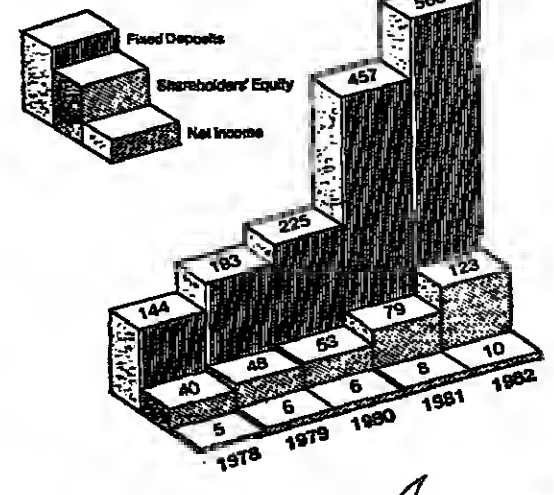
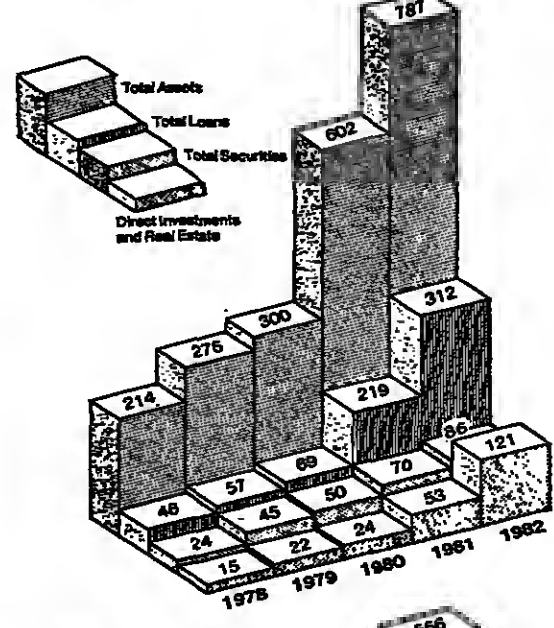
البنك الكويتي للتجارة والتمويل والاستثمار
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Reflecting a world of progress

PO Box 5665, Safat, Kuwait. Telephone: 449031 Telex: 22021, 22035, 44655. Cable: MAADEN

Annual Results 1982

Five Year Record 1978-1982



Balance Sheet as at December 31, 1982

Assets	1982 KD	1981 KD
Current and call accounts with banks	14,279,271	1,087,149
Time deposits	225,794,352	228,008,424
Marketable securities		
Straight bonds and debentures	32,670,799	34,737,973
Equity-linked bonds	3,640,793	2,409,218
Equity	49,374,865	32,664,183
Loans and other securities	311,738,561	218,563,619
Real estate	82,381,777	34,335,667
Participations in subsidiary and associated companies	38,606,929	19,257,895
Trade investments	4,832,878	5,508,478
Other assets	23,740,688	25,042,877
Total Assets	787,058,913	601,615,483

Liabilities and Shareholders' Equity	1982 KD	1981 KD
Liabilities		
Fixed deposits	565,807,454	457,391,162
Current and notice accounts	73,991,208	36,599,392
Other credit balances	24,176,269	28,814,935
Total Liabilities	663,974,931	522,805,489
Shareholders' Equity		
Capital authorized and issued:		
60,000,000 shares of KD 1 each	60,000,000	40,000,000
Proposed bonus shares	9,000,000	6,000,000
Statutory reserve	9,963,445	8,982,238
General reserve (including KD 36,724,630 share premium)	44,102,834	22,129,162
Unappropriated profit	17,703	1,698,594
Total Shareholders' Equity	123,083,982	78,809,994
Total Liabilities and Shareholders' Equity	787,058,913	601,615,483

KFTCIC



البنك الكويتي للتجارة والتمويل والاستثمار
Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.)

Reflecting a world of progress

PO Box 5665, Safat, Kuwait. Telephone: 449031 Telex: 22021, 22035, 44655. Cable: MAADEN

WORLD BANKING IV

Mexico, Brazil and Argentina give the international banking community some complex problems

Rescue packages head off disaster

The problem countries

PETER MONTAGNON

THE INTERNATIONAL debt crisis has had a profound effect on the life of many a banker. As the Eurocredit market has dried up, in its wake many of those bankers whose job is to put together new loans have found themselves with time on their hands.

Some of their country specialist colleagues have by contrast emerged from the backroom to work on packages designed to get their bank's money back. For these officials life has become a long round of meetings and meetings as complex rescue packages are slowly pieced together. Meanwhile the International Monetary Fund (IMF) has been working overtime to assemble detailed economic stabilisation programmes with the worst affected borrower governments.

New money

Almost all the rescue packages worked out to date have several strands in common. First is an IMF package setting out policy targets that will in time restore the borrower's balance of payments to a sustainable level. Second is a rescheduling of debt owed to commercial banks.

Third is a new money facility to finance the residual balance of payments deficit, since it is generally accepted that the large payments deficits built up by developing countries over the past few years cannot be wiped out immediately.

So far the packages put together along these basic lines have succeeded in containing a situation that could easily have turned into disaster. No major borrower has yet rejected the terms imposed by the IMF; none has failed to come to terms with its banks, although there have been some very nervous moments along the way and, among the major debtors, some very large issues remain unsettled between Argentina and her commercial bank creditors.

But as the immediate nervousness subsides there is still an abiding realisation that the solutions to the debt problems reached so far offer little more than a temporary palliative.

What is now required is a decisive recovery in world trade that will allow hard-pressed debtors to boost their exports to a level that will assure creditors of their ability to service debt over the medium term. Just how have the problems been tackled and what remains to be done? This article aims to examine the treatment of the debt problems of the three largest borrowers in Latin America.

Mexico—With debt of around \$80bn Mexico is the second largest debtor in the developing world. It was the first to abandon the increasingly hopeless struggle to service its debts normally when on August 20 last year its Finance Minister, Sr. Jesus Silva Herzog, announced a moratorium on repayment of debts to commercial banks pending a permanent rescheduling.

Although the Mexican move came as no surprise to the banking community it still caused considerable concern because of the potential impact on leading banks which had a large portion of their capital and reserves tied up in that country. As a result an immediate rescue package was put into operation to provide a quick cash injection that would at least allow Mexico to continue paying interest on its debts while the problems were sorted out.

This included loans worth \$2bn from the U.S. as well as a \$1.5bn short-term bridging facility from the Bank for International Settlements (BIS) in Basle. Meanwhile the Mexican Government set down to the arduous task of working out a programme with IMF, which is now committed to lending it some \$3.9bn.

The new money from the commercial banks totalling \$5bn only came later—in March last. At the time of writing Mexico still has to agree the final conditions for the rescheduling of commercial bank debt totalling \$19.7bn but it has secured new export credits of some \$2bn to help bolster its finances in 1983.

The Mexican case was the first in which two of the most delicate issues in international rescheduling were raised, namely those of private sector debt and interbank loans.

Mexico had been using its own commercial banks to tap the interbank deposit market as one means of financing its widening balance of payments

deficit. When the moratorium was imposed, international interbank lines to Mexican banks stood at around \$9bn. The Mexicans requested that these lines should be included in the rescheduling arrangements. But they were forced to withdraw the request when the authorities in leading financial centres realised that this would cause havoc in the market for interbank deposits. This market provides the lifeblood for international capital market flows.

At the time Mexico's efforts to override normal practice in the interbank market served to heighten considerably the tension surrounding its debt problem.

As the immediate nervousness subsides, there is an abiding realisation that the resolution to the debt problems reached so far, offers little other than a temporary palliative

lem. The question of private sector debt has, however, proved to be a more lasting and intractable problem.

Private sector Mexican companies owe foreign banks some \$14bn. Since the debt crisis broke, bringing with it a precipitous devaluation of the Mexican peso, these companies have experienced acute difficulty servicing their debt. Now the Mexicans have introduced a scheme whereby companies will be able to make what are effectively forward purchases of dollars to repay rescheduled debt. The authorities are also guaranteeing the availability of U.S. currency for interest payments.

Creditor banks have accepted the scheme with some reluctance as it is designed to allow them to minimise their losses on private sector lending. None the less some companies will be unable to find the pesos needed to satisfy their part of the scheme and their ensuing bankruptcy is likely to lead to at least some losses in the international banking community on Mexican private sector debt.

This is particularly true in the case of the bankrupt Alfa conglomerate with foreign debts of \$2.3bn.

Brazil. This country's debt of \$95bn is the largest of any Latin American country but its problems really started when Mexico's debt crisis effectively

closed the capital market to all countries in Latin America.

Last December its central bank President Carlos Langoni unveiled a complex rescue scheme that differed from Mexico's in several important respects. As with Mexico there was to be an IMF programme bringing in some \$5bn of new loans, a commercial bank rescheduling of debt falling due this year amounting to \$4.6bn and a new money facility from commercial banks of \$4.6bn. But Brazil's creditors were also asked to maintain short-term trade credits at a level of \$8.8bn and restore interbank lines to Brazilian banks to the

level pertaining at the end of June 1982. Brazil also negotiated a \$1.45bn bridging loan from the BIS and Saudi Arabia.

The Brazilian package received less direct support from the IMF than the Mexican package, because Brazil's problems were considered less acute. But the package is generally regarded as having been less successful.

Worries. The main problem has been the reluctance of banks to restore the interbank lines cut as the extent of Brazil's problems became apparent. In February Brazil accepted an interim target of \$7.5bn for these lines compared with an original target of some \$8.6bn. But this figure was never fully reached and recently there have again been signs of the lines slipping below \$7bn.

The most successful part of Brazil's package was the request for short-term trade credits to be maintained at \$8.8bn. This in fact was over-subscribed, with commitments totalling \$10.5bn. Brazil has, however, been unable to use the commitments fully because of a sharp fall in its imports.

Despite a sharp improvement in its trade surplus, which was a record \$510m in March, Brazil's foreign exchange liquidity position has thus remained acutely tight. Several

bankers began to worry by mid-April that it would need to adjust the rescue package to overcome this problem. This might involve a request for additional medium-term loans. They were also afraid that smaller international banks could perceive such a request as a failure of the initial rescue package, which could lead to a renewed loss of confidence in the system.

Already, however, several lessons have been learned from Brazil's experience. Subsequent rescue packages for countries such as Chile, Uruguay and Cuba are to be treated differently where short-term credit lines are concerned.

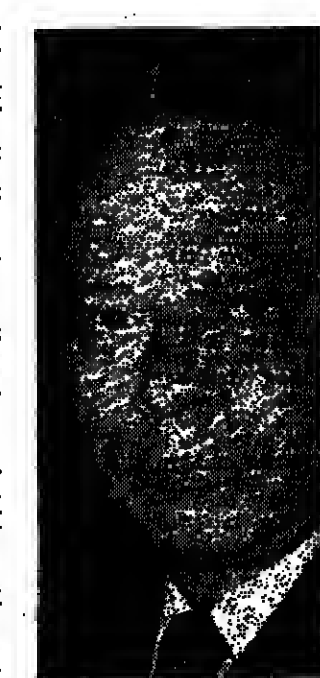
Argentina. Despite its large foreign debt of \$30bn, Argentina ought not to be in economic difficulties. It is virtually self-sufficient in energy and a major exporter of food, with a natural capacity to run a large surplus on its trade account. Poor management of the economy and foreign debt over recent years—including a propensity to run up large amounts of short-term debt—have left its external finances in a highly precarious position.

This has been compounded by the deteriorating domestic political position and the invasion of the Falkland Islands in April last year. Following the Falklands crisis Argentina was effectively excluded from the world's capital markets and therefore unable to refinance short-term debt.

First steps towards resolving the problem were taken last September when Argentina decided to lift financial sanctions against Britain. (Commercial sanctions affecting trade were left in place.) This allowed work to start on an elaborate rescue programme involving the IMF and commercial banks as well as the BIS.

Argentina agreed an IMF programme designed to provide it with \$2.1bn as well as a bridging loan from commercial banks of \$1.1bn. Currently it is still negotiating a medium-term loan from the banks of \$1.5bn and a rescheduling of some \$6bn of public sector debt. It has also arranged, but not drawn on, a \$500m credit from the BIS.

The negotiations have been dogged by delays in bringing about a settlement on Argentina's debt problems, which are up to date, as well as disputes



Mexico's Finance Minister, Sr. Jesus Silva Herzog. He announced a moratorium on repayment of debts to commercial banks, pending a permanent rescheduling.

with the commercial banks over the treatment of private sector debt. In the background are fears that Argentina will not be able to stick to the terms of its IMF programme, while the prospects for elections later this year and the ambivalent attitude of some political factions towards the foreign debt have led to fears that Argentina might one day decide to repudiate its debt.

Few bankers take such suggestions seriously, but Argentina's potential self-sufficiency in key raw materials means that it is one of the few major debtor countries that could successfully sever its connections with the outside world, at least temporarily.

For this reason Argentina's debt problems continue to cause some nervousness in the banking community, despite current projections that by next year it will be running a current account surplus of some \$1.5bn after a deficit of only \$950m in 1983.

THE BANKING SYSTEM is strengthening its defences to try to prevent further shocks of the kind it has experienced over the past 18 months. The central banks are revising the procedures by which they regulate the commercial banks, while the commercial banks themselves are looking at their own much-criticised debt provisioning policies. They are also developing better intelligence systems to alert them to world economic developments.

Rethink by the central banks

THE PROBLEMS in international banking over the past year have focused attention on central banks to a greater extent than ever. Two main trends have been clearly discernible as a result.

Central banks have become involved directly in a variety of debtor country rescue packages, both individually and through the joint mechanism of the Basle-based Bank for International Settlements (BIS). Central bank supervisors, acting through the Group of 10 "Cooke Committee" at the BIS, have been labouring to revise an international banking supervisory code.

Since last August's Mexican debt crisis, central bankers at the U.S. Federal Reserve Board, the Bank of England, Bundesbank, Swiss National Bank and elsewhere have taken a direct role in maintaining the liquidity of key debtor nations. The Fed, under the leadership of Mr. Paul Volcker, has provided funds to Mexico and other countries and has also co-operated with other central banks in putting together BIS bridging loans.

Normally the BIS prefers to avoid the glare of publicity, but its members have in recent months approved loans for Mexico, Brazil, Uruguay and Argentina. It is not the absolute size of these temporary loans which is striking, but the fact the central banks have found it necessary to extend them.

The BIS has been thrust to centre-stage along with the International Monetary Fund and commercial banks in what Mr. Robin Leigh-Pemberton, incoming Bank of England Governor, terms a "tripartite approach".

It is the view of Mr. Leigh-Pemberton and others that only through this joint approach can the world's debt problems be kept under control. Few bankers, however, expect the

BIS to maintain its mechanistically high profile once the debt problems subside.

The other priority for central bank supervisors who meet in Basle under the chairmanship of the Bank of England's Mr. Peter Cooke (the Cooke Committee) has been to work on revising the landmark Basle Concordat of 1975. This was the agreement constructed in 1974-1975 in the wake of the collapse of the Herstatt Bank in West Germany. It remains to date the only full-scale formal agreement on international banking supervision.

The collapse of Italy's Banco Ambrosiano last year showed gaps in the Concordat, particularly on the question of which supervisory authority is responsible for the overseas subsidiaries, holding companies or joint ventures of banking groups.

Harsh words have been spoken privately by central bankers about the Bank of Italy's failure to play a major role in the collapse of Ambrosiano's Luxembourg holding company—Banco Ambrosiano Holdings (BAH).

BAH was also believed to have been left unsupervised by Luxembourg's authorities, who maintained it was a company and not an official bank.

BAH defaulted on \$300m of Euro-market syndicated loans and more than 80 banks are now involved in legal action against the Italian entity.

The revised Basle Concordat, which may be published later this year, does not provide any "lender of last resort" guarantees, but rather clarifies the issue of host country supervision.

Where there is a question of bank advocacy, supervision would be the responsibility of the central bank of the parent bank.

Alan Friedman

Strict conditions for the extension of bridging loans

BIS is not an 'easy touch'

Bank for International Settlements

PETER MONTAGNON

THE DEBT crisis that has enveloped most of Latin America and Eastern Europe over the past year has brought with it some interesting publicity for the traditionally shy central banks of industrialised countries.

Acting through their own bank, the Basle-based Bank for International Settlements (BIS), they have become intimately involved in rescue arrangements for several countries. Short-term credits totalling \$810m have been extended to Hungary, \$1.55bn to Mexico, \$900m each to Argentina and Yugoslavia, and \$1.2bn to Brazil. This latter credit was topped up by an additional \$250m contribution from Saudi Arabia.

Superficially the principles behind such credits make perfect sense. Countries which suddenly find themselves acutely short of foreign exchange need time to organise more permanent assistance in the form of debt rescheduling and a loan package from the International Monetary Fund. In the meantime they have to have the resources to continue making interest payments on their foreign debt and to purchase essential imports.

Short notice

The BIS and its shareholder central banks are able to mobilise large amounts of cash at short notice. For a while it seemed likely that they would assume a permanent role as providers of bridging finance until longer term solutions were put in place. The queues of potential borrowers, and with it the glare of publicity, grew and grew until January BIS President Fritz Leutwyler signalled an end to such participation in rescue operations.

Why has the BIS decided to opt out of its newly assigned role? In the first place the enthusiasm for bridging loans widely displayed in the financial community at large was never shared by the central banking community itself. Central banks of their very nature tend to have rather small balance sheets and they need to keep them highly liquid. Even with such an urgent case as Mexico last summer several were reluctant to tie up

precious funds in a rescue operation. As the number of countries clamouring for loans increased several central bankers began to fear that the BIS was becoming regarded as a bottomless cask of money, an "easy touch" for short-term loans on highly favourable terms.

In fact this was never the case. The BIS always laid down very strict conditions for the extension of bridging loans. They had to be short-term, properly secured against the borrower's assets—preferably gold—and linked to progress in negotiations between the borrower and the International Monetary Fund. The BIS expected to be repaid out of loans eventually made available by the IMF.

This was not readily understood by some would-be borrowers, notably Yugoslavia, which made a controversial request for a three-year loan from the BIS last autumn. The request in this form was turned down flat by the BIS, although it is now participating in a short-term \$500m loan as part of the multi-billion dollar rescue package for Yugoslavia being assembled under the aegis of IMF.

Refusal

It was partly the publicity surrounding Yugoslavia's request that led the BIS and its shareholder central banks to review the role they could play in assisting the worst-off international debtors. After a brief spell in the limelight the central banks now seem to have brought the shutters down again. The clear message has been that the central banks alone cannot solve the banking crisis by bailing out the borrowers.

More recent candidates for debt refinancing such as Peru and Venezuela have simply not applied to the BIS for money. They know that it would not be forthcoming. Even if the BIS had not now adopted a more restrictive policy towards lending there would in any case be few compelling arguments for credits to such countries.

With hindsight it is clear that those countries that have received BIS loans were all in their own way special cases. Mexico, Brazil and Argentina rank among the world's largest debtors, with total debts respectively of \$80bn, \$84bn and \$39bn. A default by any single one could destabilise the whole banking system. The central banks came under strong political pressure to assist Yugoslavia as a non-aligned country bordering the Comcon bloc.

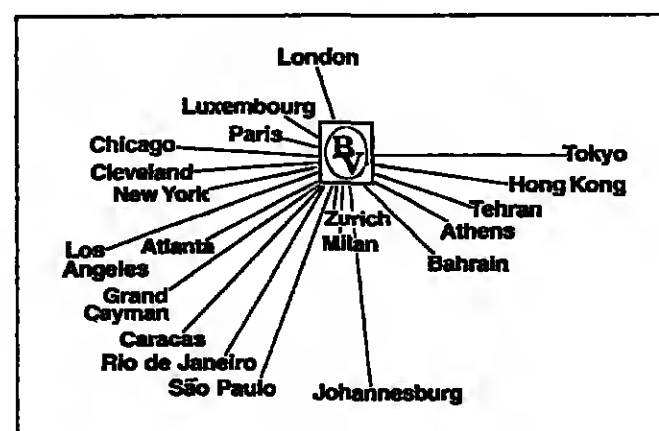
In the case of Hungary the BIS was making a deliberate

attempt to pre-empt a spread of the Polish and Romanian debt problems to the whole of Eastern Europe. It was largely successful. Within a few months of BIS assistance Hungary received a \$260m loan from a group of commercial banks co-ordinated by Manufacturers Hanover.

It is always possible that faced with similar special cases again the BIS might be prevailed on to extend fresh credits, though even that now seems unlikely at the moment. After a brief flirtation with direct lending to borrowers in trouble the BIS has retreated into a different role in the international debt crisis—concentrating, for example, on acting as a forum for international discussion on bank supervision and the responsibilities of individual central banks for commercial banks that may get into trouble.

Loans to borrowing countries do not seem to offer a practical contribution towards solving the world's debt problems. As before they are likely to remain the exception rather than the rule.

Bayerische Vereinsbank Continues Successful Performance in 1982



Bayerische Vereinsbank continues successful performance in 1982.

With consolidated assets of over DM 105 billion, Bayerische Vereinsbank is one of the five largest banks in the Federal Republic of Germany.

Should you be interested in more detailed information about BV's 1982 results, we shall be pleased to provide you with our Annual Report in English, German or French.



BAYERISCHE VEREINSBANK
AKTIENGESELLSCHAFT

Bayerische Vereinsbank Group at yearend 1982	
Total Assets	105 548
Deposits	
Banking Sector	38 972
Loans	
Banking Sector	27 831
Bonds Issued	
Mortgage Sector	60 143
Loans	
Mortgage Sector	61 033
Capital Resources	2 398
Consolidated Profit	116
(in millions of DM)	
Staff	12 641
Branches	471

Bayerische Vereinsbank AG (Union Bank of Bavaria)
London Branch
40, Moorgate
London EC2R 6EL
Telephone (01) 629 9066
Telex 889 196 bvlg

Bayerische Vereinsbank AG Head Office
International Division
Kardinal-Faulhaber-Strasse 1
D-8000 München 2
Telephone (089) 2132-6671
Telex 529921 bvmd
SWIFT: BVBE DE MM

OUR NAME IS USED TO BUILD CONFIDENCE

Anadolu Bankasi is the only commercial bank with 18 billion TL capital, owned by Turkish Treasury itself. Our international connections and contacts in the Middle East, Europe and America are extensive and growing. We have representative offices in Frankfurt, Paris and Rotterdam. Anadolu Bankasi has the most potential to issue letters of guarantee towards tendering departments in the Kingdom of Saudi Arabia. It is our motto "to back Turkish Exporters and Contractors".



HEAD OFFICE:
25-26 Sıhhiye Sok. 45 Kat: 45
Tel: 24 24 24
Telex: 24 24 24
FAX: 24 24 24

BRANCHES:
Frankfurt am Main
Paris
Rotterdam
London
Istanbul
Ankara
Samsun
Trabzon
Erzurum
Van
Diyarbakir
Adana
Antalya
Burdur
Cayirhan
Gaziantep
Hakkari
Kars
Kocaeli
Konya
Mardin
Mugla
Nizip
Osmaniye
Rize
Samsun
Sivas
Tatvan
Tunceli
Van
Yozgat

A —————> B

Trade finance, simplified.

You've got to be big to make it this simple.

We are.

With a network spanning 90 countries, Bank of America has the largest number of fully staffed branches of any US bank. Which means that most of the time we can eliminate third parties that often complicate these transactions.

As one of the global leaders in dollar acceptances,

our worldwide flexibility, strength and expertise are constantly utilised by some of the most demanding corporate treasurers. In the international testing grounds of cash management, foreign exchange and import/export services. In over half a million letters of credit a year.

Who else would you look to for simple, efficient trade finance? Look to the Leader.

BANK OF AMERICA 

WORLD BANKING VI

Progress of the new information gathering centre in Washington will be followed with interest by the sceptics

Search for the right man as leader

The Ditchley Institute
WILLIAM HALL
New York

THE INSTITUTE of International Finance, better known as the Ditchley Institute, is an ambitious private sector initiative whose main purpose is to provide better information to international banks about the economic state of the world's debtor countries.

The idea for the institute was born out of a meeting of senior bankers last year at Ditchley Park in Britain's county of Surrey — hence the name Ditchley Institute. The bankers, representing institutions from North America, Europe, Japan and Latin America, felt that banks would be better equipped to deal with the international banking crisis if they had better information about the economic situation and evolving debt position of borrower countries.

In January 1983 the same bankers met again in Washington and decided to establish formally a new Washington-based institute "to promote a better understanding of international lending transactions by improving the availability and quality of financial and economic information of major country borrowers."

Founders

The 35 founder banks included 10 U.S. money centre banks, the big four UK clearing banks, the three big Swiss banks, three out of the top four German banks plus leading banks from Italy, France, Canada, Japan and Brazil.

The banks involved held another meeting in Zurich in March to work out the details; another meeting is scheduled for Tokyo in June when a managing director to head the new body will be announced. It is hoped that over 500 banks will become members.

Bill Ogden, who retired as vice-chairman of Chase Manhattan Bank earlier this year, has been the key figure behind the scenes in drumming

up support for the new body. He is anxious to assure worried borrowers that the new institute is not going to be a discreetly disguised "lenders' cartel" which will be used to bring pressure to bear on recalcitrant borrowers.

Its prime purpose, in Ogden's words, is to "improve the process of sovereign risk lending and the long-term efficiency of the national credit markets."

Its main functions are as follows:

- Gathering country economic information. It will not duplicate what is already being done but will look for gaps in existing information and seek ways to fill them;
- It will discuss with borrower countries, on a strictly voluntary basis, their economic plans, assumptions and financing needs;
- When and where appropriate it will serve as a focal point for dialogue between the international banking community and multilateral institutions, central banks and supervisory authorities in the developed countries;
- It will furnish members with country information reports. These will be objective and will avoid making credit judgments — which will be left to each member bank.

Bill Ogden says that the institute's planned activities "should tend to dampen excessive zeal — and even excessive caution, which at certain times can prove just as harmful."

The institute will trigger in each member neither red nor green lights, but more probably yellow precautionary signals and better adherence to speed limits," says Ogden.

Although the new body is still in its infancy it has received surprisingly wide support from both central banks and commercial banks although there are still one or two major banks, particularly in Continental Europe, which are sceptical about the need for such an initiative.

Peter Cooke, the Bank of England man who heads the Basle Committee of Banking Supervisors, calls the new institute a "useful development."

"It may help to improve con-

tacts between commercial banks and the IMF. This will be valuable from the point of view of the latter, for it must be desirable that it should have good knowledge of the amount of private financing both outstanding and likely to be available when devising programmes for countries in balance of payments difficulties," says Cooke.

He also notes that it will be useful for commercial banks. "Their lending plainly needs to pay more regard to how far the borrowing countries are committed to soundly conceived adjustment programmes likely to sustain or restore the creditworthiness of these countries in international markets."

Membership of the new body is open to a wide variety of institutions and is not confined to commercial banks. Anyone can join provided they meet the following criteria: they must be lenders for their own account and not just packagers of risk for sale to others; they must have defined international exposure to developing countries; they must be in business for profit.

Membership

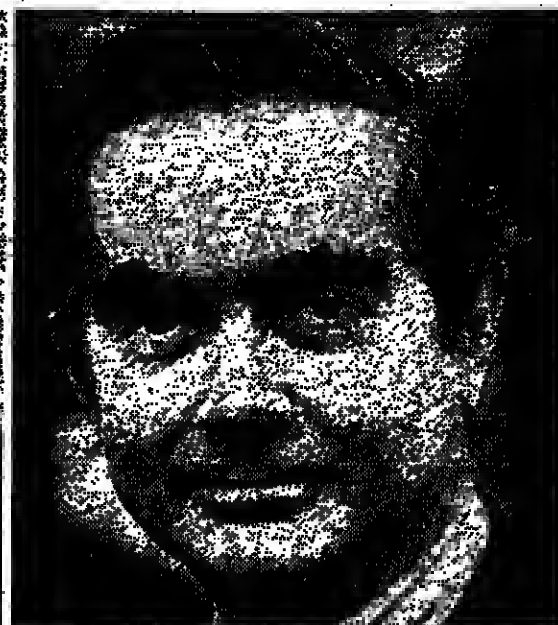
Membership fees are still under discussion but Bill Ogden, who is chairman of the interim board of the new institute, estimates that some 160 per cent of their share of the \$100 and \$200 could join the institute for as little as \$7,000 a year. For medium-sized banks the cost will be between \$10,000 and \$15,000 a year and the big banks will pay around \$100,000 a year.

It is anticipated that the new institute will have a staff of 75 to 80 and that the chief executive will be a well-known figure who will command a salary of around \$250,000 a year.

Finding the top man to run the new institute is proving harder than first thought and Bill Ogden has said on several occasions that he is not a candidate himself. Ogden's ideal candidate would be a "very broad gauge individual, who will be more than a technician with a knowledge of international finance and have an understanding of economics



Mr Bill Ogden, left, who retired as vice-chairman of Chase Manhattan Bank earlier this year, has been a key figure in drumming up support for the Ditchley Institute. Mr Peter Cooke (centre), of the Bank of England, calls the institute a "useful development."



Mr Kit McMahon, Deputy Governor of the Bank of England (right) — a possible top man to run the institute.

Criticism of their policy on bad debt provisions has irked a number of top banks.

The trouble is that not much detail is made available

Scant information on the degree of exposure

Bad debt provisioning policies
ALAN FRIEDMAN

PERHAPS no other part of the 1982 accounts of major international banks will have been as closely examined as the section dealing with "provisions for bad and doubtful debts." In the wake of the international debt crisis the question of provisioning has moved from the obscurity of accounting practices to centre-stage in banking circles.

Criticism of a number of banks, particularly in the U.S., has been swift and harsh. Major institutions such as Chase Manhattan, Bank America, Citicorp and others stand accused by analysts and others of not having made sufficient provision for bad debt provisions in respect of problem debtor nations such as Mexico and Brazil.

Although the U.S. Securities and Exchange Commission (SEC) has tightened considerably the disclosure requirements of the U.S. banks, they have none the less succeeded in providing only cursory information about problem exposure in Latin America and elsewhere. Now the U.S. Congress is taking a more active interest in the overseas lending and provisioning activities of the banks and many staffers on Capitol Hill predict legislation calling for even tighter regulations in this area.

The provisioning policies of the U.S. banks can be all-important when one calculates that the potential problem exposure of a bank like Citicorp, America's largest in terms of assets (\$130bn), represents

204 per cent of its group equity base of \$4.8bn.

Defining exactly which are problem loans, however, can be a difficult proposition. The American Banker magazine recently claimed that the largest 10 U.S. bank holding companies had investments amounting to 169 per cent of their share-holders' equity in problem debtor countries. The American Banker also argued that three of the top ten banks—Chase Manhattan, Citicorp and Manufacturers Hanover—had amounts that total more than

6... this enables a British clearing bank, for example, to thumb its nose at any demand for more information about problem exposure.

twice their equity outstanding to countries facing serious liquidity problems.

American bankers do not like being told that they have made insufficient bad debt provisions. Indeed they are making fat returns on the rescheduled principal, with interest spreads above 2 per cent for some Latin American countries. This does not alter the fact, however, that the principal, which might have been returned to the bank, is now tied up. The ultimate effect of the debt crisis is that it restricts the freedom to make the discretionary power to make

loans where they choose—of banks. "We are all locked in and there is nothing we can do about it," remarked one senior U.S. banker recently.

If the U.S. banks, with the stringent SEC regulations applying are being accused of less than prudent provisioning policies, then some European banks are open to even more serious charges. Disclosure requirements outside of the U.S. tend to be far more lax and this enables a British clearing bank, for example, to thumb its nose at any demand for more infor-

mation about problem exposure.

Lloyds Bank refuses to disclose its estimate of problem exposure, saying only that 10 per cent of its \$34.5bn of assets is tied up in Latin America—and this excludes Mexico by its own admission. Barclays Bank is revealing even less.

The 1982 bad debt provisions of the Big Four British clearing banks speak for themselves. Every total bad debt provision among Barclays, Natwest, Midland and Lloyds were more than doubled in 1982, to a total of \$962.3m (from \$381.3m in 1981).

National Westminster and Midland Bank were more forthcoming than Barclays and Lloyds in their 1982 results. Natwest revealed that less than 4 per cent of its total assets of \$54.5bn represented problem loan exposure, while Midland said that 7 to 8 per cent of its \$48bn asset total was in this category. By means of extrapolation one can ascertain that in Natwest's case the problem loan exposure amounts to 88 per cent of its \$2.55bn equity base, while the figure for Midland is

between 218 and 244 per cent of its \$1.55bn equity base.

In West Germany the provisioning policies of the major banks are even more shrouded in mystery. The disclosure practices of Deutsche Bank, Dresdner and Commerzbank, for example, make it well-nigh impossible to draw any sensible conclusions.

In Japan the authorities have stepped in to instruct the banks (or as the Japanese would phrase it—to "provide advice and suggestions") on their provisioning policies in respect of sovereign debt. The total outstanding overseas loans of Japanese banks last June (the latest figures revealed) was \$82bn. The Finance Ministry in Tokyo has told banks they may use after-tax profit to allocate reserves equal to 1 to 5 per cent of their sovereign loans to specific countries with high-risk loans.

The guidance from central bankers in some countries can be ostentatiously ignored at times. Mr Peter Cooke, head of banking supervision at the Bank of England, last autumn urged banks to "consider the appropriateness of the maximum possible retention of profit to reinforce the capital resources of the bank, if necessary at the expense of excessively liberal distribution policies."

While it is hard to imagine a more pointed message to British banks to place some controls on their 1982 dividend policies.

The reaction of the UK clearer, however, showed a blatant "it's nothing to do with me" attitude. While it can be argued that the banks need to make sufficient dividend increases to keep their shareholders' equity base healthy, this was not the answer given by Barclays and other banks when queried about dividend rises for 1982. The answer instead (from Barclays and others) was that the Cooke speech had not been intended for the UK clearers.

A high-powered team maintains a long-term analysis of economic problems

Elite body for global studies

The Group of 30
WILLIAM HALL

IT IS hard to judge the long-term importance of the Group of 30 — a bunch of central bankers, private bankers, academics plus industrialists. But it is clear that its work over the past couple of years has contributed to better official and private understanding of the international debt crisis.

Over three years ago Dr Johannes Wimmer, the former managing director of the International Monetary Fund who now chairs the Group of 30, wrote in the group's annual report that the surge in oil prices and the resulting shifts in current account balances was placing international monetary relationships under greater strain. "I believe that the long-run stability of the banking system is also in question," wrote Dr Wimmer.

"Neither the causes nor the consequences of these various changes are well understood. Yet until they are, it does not seem likely that appropriate and widely accepted policy responses will be forthcoming."

The Group of 30's task was to "explore the basic problems in the functioning of the international economic system, to clarify the issues, and to identify and assess the various policy options."

The Group of 30 is a rather mysterious body which sits un-

easily halfway between the public and private sector. Although it receives its money from a grant from the Rockefeller Foundation its central bank members are always conscious that they have other paymasters and sometimes appear to be bending over backwards to disassociate themselves from even the most innocuous comments or views of the Group of 30.

An article in the Institutional Investor last year described the Group of 30 as a "self-appointed, ongoing policy-analysis group dedicated to the proposition that the world will benefit if distinguished central bankers, private bankers, academics, multinational business leaders and government officials sit down and talk to one another about whatever issues they find important."

The description is as good as any and, despite the members' reservation about sticking their necks out publicly, there is no other body which can boast such a distinguished group of members in the financial community.

The European members include Otmar Emminger, the former President of Germany's Bundesbank, Kit McMahon, Deputy Governor of the Bank of England, Andre de Larriere,

former Deputy Governor of the Banque de France, Alexandre Lamfalussy, the economic adviser at the Bank for International Settlements.

The U.S. contingent includes Robert Roosa, the former Under Secretary for Monetary Affairs at the U.S. Treasury, and now partner in Brown Brothers Harriman, Anthony Solomon, President of the Federal Reserve Bank of New York, and Henry Wallich,

Governor of the U.S. Federal Reserve.

The academics on the group include Peter Kenen, Professor of Economics at Princeton University, and Max Corden of the Australian National University. Dirk de Bruyne of Royal Dutch Shell and Jacques Maison Rouge are among the industrialists represented and there is also a smattering of representatives from the Third World such as I. G. Patel, Governor of the Reserve Bank of India.

The Group of 30 was set up in December 1978 and is in many ways a successor to "the Bellagio Group" which had operated throughout the 1960s as a low-key discussion group on international financial affairs.

The Group meets formally twice a year for two to three

days at a time and in between there are several study groups on to which bankers and other non-members of the Group are co-opted for special assignments.

Last year's annual report gives a good guide to the operations of the Group over the year. The Group held a plenary session in New York where discussion ranged over the exchange rate policies of major countries and the outlook for the international banking system.

The second plenary session six months later in Budapest discussed the evolution of the international monetary system, budget deficits, trends in the financial markets, developing countries in the 1980s and the prospects for East-West trade.

A study group, under the chairmanship of Jelle Zijlstra, the former president of the Bank for International Settlements, was established to look at ways international institutions like the World Bank and the IMF are evolving.

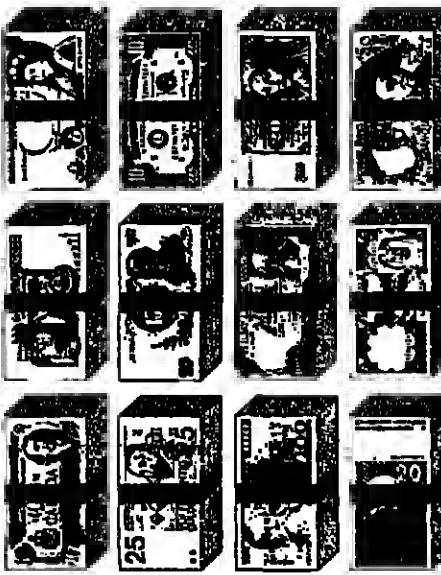
Another study group on financial futures was set up and several other study groups on issues such as international banking, energy and multiple reserve currency met during the year.

A total of 12 reports were issued last year.

The early years of the Group of 30 have coincided with major problems on the international financial scene and although it is hard to measure the contribution of the Group to the solution of these problems it has clearly had some influence on official thinking.

FINANCIAL TIMES SURVEYS

WORLD BANKING



WORLD BANKING

The Financial Times is publishing a major two part survey during May 1983 looking in depth at World Banking.

This complete survey is to be reprinted as a booklet and will be available at the price of £2.50 (includes p + p).

Please complete the coupon below for your copy of the booklet.

To: Kay Crellin, Advertisement Department, Financial Times
Bracken House, 10, Cannon Street, London EC4A 3BY

Please send me copy/copies of the 1983 World Banking Survey reprints.

Cheques or postal orders payable to Financial Times

Mr/Mrs/Miss (BLOCK CAPITALS PLEASE)

Job Title

Company

Address

Nature of Business

Signature

Date

Registered Address: Bracken House, 10, Cannon Street, London EC4A 3BY

Registered in England No. 227590

UNTIL NOW YOU MAY HAVE THOUGHT OF NORTHWEST BANCORPORATION AS A GROUP OF BANKS. NOW WE'RE NORWEST CORPORATION. BANKING. AND A WHOLE LOT MORE.

Our new name goes beyond a change of signs and logos and colors. It personalizes the evolution that has taken place in our corporation in the last few years. We're still a major banking organization in the Upper Midwest with 86 banks in seven states. And we're more than that. We're leasing. Corporate finance. Insurance. Bonds. Money market investments. Consumer financial services. It all adds up to more than banking. To an impressive range of corporate and retail financial services. It's the direction of things to come. It's Norwest.

WHO IS NORWEST?

The 86 Banco Banks located in Minnesota, Wisconsin, Iowa, North and South Dakota, Montana and Nebraska are now *Norwest Banks*. Together they offer the widest range of retail and corporate financial services through 243 offices in the U.S. and abroad.

Northwest Agricultural Credit is now *Norwest Agricultural Credit*—financing for farmers and ranchers.

Lease Northwest is now *Norwest Leasing*—equipment leasing to agriculture and all other industries.

Banco Mortgage is now *Norwest Mortgage*—providing mortgage money nationwide to finance residential and commercial buildings.

Dial Financial Corporation is now *Norwest Financial Services*—providing financing for consumers and small businesses through 460 offices in 38 states.

Northwestern Trust Companies are now *Norwest Capital Management & Trust Companies*—estate and capital management for individuals and corporations.

Northwestern National Bank of Minneapolis' International Department is now *Norwest Banks Minneapolis/International*—customers of all Norwest

banks have access to international markets through cooperation with Norwest Bank, Minneapolis, which has operations in Mexico City, Luxembourg, the Bahamas, London, Hong Kong, Miami and New York.

Banco Financial Corporation is now *Norwest Business Credit*—providing tailored revolving working capital credit and term financing programs secured by inventory, accounts receivable and real estate.

Norwest Growth Fund is now *Norwest Venture Capital*—providing venture capital to growing small businesses.

Norwest Insurance—offers all types of insurance including life, property, casualty, auto, homeowners and commercial.

Our stock exchange symbol will remain NOB.

Members FDIC

BANKING. AND A WHOLE LOT MORE.



NORWEST CORPORATION

WORLD BANKING VIII

The international agencies have found themselves being drawn into the rescue operations mounted for debtor nations. This has opened up a new debate on their roles and functions

Call for redefining the role of ringmaster

The International Monetary Fund

MAX WILKINSON

IT SEEMS remarkable that little more than a year ago, the International Monetary Fund's Interim Committee was meeting in Helsinki in a relaxed, almost complacent mood.

There was little talk then of the possibility of a collapse of the international banking system as a result of a major default by a debtor country.

The member-governments generally expressed little urgency about the need to increase their quota subscriptions to the Fund. Although the U.S. argument that no increase was needed was then an extreme position, the European governments seemed prepared to allow the negotiations to continue at a relatively gentle pace.

In retrospect, however, it is clear that the global financial storm was already brewing. The danger signals were certainly visible to a number of senior IMF officials who had been looking at the debt position of Mexico and other Latin American countries.

The storm broke in the summer of 1982, when it became obvious that Mexico could not repay a substantial part of its short-term debt and that the major banks were reluctant to go on lending without some intervention by the international authorities.

The first job was to shore up the country's tottering debt structure with some temporary props to prevent a cumulative collapse.

This was accomplished by a hastily assembled bridging loan of \$1.85bn from the Bank of International Settlements, the central bankers' bank in Basle, Switzerland. This was matched by an equivalent loan from the U.S., whose own clearing banks were particularly exposed in the country.

This bridging finance allowed time for the IMF to negotiate a programme of support which involved a severe cut-back of consumption and imports by Mexico. Long and delicate negotiations with the clearing banks ensued to persuade them to continue to increase their lending to Mexico in the expectation that the IMF's adjustment programme would eventually restore financial discipline.

This hastily put-together "rescue" for

Mexico established a three-pillared approach to the problems of the debtor countries involving the central banks, the commercial banks and the IMF since then, rescheduling arrangements have become almost a routine occurrence.

The IMF has emerged as the central support, although the actual amount of its lending has been small compared with that of the commercial banks. The Central Banks and particularly the BIS, which played such a crucial role in the rescheduling of Mexico's debt, have tended subsequently to move away from centre stage where possible, and to emphasise their function as providing a temporary strut, while more permanent supports are being negotiated.

Although the central banks have more direct responsibility for the supervision and ultimate support of the clearing banks, the IMF is the only international

The IMF is the only international body which combines the authority and expertise necessary to negotiate the severe adjustment programmes needed to prevent some countries' debts from mounting almost indefinitely

body which combines the authority and the expertise necessary to negotiate the severe adjustment programmes needed to prevent some countries' debts from mounting almost indefinitely.

However, this pivotal role has put the IMF under considerable financial strain. At the Toronto annual meeting in September, there was an embarrassing failure to make an immediate response to the debt crisis by a rapid agreement to increase quotas. However, this was remedied in February when, after some tense bargaining between the U.S. and other countries, a 47.5 per cent increase in quotas was agreed on an accelerated timetable.

The increase, which will bring total subscriptions to SDR 90bn (\$97bn) is expected to be ratified by individual governments by the end of this year, almost two years ahead of the original timetable. Even so, the high rate of IMF support is likely to oblige it to look for bridging loans from member countries later this year.

The IMF's new position as the ringmaster in the rescheduling of international loans has led to a number of

proposals for a redefinition of its role and methods of operation. These range from generalised calls for "a new Bretton Woods" meeting in which the major governments would rethink the whole structure of international financial co-operation.

However, there have been some more specific ideas. One of these is the suggestion that the Fund should play a larger part in the financing of third world deficits by issuing long term bonds in the world capital markets.

This would enable it gradually to displace some of the commercial banks' sovereign lending. Advocates of this idea include the influential "Group of 30." (This is an independent group of distinguished economists and international financial experts, including Dr Oskar Emsinger, former president of the West German Bundesbank, and Mr Johannes Witterteich, former managing director of the IMF.)

Although this idea has by no means been ruled out, several governments including the U.S. and the UK, prefer to maintain the closer ties with member governments which result from the present method of financing through quota subscriptions.

A more radical idea, strongly supported by some commercial bankers, is that the IMF should in effect take over some of the commercial banks' lending to third world countries by issuing long term low interest bonds in exchange for dubious loans.

One of the main objections to this idea, or a similar calling out operation by Central Banks is that it would involve the clearing banks from the consequences of what many see as highly imprudent lending policies in the past.

In its recent annual report the Bundesbank strongly opposed the idea that the IMF should take on commercial loans.

It says that this would radically alter the fund's character as the provider of short-term credits to help members out of temporary balance of payments difficulties. It is clear that any shift to a policy of long term lending would tend to weaken the Fund's power to insist on measures to re-impose financial discipline in the countries experiencing difficulties.

For these reasons, there seems little prospect at present of any major change in the role of the Fund. On the other hand, the underlying difficulties which have threatened a banking collapse are by no means solved, it is clear that the IMF will remain very much in the front line of rescheduling activity and of controversy.



Jacques de Larosiere, former French Minister of Finance, managing director of the International Monetary Fund: in the front line of rescheduling activity and controversy

Emphasis of the bank is on long-term lending

The World Bank

ANATOLE KALETSKY
Washington

WITH AN annual lending programme of \$13bn, total loans outstanding of over \$90bn and a huge fund-raising effort which makes it the biggest non-resident borrower in every major capital market in Europe, America and Asia, the World Bank is not only the world's largest development institution but also the biggest single creditor to most of the financially troubled countries in the Third World.

However, unlike its sister institution, the International Monetary Fund (IMF), whose grand office building in Washington is surrounded on three sides by the Bank's even larger complex, the Bank has avoided becoming too deeply embroiled in the financial crisis of its clients. It is a long-term lender, indeed the longest lender in the world, with some loans stretching to 50 years, and it has no real capacity to mount "fire-fighting" operations, dealing with the initial emergency rescue phases of the developing countries' debt problems.

Although some Bank officials admit privately to being somewhat chagrined by the way their colleagues at the Fund have bogged the international limelight over the past year, there is no sign that the Bank intends to change its fundamental philosophy in order to secure a leading role in the financial boom which within the bounds of this philosophy, however, which the Bank feels must continue to emphasise long-term development and project lending, there have been a number of procedural innovations introduced which will increase their flexibility to help their clients at the margin.

There are three broad ways the Bank can respond to the growing shortfalls in private sector lending to developing countries—by increasing the type of lending it does and by accelerating disbursements on already committed loans. In the past few months programmes have been announced on all these points but despite the Bank's very large aggregate lending—which is substantially larger than the IMF's—the impact of its efforts on any of the biggest debtor countries will be marginal.

Squeezed out

It is in the smaller and poorer developing countries, many of which have been squeezed out of the commercial loan markets altogether in the general retrenchment which followed the shocks of Mexico and Brazil, that the Bank's role is all-important.

There are two major constraints on the Bank's ability to increase its total loan commitments much beyond the \$10.9bn and \$2.7bn advanced in 1982 by its two operating units—the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA). These constraints are the shortage of loanable funds and the shortage of suitable projects.

To a certain extent the shortage of funds is notional. The IBRD, which is the Bank's profit-making arm, could potentially increase its lending a great deal simply by increasing its debt-to-equity ratio beyond the ultra-conservative one to one margin which it has traditionally maintained.

The IBRD is one of the

highest regarded borrowers in the world. It has never suffered a default from any of its clients and is rated by the capital markets as well as or better than almost any sovereign borrower. Its profits for the year to June 1983 are expected to be \$700m or more; after a record first half profit of \$448m announced in March.

Gearing

Indeed its profitability and ample liquidity (over \$11bn) have grown so rapidly in the past year that the Bank's management has all but eliminated, said some embassies, a special commitment fee of 1.5 per cent introduced only last year to reverse a trend of gradually declining profits in the previous few years. After being cut to 0.75 per cent in January, the fee was reduced to 0.25 per cent in March.

Nevertheless, neither the Bank's management nor its shareholders, the governments of the 144 member countries, are at all inclined to increase the Bank's gearing. Bank officials dismiss any thoughts of using the Bank, with its established presence in the capital markets, as a vehicle for one of the ambitious global debt restructuring schemes doing the rounds of academic circles in the U.S. and exciting some official interest in Europe.

One reason for the IBRD's reluctance to borrow more aggressively is concern about IDA, the Bank's soft-loan affiliate. IDA charges no interest on its loans apart from a 0.75 per cent service charge. Its funds come entirely from contributions by member governments, with some topping up from IBRD profits.

The growing fiscal stringency around the world, and particularly in the U.S., has imperilled IDA's very existence and there are serious fears in the Bank that a further shift towards borrowing from the markets instead of raising capital from governments could transform the Bank from a development institution into something approaching a commercial bank.

While the U.S. has repeatedly reneged on its promise to contribute \$3.24bn to IDA's sixth replenishment, which was supposed to have been completed last year but has now been stretched to 1984, other countries are reluctant to expand their contributions to IDA in future.

The Bank's staff believe, however, that IDA, which finances about 10 per cent of the total current account deficits of the world's poorest

countries, carries out some of the whole institution's most important activities. Without this kind of concessional lending many of the poorest countries would have to cut living standards very much more in order to raise foreign exchange for their development needs.

One alternative to higher gearing which the Bank has enthusiastically embraced is the "co-financing" of projects with commercial banks. The co-financing idea is seen as offering considerable long-term potential for bringing commercial banks back into the business of development lending after their shocks of the past few years.

Under a new scheme unveiled this year the Bank is arranging for commercial partners to lend in parallel with its own loans and is even taking part in loan syndicates in order to extend an implicit guarantee to certain kinds of project lending. Because it has never suffered a default or rescheduling on its loans participation in a World Bank project is seen as a much safer alternative to direct country lending, particularly for smaller commercial banks.

Even without a funding constraint the Bank would have difficulties in gearing up its lending to cash-starved developing countries for the simple reason that projects capable of meeting the Bank's stringent profitability and management criteria take years to design. Furthermore, borrowing governments always have to contribute a substantial proportion of any project's costs from their own revenues. The public spending cuts being imposed in many developing countries in response to their debt crises thus tend to retard or even eliminate many Bank-sponsored development projects, rather than accelerating them.

The Bank management has attempted to deal with this problem in two ways. In February this year it was announced a \$2bn Special Action Programme (SAP), which is designed for the first time in the Bank's history, to address its clients' short-term liquidity needs as well as their long-term development requirements. Most of the money will be spent simply by accelerating disbursements on existing project loans, mostly to middle income countries like Brazil and Mexico.

The Bank will not alter its criteria for approving projects but it will finance a higher proportion of costs, including even local costs, for the first time. In addition it will soften some of the strict rules which prevent loans being disbursed until specified

portions of a project are completed. As a result of the SAP the Bank believes that development momentum in many of its borrowing countries will be maintained even while they are cutting back on public spending generally.

The Bank's second response to the limitations of pure project lending has been much more fundamental and controversial. Starting in 1980 the Bank began a number of experimental Structural Adjustment Loans (SALs), which are not linked to specific projects but rather to conditions about policy reforms designed to improve the structure and functioning of a country's economy as a whole.

With these SALs, which have been expanded steadily but cautiously in the past three years, the Bank has come very close to overlapping into the IMF's territory. The difference between an IMF loan and an SAL is that the Bank is lending with a much longer time perspective and with emphasis on micro-economic policy adjustments such as agricultural and energy price distortions, labour market conditions and specific industrial subsidies.

Continuing debt

The IMF in contrast, expects its loans to start being repaid within a relatively short period and focuses on much broader macro-economic imbalances involving external payments, currency misalignments and fiscal policy.

The continuing doubt about SALs among the Bank's own board members, from both the rich and the poor countries, is reflected in the fact that only 13 countries have so far reached SAL agreements, despite the fact that the great majority of the Bank's members could potentially benefit from major economic restructuring. An SAL gets the Bank's economists rather more closely involved in a developing country's general economic policymaking than has been traditional in the past and this is undoubtedly the reason why some of the Third World's largest debtors have yet completed negotiations on SALs, although both Mexico and Brazil are believed to have held some talks with Bank officials in the past year.

Despite the difficulties SALs are expected this year to breach to limit of 10 per cent of total Bank lending tentatively set by the Board in 1980 and further movement towards economic policy conditionality as an integral part of Bank lending is expected in the years ahead.

THE LONG-TERM FINANCE SPECIALISTS

From a strong base

we are extending our expertise and services to clients in Europe.

OUR STRONG BASE

- Assets exceeding US\$32 billion.
- Our position as a specialized long-term credit bank.
- Operations, as a wholesale bank, in the world's major financial centers.

OUR LONDON BRANCH

- Director and General Manager: Toichi Danno
- Address: Winchester House, 77 London Wall, London EC2N 1BL, United Kingdom
Tel: 01-628-4685/8 Telex: 893273, 893274

OUR FRANKFURT OFFICE

- Chief Representative: Kozo Ogawara
- Address: FBC Frankfurter Büro Center, Mainzer Landstraße 46, 6000 Frankfurt am Main 1, F.R. Germany
Tel: 0611-725641/2 Telex: 413387

OUR PARIS OFFICE

- Chief Representative: Yoichiro Kawamoto
- Address: 8 Place Vendôme, 75001 Paris, France
Tel: 261-3233 Telex: 212847

Nippon Credit Bank

13-10, Kudan-hita 1-chome, Chiyoda-ku, Tokyo 102, Japan Tel: 03-263-1111 Telex: 228921, 228789, NCBTOK
London, New York, Los Angeles, Grand Cayman, Frankfurt, Paris, São Paulo, Bahrain, Singapore, Sydney, Hong Kong, Zurich, Jakarta, Honolulu

WORLD BANKING IX

U.S. BANKS: ASSETS AND INCOME (\$m)

Rank by Assets 12-31-82		Net Income 1st Q 1983	Net Income 1st Q 1982	% change	Net Income 1982	Net Income 1981	% change
1	Citicorp	238.0	194.0	+18	713.0	531.0	+36
2	Bank America	120.3	118.6*	+1.4	412.0	445.0	+1.4
3	Chase Manhattan	106.1	114.8	(-8)	303.0	412.0	(-25.4)
4	Manufacturers Hanover	82.0	62.1	+32	215.0	252.0	+17
5	J. P. Morgan	117.8	86.0	+37	394.2	354.3	+11.3
6	Chemical New York	71.5	61.7	+16	240.5	215.0	+11.9
7	Continental Illinois	31.2	66.5	(-53)	77.9	254.6	(-69.4)
8	First Interstate	58.2	55.4	+5	221.2	230.1	(-3.8)
9	Bankers Trust	61.1	53.0	+15	239.0	188.0	+27
10	Security Pacific	61.2	52.6	+16	234.3	206.5	+13
11	First Chicago	48.5	33.2	+46	136.8	118.7	+15
12	Crocker National	16.1	18.1	(-10.5)	71.0	62.9	+13.8

* This does not reflect change in account policy cumulative effect on prior years

The large banks are pledged to stay in international lending, but the rules may change

Stricter supervision on the way

U.S. banks and the debt crisis

DAVID LASCELLES

THESE ARE the best and the worst of times for U.S. banks. The last 12 months have seen them buffeted by the less developed country (LDC) debt crisis and the nerve-racking collapse of banks like Penn Square of Oklahoma. On the other hand, their strenuous lobbying for bank law reform is beginning to pay off: 50-year-old restrictions on where and how they may do business are being dismantled at a rate that would have seemed astonishing only five years ago.

And because deregulation will bring them lasting benefits while the LDC crisis should, with patience and luck, begin to ease, American bankers are probably as optimistic deep down now as they have been for years.

Not that there is any complacency about the LDC debt problem. Concentrated as it is in Latin America, a market where U.S. banks established a major presence during the 1970s because of its proximity and promise, it has left hundreds of them with more than their net worth at risk, in some cases just to Mexico, Brazil and Argentina.

According to Federal Reserve figures issued last December, U.S. banks have a total exposure of about \$360n to the 12 largest LDC borrowers, of which about \$60bn is held by the nine largest U.S. banks. This is a far larger exposure than any other leading nation, and a good part of it belongs to small banks who got tempted into the international lending business and are now wishing they had stuck with their local farmers and Main Street stores. Thus far, though, U.S. banks have few signs of strain, for

two reasons. First, U.S. bank supervisors have made it clear that they think the answer to the debt crisis lies in more, not less, lending. So they have induced banks to lend by promising not to criticise their exposure to countries like Mexico and Brazil where they judge the borrowers to be basically solvent and trying to put their houses in order. So, while banks have by and large increased their LDC exposure by joining the IMF-sponsored rescuees (reluctantly in some cases) they have not been forced to take large write-offs.

Second, banking has been quite profitable despite the recession. Apart from the well-publicised troubles of Continental Illinois, which got burnt by Penn Square, and Chase Manhattan, which lost millions from the collapse of Drysdale Government Securities, most major banks reported healthy profit gains in 1982, and have got off to a good start in 1983. The sharp fall in U.S. interest rates in late 1982 was a help; big banks also benefited from their growing fee-based business.

Although smaller banks are certain to use the first opportunity to get out of international lending, large banks in New York, Chicago and California, have pledged to stay in the market. In its annual report Citicorp said it "expects to maintain its role in international lending to governments and believes any losses in this area will continue to be below those on commercial and industrial loans."

Friendship

The big banks will probably have to shoulder some of the smaller banks' exposure. But they strive to keep in sight their long-term friendship with countries like Brazil, certain that in the years ahead they will reap rewards for having stuck by them when times were tough. But the rules of the game are certain to change. The banks'

comparatively modest write-offs have triggered a sharp political reaction in Congress which believes they are escaping from the LDC crisis just a little too lightly—at taxpayers' expense. In order to justify approval of the \$8.4n increase in the U.S. subscription to the IMF, Congress is cooking up a new international banking law designed to rein in the banks. In its draft form the bill would require more disclosure about foreign loans, establish formal loan loss provision standards, and force banks to spread loan syndication fees over the life of a loan. At the moment they can count fees immediately as earnings, which is said to make them greedy.

The measures have the backing of U.S. bank supervisors, who want stronger powers, particularly on loan loss provisioning, though agencies like the Fed would have preferred to deal with the matter administratively rather than through a rather overplayed Congressional drama. The banks are worried about the scrutiny and cost implied by the bill which, they say, will inhibit international lending at a crucial moment and impair a competitive handicap in the banking market. Their hope is that the bank supervisors will carry out their promise to be flexible.

Bank supervisors have been thrown on the defensive over both LDC debt and the much-publicised domestic crises which—thus far at any rate—have proved far more damaging. Their failure to avert trouble has been ascribed to their "sleeping at the switch," an accusation that is only partly true since U.S. bank supervisors, like many foreign counterparts, are reluctant to order banks about. Even so, recent events have suggested to Americans that bank supervision is not all it should be, and further reforms may well be sought.

Further articles on the U.S. banking scene will appear in Part II.

Efforts to refine system

MEXICO'S DECLARATION of insolvency in August last year will probably go down in history as the trigger for the worst crisis the world of international banking has seen since the 1930s. As with all catastrophes it was not long before recriminations started flying.

How was Mexico able to borrow such a large amount of money? Why were commercial banks not stopped from lending more than over half of Mexico's debt was already short-term? How was it that loans to Mexico were able to reach such a large share of the capital of some banks that a default by Mexico could also have meant insolvency for some lenders as well?

It is questions such as these that have thrown new attention on the way international banking is supervised. Renewed interest has centred in particular on the Committee on Banking Regulation and Supervisory Practices of the Bank for International Settlements in Basle. This is known as the Cooke Committee after its chairman, Mr Peter Cooke, Head of Banking Supervision at the Bank of England.

It would be easy to blame the supervisors for dereliction of duty in the case of falling Basle standards, a situation as that provoked by the Mexican debt crisis. But in a speech to the last Financial Times Conference on World Banking Mr

The Basle Group

PETER MONTAGNON

Cooke offered a spirited defence of the supervisory role. "Very substantial progress has been made over recent years towards realising the objective of the Basle Concordat of 1975 [the document setting out the framework for international banking supervision] namely that no international banking activity should escape supervision."

"There will of course inevitably be some supervisory missteps... But I believe the essential structure is in place within which international banks can operate soundly and confidently. It is misleading to imply that there are large areas of the international banking system which escape supervision. There are no rogue bands of unregulated bankers tramping through international markets."

What has been happening since the Mexican crisis and the almost simultaneous collapse of Italy's Banco Ambrosiano has been efforts to refine the supervisory process. Part of this involves the related area of ensuring that banks have adequate information on country risk. The direct supervisory issues include:

- Efforts to ensure that international lending by banks is backed by sufficient capital resources after capital adequacy standards declined in the 1970s. Regulators are also paying more attention to the adequacy of banks' provisions for bad and doubtful loans.

- Improved contacts between banking supervisors in industrialised countries and those of developing countries as well as those in the developing world such as the Commission of Latin American and Caribbean Banking Supervisors.

The Bank of Italy declined to take any responsibility for foreign interests of Banco Ambrosiano, which were grouped in a Luxembourg holding company. The Luxembourg Banking Commissioner also rejected responsibility on the grounds that Banco Ambrosiano Holding was a holding company and not a bank. The Basle Concordat is at present being redrafted to take account of this point.

None the less, any movement towards closer harmonisation of international bank supervision is bound to be a slow process. It often involves conflicting national interests such as, for example, that the competitive position of one country's banking system may suffer in any global tightening of capital requirements. Regulators have also been let to business which moves impetuously to and from sloughs of despond and the celestial gates.

Debt problems have pushed backroom analysts to the fore

Closer common approach

Sovereign risk analysis

TERRY POVEY

"IF YOU sat in on a meeting of the Country Risk Committee I think you'd be impressed by how much they know but appalled by the difficulty of transferring that knowledge into policies for loans." Mr Robert Slighton, Chase Manhattan's chief economist, as cited in the Money Lenders by Anthony Sampson.

SINCE Mr Slighton made his comments in 1980 the science, or should one say the art, of sovereign risk analysis has come a long way. The shock waves of the Islamic revolution in Iran (in particular the exposure of America's inability to be able to act to protect its ally and its diplomatic and commercial interests) and the drama of recent resccheduling operations has brought the analysis out of the backrooms and into playing an increasingly important role in credit policy formulation.

"If in the past our senior management didn't listen to us enough they may now be listening too much. We get asked at what spread we should lend to a certain country and this is very difficult for us to answer because we cannot tackle the whole question of the bank's business and spread is only partly a function of risk," said a senior economist with a major U.S. bank.

The resccheduling crises have seen the arguments about what tools and information to depend on intensify and agreement still seems a long way off. Since 1979 there have been some 40 debt resccheduling operations for about 30 countries—roughly the same number in the previous 20 years and 1982 must go down as one of the most difficult years ever for the international banks since they began rapidly increasing their unsecured lending.

For the analysts the past year has seen increasing pressure from management to come up with country assessments that can be readily transformed into decisions as to how much to lend and at what rate. As a

result rating systems have been devised, put to the test and revised again, until in some banks today a frighteningly simple five or seven point scale of borrowers has been drawn up. There are, however, still some major banks resisting the rush to systematise. "We don't rate borrowers," said one of the senior managers of a UK-based international bank proudly.

While the traditionalists appear to be planning their exit from the well worn GDP-path others have branched out into the far more sophisticated (and more trying) foreign exchange cash flow projections. As they have done so the need

loan syndication." SBC found that up to the end of 1982 "risk neutrality" (defined as the use of higher premiums so as to protect the expected return on risk assets, allowing for losses, and bring such returns on secure loans) seemed adequately to describe the bank's behaviour. Risk was seen as split up into two components: first, the probability of default and secondly the expected loss rate in the event of a default.

The Feder and Ross model predicts that margins increase with default probability, the expected loss rate and the discount rate. The effects of

should have been put on a couple of years ago." The making of provisions (often a tax-exempt deduction from pre-tax profits) has also grown, although here, as with other matters, there are sharp differences of opinion on the right amount and even, more theoretically, the actual intent that lies behind the setting aside of sums to cover possible losses when such losses are not being seriously foreseen by the very banks involved.

As resccheduling becomes more common the international banks are tending to adopt a closer common approach to risk assessment. The formation of the Institute of International Finance (seen by some as a "private enterprise IMF" and clearly intended as a media to the Fund by the 35 major banks involved) and the parallel Japan Centre for International Finance both clearly reflect the felt need for co-operation. Although the Washington-based Institute will not be carrying out any country rating it will be attempting to standardise information requirements from debtors and sending out inspection teams.

So the key word has become "system", the need to provide what SBC calls "an institutionalised framework for keeping track of international financial flows and recording the various external positions on a coherent basis." The Institute, so the bankers hope, will be a big step in this direction.

However, as there can be no real banking without risk, the task of the analyst will remain critical. Communication within the bank will have to be improved for there is little point in spending large amounts of time on a very detailed analysis if its results cannot be transmitted effectively to the decision makers. "I regard half the economist's job not as calculating the risk but as making sure the bank listens", said one economist.

There will of course still be the problem of the chairman of the bank having dinner with the president of country X and assuring him of his bank's good intentions with regard to a future credit line. But now the economist and the political analyst are in a better position to say "Yes, well I'm sure he's a splendid fellow but haven't you seen X's rating?" — and be listened to.

for more reliable information to be available more has grown rapidly.

Some senior executives remain unconvinced about such analytical techniques. "I am very critical about the claims for cash-flow, bankers will tell you only what happens to suit them at the time. There was a time when cash-flow was all the rage but it now seems that solvency and asset backing is more in vogue," is a typical comment.

So what is the role of the freshly exalted work of the analyst? The more academic work of country report writing appears to have been pushed into the background as immediate decision-making has become more pressing. The three-way debate between the loan officer in the field ("who usually does not concern himself with risk"), the credit manager and the analyst has developed in many banks to the point where at least some of the theoretical aspects of risk are beginning to be studied more, even if the results have to be simplified for presentation.

Using the model developed by G. Feder and K. Ross Swiss Bank Corporation (SBC) has been trying to answer the question of whether or not the banks "really did take the risks into account when joining a

maturity, grace periods and front-end fees were considered either unclear or unconvincing.

However, the model as tested by SBC proved less reliable in the cases of exactly those countries that present some of the biggest problems—Mexico, Brazil and Argentina. It would appear, therefore, that risk neutrality is being abandoned in the cases of large sovereign debtors and that these will continue to face additional premiums reflecting higher loss rates expected by banks in the event of a default. (Default includes every kind of restructuring or rescheduling of payments.)

It would seem, therefore, as if one could conclude that risk neutrality was the order of the day until quite recently but that it is being rapidly replaced by what SBC call risk aversion (higher premiums to get a higher return), particularly in the case of the bigger debtors. According to an American banker, however, "if you believe a country will default it doesn't matter what you do, neither 3 nor 5 per cent above LIBOR will protect you adequately against the loss."

There is now a growing awareness of what went wrong in the past. Mergins, say the bankers, were too low before and now the "X's" rating — and be putting on the spreads that

Italian Genius

Maybe it was in Roman times that Venetian glassmaking started. Or maybe new techniques and direction were learned from the Saracen Workshops, around the 12th century. Unfortunately the history is unclear. But there remains no uncertainty about the genius of the Italians who create it, even to this day.

This genius has been flourishing from generation to generation for hundreds of years. From the earliest 15th century examples surviving to today's products, the craftsmen have used time only to perfect their art.

But perhaps that's a familiar Italian trademark. It's certainly one that Italy's foremost bank shows in following the traditions of the world's first paper money dealers from Venice. Today we at Banca Nazionale del Lavoro not only offer a full range of banking services, but also provide the communications contacts essential in international finance. Through our extensive network of offices we provide your link with the Common Market and the rest of the world.

And like the glass makers, who take such pride and care with their work, we believe our clients will find our services based on the same tireless qualities.

Banca Nazionale del Lavoro

London Branch: 33-35 Cornhill, London EC3V 3QD. Tel: 01-623 4222.
Head Office: Via Vittorio Veneto, 119, Rome.



Astronaut White is shown performing his spectacular space feat during the third orbit of the Gemini-Titan 4 flight.

Pioneer

When Edward White II became the first American astronaut to walk in space during the Gemini-Titan 4 mission, he showed the qualities needed for successful exploration. Leadership. Resourcefulness. And daring.

These same qualities are also the key to success in international business, where the search is always on for new routes to finance investment and new ways to meet market needs around the world.

The Hongkong Bank group, an international team, has more than a century's experience of opening up new territories, and helping its customers develop

opportunities in international trade and investment.

Intimate knowledge of many markets, coupled with an unrivalled communications network, gives Hongkong Bank the edge in responding to customer needs effectively and speedily. At both local and international levels.

With more than 1,000 offices in 54 countries, concentrated in Asia, the Middle East, Europe and the Americas, Hongkong Bank gives you access to a range of financial services which will not only help you to explore, but, more importantly, to succeed.

Talk to us now at our London Office at 99 Bishopsgate, London EC2P 2LA or contact any of our offices in Birmingham, Edinburgh, Leeds and Manchester.



Hongkong Bank

The Hongkong and Shanghai Banking Corporation

Marine Midland Bank • Hongkong Bank of Canada • The British Bank of the Middle East
Hang Seng Bank Limited • Wardsley Limited
Antony Gibbs & Sons Limited
Mercantile Bank Limited

Fast decisions. Worldwide.

CONSOLIDATED ASSETS AT 31 DECEMBER 1982 EXCEED US\$58 BILLION.

WORLD BANKING X

The international banking community has been actively considering how to ensure that the debt crisis of the past 18 months can be prevented from happening again.

Some of the ideas being put forward are introduced here by Alan Friedman

An issue that must be resolved

VIEWPOINT: FELIX ROHATYN

New Bretton Woods conference needed



Mr Felix Rohatyn, chairman of New York's Municipal Assistance Corporation

THE YEAR 1982 was a watershed for world debt, with a serious situation considerably aggravated by large additional banking credits granted to Mexico, Brazil and other countries, at a time when their economies were already deteriorating rapidly.

Fortunately, it was recognised in the end by the world in general, and the U.S. in particular, that a major problem existed and that something had to be done about it.

The default of Poland, at the end of 1981, should have awakened us. It did not do so, firstly because American bank exposure was limited, and second, because it became mixed up with ideological and geopolitical considerations.

When Mexico defaulted, followed shortly thereafter by Brazil, the U.S. Government and the Federal Reserve Bank took the lead in preventing a banking crisis, then and there. Simultaneously, the Fed drastically, and quite correctly, eased its monetary policy and lowered interest rates, together with the IMF and commercial banks, put together the necessary rescue packages.

These were brilliant crisis management operations for which our Treasury, the Fed and the participant banks deserve great credit; they bought us valuable time, but the danger is still there.

The search for a lifeboat

AS THE international debt problems of 1982-83 developed, a number of senior international bankers advanced their own proposals for structural changes to the world banking system.

These changes, which range from the creation of

combining IMF austerity programmes while keeping the borrowers under continuing crushing debt-service pressures, could be self-defeating. Unless a strong, world-wide recovery were to occur soon (which seems unlikely) the potential for social and political radicalisation will become greater and greater.

A subsidiary of the World Bank or the IMF, or a totally new institution, guaranteed by various governments, could acquire the banks' credits in exchange for long-term, low-interest bonds of its own. The new entity would become the substitute creditor, on the same long-term basis, to the present borrowers.

The banks would suffer loss of income, but due to the greater safety of the credit, could be permitted by their regulators to maintain their balance sheets intact or schedule limits on lending over a long period of time. It would be difficult, but it is certainly feasible. It would provide a long-term, viable economic resolution which has to be the ultimate objective.

Certain other questions have to be raised. Should there be a change in some regulatory aspects of the banking system? Clearly the concept of aggregate country risk should be included in the legal lending limits of

6 The present approach of combining IMF austerity programmes... with continuing crushing debt-service pressures could be self-defeating.

American banks. What percentage of a bank's capital can be exposed in any one country should be the subject of debate, but there must be a reasonable limit. Other changes in regulation, appropriate reserve ratios, evaluation of assets, will undoubtedly be the subject of further examination.

Should commercial banks lend to governments on a long-term basis, or should this be handled on a government-to-government basis? This is a difficult question. In the case of Communist Governments such as Eastern Europe and the Soviet Union, such credits are of strategic value and should be handled government-to-government. They should become a part of their strategic negotiations with the Soviet Union.

We should withhold rescheduling past debts, much less providing new credits, in the meantime, if this means a bankruptcy of Poland in the meantime. I would take this as an acceptable cost and our respective central banks can insure the viability of the banks involved, mainly the German ones. In a general sense, long-term loans are not the province of banks but rather of insurance companies and the public markets. If loans to governments are now paying, for the third time, by one way or another, paying off the debts of the Third World countries which were originally entered into to pay for oil.

One last question concerns Opec. The western democracies are now paying for the third time, the Opec price increases of the 1970s. We paid directly by transferring hundreds of billions in price increases. We paid indirectly by the resulting inflation. We are now paying, for the third time, by one way or another, paying off the debts of the Third World countries which were originally entered into to pay for oil.

Opec may have less cash flow than it had two years ago, but their wealth and their credit is ample. This wealth must be mobilised to help in this re-financing effort. Opec has enough at stake in the well-being of the West, and we have enough combined leverage militarily and politically, to bring about such a negotiation. Baste to any long-term resolution of the current world debt problem, are:

1. Co-ordinated, aggressive economic growth policies among western nations; 2. An orderly international monetary system whereby the main trading currencies are maintained within given ranges; 3. A long-term, low-interest, re-financing of a significant part of the world debt.

It is not an easy programme. It requires political leadership and vision of a high order, beginning with the United States. So did the Marshall Plan. NATO and Bretton Woods. However, only a world-wide programme can solve a world-wide problem.

The U.S., Europe and Japan must, jointly, lead the world back to prosperity.

VIEWPOINT: BILL MACKWORTH-YOUNG

Role for international bond markets



Mr Mackworth-Young, chairman of Morgan Grenfell in London

SOME YEARS ago, in the \$35 golden age of Bretton Woods, capital moved only in a modest orderly way across the frontiers of the world. This was just as well, for the system was not geared to accommodate sudden or substantial movements.

The world's current accounts went, first gradually, then with an oil-fired bang, into persistent imbalance. The resulting deficits had to be compensated in short order by massive contrary flows of capital.

In a perfect internationalist world much of that compensation would have been accomplished by a simple transfer of resources, by a programme of cross-border equity investment out of the surplus nations into the economies of the deficit nations. In the real world of the 1970s so economically logical a solution was not a realistic possibility on either side, to any significant extent, while at the same time the problem itself was being exacerbated by an actual reduction in international aid.

So there was nothing for it but to build up the nature of international indebtedness. A great part of the new debt was clearly going to be persistent; indeed it was even at the outset difficult to know how much of it could ever be paid off. And as any master builder will tell you, if you are constructing something large, to last for a long time, you are well advised to pay some attention to the stability of the structure.

For a long-term debt structure to be stable the borrower should have some degree of cost certainty (fixed rates are usually preferable to floating); the lender needs the comfort of a secondary market, or some similar facility. Thus we can see with all the clarity of hindsight (though even at the time there were some more prudent) that these balance-of-payments loans should have been done for the most part in the international bond markets, with debtors issuing directly to the lenders, freely marketable instruments, at fixed rates, offering a carefully spread range of maturities.

Impossible, you say. No investor would want to take the credit risk; and secondary markets, vitally necessary for

investors' liquidity, would have been virtually non-existent. Just so: that is why the bond issues would always have had to carry unimpeachable guarantees, perhaps given by some supranational agency, certainly backed up by the world's principal central banks. Thus the Haves would have been free of either credit or liquidity worries, they could if they wished have sold their bonds into thriving secondary markets. The Have-nots, secure in

neither they nor the banks saw the case, have been a major factor in the current crisis. At the end of the day the Haves were still both confident and liquid. But the Have-nots, floundering in the treacherous quicksands of Litor and the U.S. prime, were in reality being underplanned, not by the massive resources of the developed world as a whole, but by a small and vulnerable part of those resources—the capital and reserves of its principal banks.

When a mammoth rise in rates, together with violent currency fluctuations and a deep recession, called into question the ability of many of the borrowers to service their debts according to their contracts, what would in any case have been a serious difficulty began to display some of the characteristics of a crisis. If an original lender, or an original guarantor, actually loses all his money, that is a misfortune. If a number of prominent banks are even thought to be at risk of losing their capital, that triggers off a catastrophe (which is not to deny that banks should be expected to contribute quite substantially to the cost of any debt stabilisation programme).

The present difficulties are being well and expertly handled in a series of officially sponsored rescheduling negotiations. None of us who have put forward schemes for the more radical reform of international debt structures has any desire to pour cold water on that process. Quite the reverse. We applaud it. But let us say that it is not enough, and that when it is all done, and the dust has settled, long-term balance-of-payments debts simply have by one means or another to be disintermediated—certainly any newly contracted such debts, preferably also the older ones already clogging up the arteries of the international banking community.

For if we complacently leave things as they are, not only will the banks continue to be hampered in their traditional and important trade and project-related cross-border operations; as sure as night follows day there will be another bout of difficulties, perhaps for different reasons, perhaps involving different debtors. Next time a crisis looms we may not be either so skillful or so fortunate.

6 As any master builder will tell you, if you are constructing something large to last a long time you are well advised to pay some attention to the stability of the structure.

the exact knowledge of how much money their debt service was going to cost them, would have relied in the last resort on the guarantee of the whole developed world, to the ultimate benefit of all.

But the fact is that in 1973-74 the OECD nations were far too bound up in their own worries even to consider so broad-minded a strategy. What actually happened was that the Opec creditors left their money on short-term deposits with the banks, which lent it on at long-term, or effectively so, to the debtors. By a curious analogy with the waste paper industry this process was called recycling, and the authorities in all the principal industrialised countries cheered it along, for

CREDIT AGRICOLE THE AGRIBUSINESS BANK

Offices in France

13,000 offices throughout France

Offices abroad

U.S.A. Credit Agricole Branch Mid-Continental Plaza Building 55 East Monroe Street Chicago, Illinois 60603 USA Tel: 372.92.00 - Telex: 283.594

New York Credit Agricole - Representative Office Chicago Center - 59th floor 153 East 53rd Street New York, New York 10022 USA Tel: 223.06.90 - Telex: 126.561

GERMANY Credit Agricole - Repräsentanz City Haus - 234 Friedrich Ebert Anlage D-6000 Frankfurt/Main 1 Bundesrepublik Deutschland Tel: 74.07.46/47 - Telex: 412.409

ITALY Credit Agricole - Ufficio Rappresentanza Via San Clemente 11 12022 Milano - Italia Tel: 805.72.78/79 - Telex: 315.115

SPAIN Credit Agricole - Oficina de Representación Castellana 91 Madrid 16 - España Tel: 456.14.64/18.98 - Telex: 436.11

VENEZUELA Credit Agricole - Representante Multi Centro Empresarial del Este Torre A - P 10 A 101 Avenida Libertador Chacao Caracas - Venezuela Tel: 33.07.73 - 33.98.82 - 33.84.97 Telex: 245.44

Commercial advisers

BRAZIL Richard DOBON Av. Presidente Antonio Carlos, 54 CEP 20020 Rio de Janeiro - Brasil Tel: 220.32.66/24.79 - Telex: 2130855

JAPAN Jean MONNIN C/Bon Building - 18-12, Roppongi 7 Chome - Minato-Ku Tokyo 106 - Japan Tel: 478.39.53/54 - Telex: NIFREX J 23462

AUSTRALIA René OROZDEK Ancoas, 11, rue des Petites-Ecuries 75010 Paris - France Tel: 523.14.88 - Telex: 290.883

NEW ZEALAND YUGOSLAVIA

Holdings and cooperative agreements

London and Continental Bankers (London) Bank Europäischer Genossenschaftsbanken (Zürich) Member of the Unico Banking Group



CRÉDIT AGRICOLE

91-93, boulevard Pasteur - Cedex 26 - 75300 Paris Brune Tel: 323.52.02

Telex: 250.971 CAGRI X - Swift: AGRI FR PP

Reliance on facts

For its operational and productive size structure, Cassa di Risparmio e Depositi di Prato is the leading bank in the major textile area of Europe. The Cassa's vital activity and available resources, its wide spread flexible network of branches, which can be considered actual service centres, enable the bank to fully satisfy the various requirements of families and industries.



CASSA DI RISPARMIO E DEPOSITI DI PRATO

38047 PRATO/ITALY - TEL (074) 4921 - TELEF. PRATO E 572382

Loan discounting: no answer

BANKERS OFTEN refer to the current difficulties of certain newly industrialised countries as problems of illiquidity, not insolvency. Critics label this characterisation misleading and suggest that the inability to pay one's debts in a timely fashion is bankruptcy, regardless of the euphemism applied.

Bankers proclaim that the problems were brought on not by the borrowing countries but by events totally outside their control. Critics counter that it is the job of the banker to anticipate such events and to adjust their lending accordingly.

It counts for nothing, apparently, that no one else had been sufficiently prudent to predict four years of global recession, brutalising disinflation, the highest ever real cost of money and a crippling decline in commodity prices—all of which had rendered it virtually impossible for any nation, rich or poor, to maintain financial equilibrium.

Equally unavailing were such developments as martial law in Poland and the war in the Falklands, which contributed further to a contagion of fear and the withdrawal of bank outstandings, even from countries where the economic fundamentals remained sound.

No matter which side one takes in this debate, however, these points and counterpoints are largely irrelevant to the task of creating a means for moving ahead. Perhaps all parties should declare publicly that there is enough blame for yesterday to go around, and then resolve in concert to get on with the work of tomorrow.

Useful parallels can be drawn, between the issues we face now and those that confronted the delegates to the Bretton Woods conference nearly 39 years ago.

Then, the immediate concern was trade between, and development within, the nations of a war-ravaged industrialised world—the stoking of an engine that eventually pulled all countries out of economic malaise. Today, an equally pressing concern is trade between the developed and developing world—a relatively new engine of growth, but one losing steam.

Then, an overriding imperative was to restore confidence to international financial markets and to reverse the beggar-thy-neighbour policies of the 1930s that had rendered the great depression more severe than it otherwise might have been. Today, the erosion of confidence is once again an issue, along with a discernible contraction in world trade and the resulting futility of the

efforts of all nations to break out of recession, let alone achieve sustainable economic growth.

Unfortunately, many of the proposals now receiving broad media attention could, to my mind, lead to an even greater erosion of confidence and a further slowing of trade. Many would involve banks selling their loans at a discount and then turning around and lending additional sums to the same customers.

If such a scheme were developed, confidence would not be restored sufficiently to bring the players who have abandoned the international arena back into the game.

Nor could those banks, like my own, which have stayed in place accept an even larger burden on top of the new loans we are now required to make in the restructuring process at a time when the jury of the market place is still out.

The continued involvement of commercial banks in lending to developing countries is required. At the same time banks will need new implements, not new impediments, to maintain their involvement.

Though President Reagan's "magic of the marketplace" was not a vague phrase in 1944, many who had travelled to Bretton Woods would have



Mr Harry Taylor, President of Manufacturers Hanover Trust in New York

embraced the philosophy it embodied. Few, however, would have suggested that we needed markets alone would be enough to get growth going again. Quite the contrary, there was broad agreement that new institutionalised approaches were required to strengthen and supplement what the markets could achieve.

A similar requirement exists today, and no amount of finger-pointing can obscure the fact that our international financial system is facing a crisis in confidence that can only be reversed by the kind of positive, forward-looking attitude that was present at Bretton Woods but is so lacking in the world today.

The issues we face are like-minded. Our response should be like-hearted.

6 We must recognise a fundamental fact. We have become the prisoners of our debtors.

better, both for lenders and borrowers, to create a mechanism which would stretch existing loans out to 25-30 years, at much lower interest rates.

If, for instance, \$300bn of existing short-term credits were stretched out to 25 years or 30 years, with an interest rate of, say, 6 per cent, this would provide a tremendous, immediate relief to the borrowing countries without changing the economic reality of these credits. The savings on interest costs alone, could amount to \$15-20bn annually and would reduce the current pressure for additional credits from an overstretched banking system. Together with the remaining short or medium term debt, the schedule for principal repayments could be tailored country by country, in such a way as to reduce debt service costs to 25-30 per cent of exports.

Co-ordinated Western growth is required together with liberalised trade. To achieve that growth economic and monetary policies that are more expansive will have to be agreed upon among at least Germany, the UK, Japan, and the U.S. In addition, a stabilisation, within realistic limits, of the main world trading currencies is a necessity.

The time has come for much closer institutional ties between the main European currencies, together with the dollar and the yen. A 1983 version of the Bretton Woods Conference should provide a framework to decide among agreed-upon ranges, co-ordination of monetary policies, possible expansion of the European Monetary System to include the dollar and yen, and expanded swap arrangements. The present approach of

WORLD BANKING XI

BANKING IN EUROPE: The remaining pages of this survey examine banking prospects in individual countries

WEST GERMAN BANKS

	Total assets		Loans		Interest income		Provisions		Group	
	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn	DMbn
Deutsche Bank	114.5	115.5	68.8	69.9	2.40	2.79	915.4	1,107.6	192.4	199.0
Dresdner Bank	79.6	83.6	48.7	48.6	1.72	2.06	155.6	461.4	170.9	188.0
Commerzbank	64.3	66.3	46.0	47.1	1.23	1.69	191.6	603.2	161.3	168.2
Bayerische Vereinsbank	58.5	60.1	44.7	47.1	0.92	1.11	85.8	228.5	98.3	105.5
Bayerische Hypotheken und Wechsel Bank	69.0	69.4	45.1	46.5	0.91	1.22	48.6	306.3	89.2	92.0

† Business volume of group.

Despite a matching surge in profits West German banks have been less generous than their UK counterparts in dividend payouts

Loan losses counsel caution

Germany

STEWART FLEMING
Frankfurt

WEST GERMANY'S banks have rarely in the post-war period been as profitable as they were in 1982. But despite a profit surge of almost embarrassing proportions, shareholders have shared only modestly in their companies' success.

Unlike their British counterparts, the West German quoted commercial banks have only modestly increased their dividends, if at all.

In the case of Commerzbank, the number three in terms of assets, it decided for the third year in succession not to pay a dividend at all, although resumption of dividend payments will begin next year.

The second largest bank, Dresdner, was able to maintain its dividend at the level to which it has been reduced over the past two years as it too sailed a precarious course through the stormy years between 1979 and 1981.

Behind the decisions not to pass on to shareholders the fruit of last year's combination of good luck and better liability management and the aggressive exploitation of a period of falling interest rates, lies the international financial tensions surrounding country risk lending and the massive loan loss write-offs which have been required.

Big write-offs

The extent to which increased write-offs and provisions have eaten into operating profits can be seen from just a few examples. Dresdner Bank, for example, increased its write-offs and provisions in 1982 from DM 159m to DM 401m. Commerzbank from DM 192m to DM 603m. Bayerische Vereinsbank from DM 58m to DM 226m. Bayerische Hypotheken und Wechsel Bank from DM 45m to DM 306m and Deutsche Bank from DM 91m to DM 114m.

All the figures are for the West German parent banks only, not group consolidated figures which are generally somewhat higher.

The scale of these increases in provisions has meant that although banking profits at the operating level surged in 1982, net profits after write-offs and reserves were little changed, in some cases lower. Hence the minimal or only slightly increased dividends.

The difficult challenge posed



Dr. F. Wilhelm Christians of Deutsche Bank: warnings.

for shareholders however is how to interpret the big increases in provisions. To what extent do they represent real losses?

West German banks have immense flexibility about how much and when they put aside loan loss provisions against anticipated losses.

For the more profitable banks, very conservative reserving policies are being adopted, a policy which will mean that for some five years or so earnings will be sheltered from tax.

Only in the worst case of countries declaring a moratorium on debt and interest payments might some of the country risk provisions being put aside be needed.

In the meantime, they represent a source of inner strength to the bank which can be used later either directly and publicly to strengthen profits and retained earnings, or to strengthen hidden reserves.

Where actual losses have been incurred, however, flexibility ends. They must be written off. The unhappy fact for West German banks is that last year saw some very big loan losses.

The collapse of AEG-Telefunken alone in Germany involved write-offs of some DM 1.5bn for the company's banking consortium, some DM 250m at least accrued to the Dresdner Bank, AEG's lead bank.

AEG was one of 12,000 corporate bankruptcies last year and Dr. F. Wilhelm Christians, joint chief executive of Deutsche Bank has warned that—at least in the opening months of this year the bankruptcy rate will not slow.

Spectacular cases such as AEG are not expected, but some

substantial failures cannot be ruled out in the steel or shipbuilding industries. This coupled with the risk of foreign corporate bankruptcies and, according to some bankers, a rise in the rate of loan losses in the consumer lending field, means that a significant part of last year's provisions and loan write-offs were made against real losses either experienced or already looming on the horizon.

Seen from this point of view, the heavy provisions the banks made last year reflect a mixture of considerations ranging from realistic to conservative accounting, the latter reflecting in part the troubled times in which bankers are living and, in West Germany, the urgent need which some banks are facing to build up equity capital because of the tightening up which is now underway in the field of capital adequacy ratios.

Shareholders are standing at the end of a long queue at the moment.

The queue would have been even longer were it not for the big rise in operating profits which the banks enjoyed in 1982. The full extent of the increase cannot be estimated because the banks do not declare how much they have earned from their own dealing in bonds and securities, foreign exchange and precious metals.

In the case of bond trading profits, the figures were enormous. Deutsche Bank admitted to record bond trading profits which were double the figure earned in 1981.

Behind the bond trading profits were a combination of strong new issue activity and

falling interest rates. It is the downward trend of interest rates, particularly in West Germany which accounted too for the surge in operating profits, a surge which in most cases, reflected substantial increases in net interest income.

Several factors accounted for the increased interest earnings in a period when credit demand was weak and volume alone was not adding to income.

One factor was that as interest rates fell the banks were able, through a much improved combination of asset and liability management coupled with for a while, a ruthless determination to make the best of a good thing, to reduce their funding costs faster than they cut the interest rates they charged their customers.

Interest margins widened significantly as a result of the banks' decisions to pay more attention to the mix of their liabilities and assets, something which they had done in 1977 and 1978 would have spared the likes of Commerzbank and Dresdner Bank the indignities of having to cut their dividends too sharply in 1980 and 1981 and 1982 respectively.

The decline in interest rates which began in October, 1981, when the Bundesbank cut its Lombard rate from 12 per cent to 11 per cent, continued into 1982 with a cut in March from 6 per cent to 5 per cent.

Whether this is the last cyclical easing in monetary policy by the Central Bank or not remains to be seen. Some are already suggesting this will prove to be so.

Forecasts

In any case, it is already clear that the banks cannot expect to enjoy much in the way of help from the monetary authorities this year and for this reason many banks are already warning that profitability is likely to decline, or, in cases where banks still are recovering from past errors, show some modest improvement.

Whether this implies, too, a continuation in the high level of loan loss provisions will vary from bank to bank and also according to how the world's financial system weathers the current storm.

But many West German banks still need to build up their equity base and plug some of the gaps in their balance sheets left by the losses they suffered at the beginning of the decade. This suggests that dividends are likely to be increased only slowly, and where a more generous dividend policy appears, shrewd investors will be asking themselves whether they are seeing the ground work being laid for new public equity issues.



Competition is the spice of life.

If you want people to dish out compliments, you've got to outperform the competition. In banking as in the restaurant business.

Nobody appreciates this better than we. Because it was in Germany's crowded and highly competitive banking environment that we discovered the ingredients of success. Superior performance and a sense of dedication that rapidly earned the confidence of both industry and private clientele.

In less than 25 years, they have made BfG one of Germany's leading universal banks. Today, 75 of the country's leading corporations bank with us. BfG has 7,000 employees and a consolidated balance sheet total of \$25.5 billion. We maintain

bases in all key commercial centers and co-operate with more than 3,000 correspondent banks throughout the world.

All this makes us very qualified to do a better job for you in London, too.

Challenge us.

BfG Head Office, Theaterplatz 2, D-6000 Frankfurt/Main 1

BfG London, Bucklersbury House, 83 Cannon Street, London EC4N 8HE, Tel. 01-2486731, Telex 887628.

BfG-Bank für Gemeinwirtschaft

BfG is active in 19 key trading countries worldwide

Paris, London, Milan, New York - Houston - San Francisco, Singapore

representative offices in
Abidjan, Bangkok, Cairo, Caracas, Jakarta, Melbourne, Mexico City, São Paulo

commercial delegates in
Athens, Bogota, Buenos Aires, Johannesburg, Lagos, Peking, Seoul

in 15 major cities in France
Bayonne, Bordeaux, Dijon, Grenoble, Le Havre, Lille, Limoges, Lyon, Marseille, Nancy, Nantes, Roubaix, Rouen, Strasbourg, Toulouse

in 8 of the largest business centers in the Paris peripheral area
Cergy-Pontoise, Créteil, Neuilly-Levallois, Paris-La Défense, Paris-Nord-Le Blanc Mesnil, Rueil-Malmaison, Saint-Quentin-en-Yvelines, Velizy-Villacoublay

BANQUE FRANÇAISE DU COMMERCE EXTERIEUR

Head office: 21, boulevard Haussmann, 75427 Paris cedex 09, tel.: (1) 247.47.47

Further nationalisation has had little effect on attitudes

Continuity rather than change

France

DAVID MARSH
Paris

WITH FRANCE'S top three commercial banks under state control since 1945, the search for profits above all else has never been the chief hallmark of the country's banking system.

None the less, the fresh round of wholesale nationalisations last year — which saw a further 36 banks, large and small, pass into the hands of the state — was seen, in the ideological wing, at least, of the ruling Socialist Party, as representing a clear break with the past.

The newly-nationalised institutions were to place less emphasis on making short-term profits, more on serving the larger interests of the French economy — supporting exports, saving jobs, boosting industry.

So far, no domestic break with history has taken place. M. Pierre Mauroy, the Prime Minister, expressed a touch of exasperation over the lack of change when he remarked at the end of last year: "We have nationalised the banks, but not yet the bankers." (Even though the Government changed the chairman of all the 86 newly-acquired banks, as well as the previously nationalised ones, last year.)

Others in the Socialist and (above all) Communist Parties have gone much further in

criticising the immovability of France's banking traditions. But with the system under the watchful eye of M. Jacques Delors, the moderate Finance Minister, and with the banks themselves run by on the whole prudent and pragmatic individuals who would not be out of place serving President Giscard, continuity rather than change will continue to be the watchword for the future.

The last few weeks, in which the banks have started to declare their 1982 results, have confirmed poor profitability, and general under-capitalisation by international standards, throughout the banking system. But this is hardly anything new. Banking profits throughout the world have been hit by the recession in the industrialised West and greatly increased risks on international lending but French banks suffer from three specific problems.

France's system of credit ceilings, the main tool to enforce monetary discipline, places severe constraints on banks' profitability from domestic business — and the credit ceiling limits have been tightened further this year.

Additionally, with their shares wholly in the hands of the state and with budgetary funds in short supply, the banks are unable to raise equity capital from the private markets to underwrite expansion plans and reduce risks.

Finally, French banks (nationalised or not) are always more likely than those in other countries to come under direct

pressure from the state to assist restructuring of recession-hit industry.

So far, however, the pressure has been less than earlier feared, and the Government's decision last year to force the banks to put up FFf 6bn for newly-nationalised industries has not been repeated.

Provisions

The Finance Ministry is making clear that, since their equity capital is restricted, the banks are being given full support to build strong provisions against increased risks. Credit Lyonnais, Paribas and the Suez financial and industrial holding group have all reported sharply higher operating profits for 1982, offset by even bigger increases in provisions, which have significantly depressed net profits.

Banque Nationale de Paris, which also increased provisions strongly, is the only large bank so far to have boosted net profits last year, which for the group was up by 11 per cent.

The other main feature of the past few weeks has been the emergence of a series of skeletons in the banks' cupboards, mostly put there during the pre-nationalisation era. Credit Lyonnais has been forced to admit that it paid an overall FFf 1.6bn — nearly three times the original purchase price — to take over and repair financially the trouble-hit Slavenburg's bank of Amsterdam. This was one of the important elements hitting the

to develop your business
with good prospects
look for a leader



industrial financing

ISTITUTO MOBILIARE ITALIANO - Public Law Credit Institute
Head Office in Rome (Italy) - Representative Offices in:
LONDON EC 4R 0DE, 8 Leventon Foundry Hill - ZURICH 8002, Glimmerstrasse 30, Postfach -
BRUXELLES 1040, 5 Square de Meets, B15 1 - WASHINGTON 20036 D.C., 21 Dupont Circle,
The Esmun Building - MEXICO CITY 06500 D.F. Paseo de la Reforma, 195 - Despacho 1301
PARTICIPANTS' EQUITY AND ALLOWANCES: 1,540 billion Lire
Paid-up capital: 500 billion Lire - Legal reserves: 383.4 billion Lire
Various allowances: 756.8 billion Lire
The Meeting of Stockholders held on April 20, 1982, decided to increase
IMI's capital stock to 1,000 billion Lire.

HYPOBANK INTERNATIONAL S.A.



Euromarket specialists
in Luxembourg

HYPOBANK INTERNATIONAL S.A. in
Luxembourg is a wholly-owned subsidiary of
Bayerische Hypotheken- und Wechsel-Bank AG,
Munich, one of West Germany's largest banks with
consolidated assets of over DM 92 billion,
(US \$ 38 billion).

HYPOBANK has been active in the Euro-
market since 1972 and is engaged in all types of
international lending activities such as short and
medium-term loans to corporate borrowers,
import-export financing, project financing etc. We
actively participate in the foreign exchange and
money market as well as in the bond market. Our
bank offers extensive investment counseling and
asset management services in all major currencies
to private customers and corporations. Gold certi-
ficates are part of the services extended to our
customers.

Over the years, HYPOBANK INTERNATIONAL S.A.
has achieved continuous growth. Capital funds
were increased in line with our growth.

In 1982, total assets reached Lfrs. 125 billion
(US \$ 2,589 billion). Capital and reserves including
provisions exceed Lfrs. 3.83 billion (US \$ 79 million).
37, bd du Prince Henri
Case Postale 453
2014 - LUXEMBOURG
Telephone: 47 75-1
Telex: 1505 hypob lu
2628 hypx lu



Rhein-Saar-Lux-LB

Your partner in all key Euromarket
banking services

We offer you:
Short- and medium-term Eurocredits
International syndicated loans
Export financing in all major Eurocurrencies
Money market, gold and foreign exchange dealings
Underwriting and international investment banking
Portfolio Management



Rhein-Saar-Lux-LB

Capital and Reserves Flux 2,342 million
Landesbank Rheinland-Pfalz und Saar International S.A.

6, rue de l'Ancien Athénée, P.O. Box 84, L-1144 Luxembourg, Telephone: 47 59 21-1, Telex: 1835 rpslu

WORLD BANKING XII

Ranked high in the profit ratings

Britain

ALAN FRIEDMAN

BANKING in the UK remains a highly profitable business. The interest margins are still better than in many other countries and despite a reduction in the amount of funds which banks utilise from their zero-interest bearing current accounts, they still have access to a sizeable amount of "free money" from customers.

Bankers will dispute this immediately, claiming the cost of cheque processing and other services prevents them from anything like "free money" deposits, but there is nonetheless little doubt that UK banks are among the most profitable in the world.

Witness the performance of the UK's Big Four clearing banks in 1982: In a year which saw both international lending crises and domestic UK corporate bankruptcies reaching record levels, the Big Four clearers made a combined pre-tax profit of £1.5bn, a drop of less than £200m on the 1981 figures. And this was in a year which saw the bad debt provisions of the Big Four more than doubled to a record £962m.

Although the Big Four do have sizeable problem loan exposures to Latin America, they are not as committed (except for Lloyds Bank) as many major US banks. UK banks, however, have a more perennial problem, namely the many casualties of Britain's lengthy recession.

Each of the major banks has some form of "intensive care unit" for British companies, although they prefer not to use such a dramatic term to describe the departments which attempt to head off receiverships and try to nurse ailing businesses through the depressed British economy.

Midland Bank, for example, has some £350m of loan exposure among the 80 companies

in its "intensive care unit". Sir Donald Barron, Midland's chairman, said in March that he felt the trend in this division was getting "slightly better."

National Westminster Bank, which saw its bad debt provisions rise sharply from £22m in 1981 to £229m last year, disclosed that £120m of its £188m in specific provisions came from domestic lending.

Senior British bankers continue to warn both privately and publicly that even if the UK economy is now approaching a lasting—rather than politically inspired—economic upswing, a number of British companies could still fail as a result of the lag factor between recession and recovery.

In practice, there are three main areas of concern for Britain's major banks, these can be summed up as the threat of more bad debt provisions, the possible wrath of the Thatcher Government in the form of another windfall profits tax and, perhaps most alarming, the threat of genuine competition for customer deposits from Britain's increasingly innovative building societies.

None of these areas are completely within the control of the banks. Bad debts will depend upon the domestic and global economy and the extent to which banks are able to carry on supporting the ailing industrial companies.

The issue of a special tax on bank deposits, the so-called windfall profits tax, is every UK bank chairman's private nightmare. Such a tax has only been levelled once, but it is a continuing fear for bankers nevertheless. The situation is not helped by the fact that Mrs Thatcher and Britain's top bank executives do not have a particularly harmonious relationship.

At a private meeting between the Prime Minister and senior bankers in February, Mrs Thatcher lambasted the banks for having put up base rates in January while she was out of the country on a visit to the Falklands.

BRITAIN'S BIG FOUR CLEARING BANKS, 1982

	Assets (£bn)	Growth per cent	Pre-tax profits (£m)	Change per cent	Bad debt provisions: End 1982 (£m)	(1981)
Barclays	58,046	21.11	495.2	-12.60	399.2	(146.4)
NatWest	54,487	25.52	439	-11.13	229	(43)
Midland	47,999	17.63	251.4	8.27	196.1	(113.5)
Lloyds	34,457	19.72	315.9	-18.07	218.9	(83.7)

The banks attempted to tell Mrs Thatcher they were only responding to the normal movement of money market rates, which is after all the main way UK interest rates are influenced, but she appears to have left the meeting unconvinced.

Bankers fear the prospect of a special tax from the Thatcher Government almost as much as they do the prospect of a Labour Government coming to power. As the latter appears less likely they are devoting most of their political lobbying efforts to a campaign against any repeat of a windfall tax.

Perhaps the most serious concern for the UK banking oligarchy, however, is the competitive push from Britain's building societies.

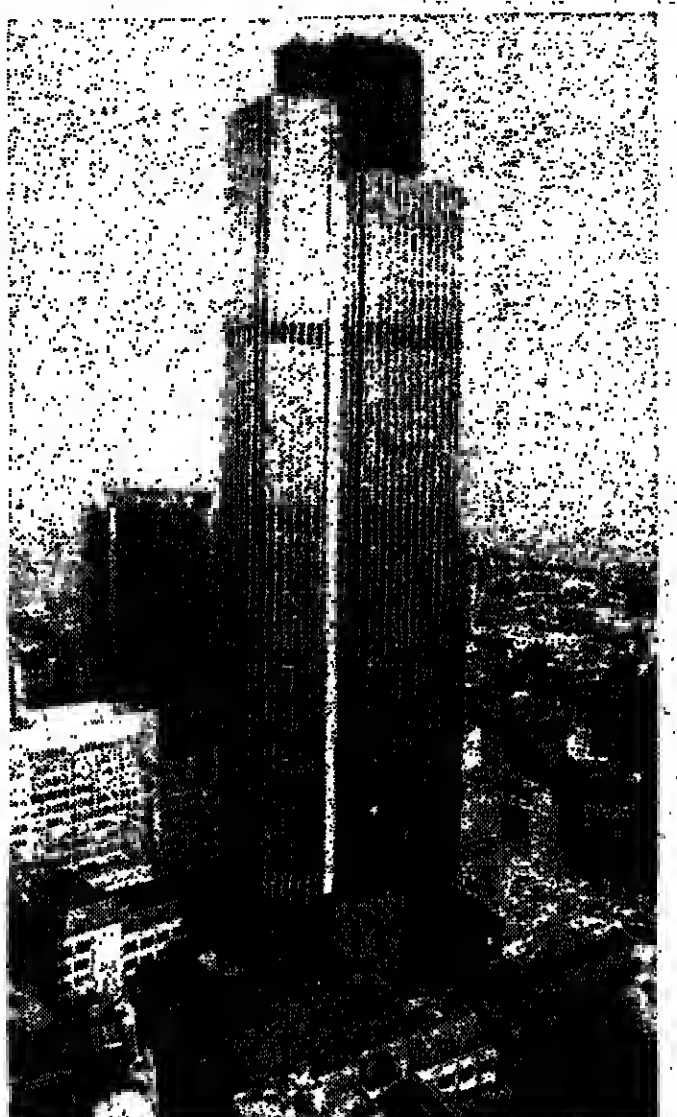
The past year has seen a major increase in competition for deposits, and the building societies are making progress. Barclays Bank and others have been less than pleased that the Abbey National Building Society and the Co-operative Bank have joined forces to offer an interest-bearing current account.

Likewise, the banks and building societies are locked in a competition to develop nationwide cash dispenser networks within the next year. Barclays Bank's response to the new schemes and longer opening hours being offered by building societies was to announce the start of Saturday morning openings last year. Barclays is opening around 400 branches—one in five—on Saturdays in an attempt to lure more deposits.

The major banks have countered the societies with their own home loan schemes. But now, some two years after the banks made a major lunge for mortgage business, most bank home loan portfolios are full. Only NatWest expects to continue allowing its mortgage business to grow in any real way this year.

The growth of competition for High Street deposits is almost certain to develop fur-

ther this year and for the customer at least, this is not a bad thing. Greater competition in a free-market can only mean a greater variety of financial products and services. The one major coup which banks could score—offering a genuine interest-bearing current account rather than the string-attached hybrids now on offer—seems too painful for the Big Four to consider seriously.



RECORD LEVELS—in a period which saw both international lending crises and domestic UK corporate bankruptcies reaching towards record levels, Britain's Big Four clearing banks last year made a combined pre-tax profit of £1.5bn, a drop of less than £200m on the 1981 figures. Above: a view of the National Westminster Bank Tower, as seen from the roof of the Stock Exchange.

Impact of Budget strategy geared to reduce demand

Virtual collapse in demand for funds

Ireland

BRENDAN KEENAN
Dublin

IRISH BANKING has been dominated in the past year by the problems posed by the country's attempts to effect rapid adjustment of the public finances. If anything, this trend has accelerated as a result of the February budget brought in by the new coalition government of Dr Garret FitzGerald.

Budget strategy was geared to reducing demand in the economy, so as to produce a rapid fall in the balance of payments deficits. This was more than eight per cent of GNP in 1982 but is projected to fall this year to around 1500m, or less than 4 per cent of GNP.

Bankers welcome the thrust of these policies, although they will be hoping that further adjustment comes more from cuts in government spending than taxation. But they have had to cope with the effects on their customers—and the effects continue to be painful.

The most marked result has been a virtual collapse in the demand for funds. Retail sales in Ireland fell 6 per cent last year and may decline by as much again in 1983. In the circumstances there has been substantial de-stocking and very little investment. The banks have moved from a position of being generally over-lent three years ago to being under-lent today.

This Irish central bank has operated a system of credit controls for some time, on the theory that, in an open economy like Ireland's, one cannot control that money supply but can influence its sources between domestic and external sectors, with a view to influencing the balance of payments.

The Irish banks have frequently chafed against this particular bit but in 1982 borrowers did not take up the full 14 per cent growth allowed by the central bank. Indeed, total growth in credit may not have exceeded 7 per cent. It seems unlikely that credit growth will threaten the target this year either.

The credit limits are a source of irritation to the merchant banks, particularly the branches of foreign banks which set up in Ireland in the 1970s. Bankers like Mr Vincent Reilly of Algemeine Bank Nederland's Dublin branch argue that they inhibit competition for business among the merchant banks.

Even so, margins have been tight in the wholesale sector, with supply generally exceeding

demand. The one bright spot has been the Irish nationalised industries, whose demand for loans is estimated to have increased by 40 per cent. This may be a limited phenomenon as the Government moves to rein in their expenditure.

The most dramatic effect on the big four Irish banks—Allied Irish Bank of Ireland, Northern Bank (a subsidiary of Midland Bank), and Ulster (a subsidiary of NatWest)—was in the area of bad debt provisions.

Bank of Ireland made a bad debt provision of £228m in 1981-82, compared with £111m in the previous year. Allied Irish's provision was lower at £17m, although it does not include provision for interest on bad debts.

Casualty

Northern Bank was the major casualty in terms of results, with gross profits falling from £2.4m to £2.7m in sterling terms. Bad debts were largely to blame but a lower tax charge and the end of the UK bank levy enabled the bank to increase net profits from £1.5m to £2.9m. Considerable re-organisation of the bank's activities is under way.

There was no escape for the banks from levies in the Irish Republic. A total of £235m was raised in bank levies in 1982 and a similar amount was imposed in the February budget. The best that Finance Minister Mr Alan Dukes could promise was that levies would be "phased out."

A final factor influencing the Irish banks' performance in 1982 was the very sharp rise in staff costs of the order of 25 per cent. This was the result of a comprehensive agreement on the introduction of new technology, which is already evident to the customer in the shape of automatic cash dispensers. The impact of staff costs will not be so marked in 1983 and the banks believe the deal will begin to pay for itself after four years.

One response to difficult Irish conditions, which is open to Allied Irish and Bank of Ireland but not to the subsidiaries, is to expand. The most notable example was the acquisition by AIB of a controlling interest in the US bank First Maryland Bancorp.

The deal cost AIB over £100m and it catapulted the bank into being far and away Ireland's largest. Perhaps more important, it came when almost 50 per cent of AIB's business was already outside Ireland, although chief executive Mr Patrick O'Keefe was quick to say that there would be no movement of funds out of Ireland as a result of the acquisition.

It is thought that, even

before the First Maryland deal, B of I had a smaller share of its business overseas. The Irish banking community will be watching for any similar spread of interests by Ireland's oldest bank and wondering if AIB's greater geographical spread will begin to be reflected in results.



MARINE MIDLAND (C.I.) LIMITED

A Member of The Hongkong Bank Group

announces:

- Multicurrency Portfolio Management
- International and Offshore Financial Services

- Company formation and administration
- Trust settlements
- Registrar and transfer agency
- Safe-keeping accounts
- Nominee services

• INTERCURRENCY FUND LIMITED

- Offshore liquid assets Fund
- Managed currency diversification for corporate, institutional and other substantial investors

Managing Directors

Joseph C.F. Luffin Nigel B. Russell
140 Broadway New York, N.Y. 10018, U.S.A.
212/440-5916 telex (RCA) 222332
Queen's House, Don Road, St. Helier, Jersey, C.I.
(44-0534) 71460 telex 4192254

send today to:

J.C.F. Luffin, Managing Director N.B. Russell, Managing Director
MARINE MIDLAND (C.I.) Ltd.
c/o MARINE MIDLAND BANK N.A.
140 Broadway New York, N.Y. 10018, U.S.A.

Please send all information to:

Name _____
Company _____
Address _____
State _____
Country _____
Telephone _____

WORLD BANKING XIII



Societe Generale de Banque, Belgium's largest bank, had BFr 370bn tied up to the public debt at the end of 1982, compared with BFr 220bn at the end of the previous year.

Belgian banks have managed to pursue their traditional support for public financing while at the same time increasing their profitability

Profits still good despite state borrowing burden

Belgium

PAUL CHEESBROUGH
Brussels

CONFIDENCE is seeping back into the Belgian economy and bankers are expecting, after some difficult years, the return of more flexibility to their operations.

The annual reports of the banks reflect satisfaction that although the Government may not yet be bringing down its deficit, at least the deficit is not becoming worse. This is a significant point for the banks because, noted one banker, traditionally the Belgian banks have owned a large amount of public debt, running to over a third of deposits in Belgian francs.

As the demands of the Government have become more pressing so the amount of bank funds tied up in public debt, both loans and bills for the Government as well as lending to the public sector, has shown a dramatic increase.

Societe Generale de Banque, the country's largest bank had BFr 370bn tied to the public debt at the end of 1982, compared with BFr 220bn at the end of the previous year, BFr 220bn at the end of 1979 and BFr 101bn at the end of 1973.

But, to put this into per-

spective at the end of last year SGB had lent to the private sector and had international exposure worth BFr 622bn.

Last year, the Banque de Commerce noted, the banks made new credits to the Government of BFr 174bn, against BFr 128bn in 1981, and of this total more than a half was lent in foreign currency. This clearly reflected the Government's desire to protect the parity of the franc within the European Monetary System.

Instability

Such a heavy demand for funds has naturally had an effect on interest rates. Last March, as instability swept the foreign exchanges, the central bank pushed up the discount rate by 2.5 percentage points to 14 per cent. But later in the month the underlying trend in rates reversed itself and the central bank lowered the discount rate by 3 percentage points to 11 per cent.

The discount rate is the minimum charge for central bank lending to the major financial institutions.

The banks themselves have been lowering deposit rates, with six months money fetching 7.25 per cent following a cut from 7.75 per cent.

The lower trend may signal a revival in corporate borrowing, particularly for investment purposes, although senior

bankers observed that real interest rates are still high.

Corporate borrowing last year was in any case at a low level largely because of the weakness in the domestic economy, while company treasurers remained cautious about approaches to the banks in the face of the high interest rates.

Bank credits to the private sector last year were just BFr 188bn, not much more than half the BFr 345bn lent in 1981, but one of the striking facts about the lending was the heavy amount done in foreign currency—nearly half, according to the Banque de Commerce.

If the greater confidence noted in economic circles is maintained, with exports increasing as last year's devaluation of the franc continues to exercise an influence, and the Government can hold its demands in check, then the balance between banks' public and private lending may this year be slightly redressed.

Senior bankers reflected that the heavy demands of the Government had not created a problem about lending to private industry; they had not been in a position where liquidity reasons had prevented lending to good risks in the private sector.

In fact the relatively low level of private sector demand in Belgium has meant the Government borrowing has helped to mop up banks' funds in the face of a fractionally higher level of deposits.

And government measures to

make investment in companies more attractive, as part of its overall policy of reviving industry, has meant a resurgence on the equity market and the return of companies to the Bourse for capital raising.

This could be helpful, bankers said, because company financing had in the past been done excessively through recourse to the banks, leading to narrow equity bases. Bringing more equity in would give what the bankers called "a better surface" to companies and making lending to them somewhat safer.

Despite the generally unfavourable background banks have generally been able to produce higher profits. SGB in 1982 had a 31.8 per cent increase in pre-tax profits to BFr 9bn, although its net earnings rose somewhat less—12.7 per cent over 1981 to BFr 2.2bn.

The country's second-largest bank, Banque Bruxelles Lambert, which had a rights issue last February had a 25.7 per cent rise in pre-tax profits during the year to last September to BFr 5.9bn, while its net climbed 27.7 per cent over the previous year to BFr 1.4bn.

Kredietbank, Belgium's third-largest, has a financial year ending in March. But after the first half it said it expected the favourable trend in its operating results to continue. It also observed that the economic situation at home and abroad, limited opportunities for expansion and increased the risks.

Luxembourg banks have entered a period of consolidation after last year's problems

Growth levels at cruising height

Luxembourg

PETER MONTAGNON

LUXEMBOURG'S 115-strong banking community managed last year to weather a potentially serious problem that could have jeopardised its future as an international banking centre.

Despite the default of Banco Ambrosiano Holding, the Luxembourg offshoot of Italy's defunct Banco Ambrosiano, deposits at Luxembourg banks continued to grow. Last year saw an increase of 17.8 per cent in total banking liabilities in the Grand Duchy bringing them to LuxFr 5,987bn at the end of December.

There was little sign of the wholesale withdrawals of funds that many bankers feared as the Banco Ambrosiano crisis developed. The Luxembourg authorities refused to acknowledge a responsibility for Banco Ambrosiano Holding on the grounds that it was a holding company and not a bank.

As the Bank of Italy also refused to come to the rescue of Banco Ambrosiano Holding this seemed to open up doubts over whether depositors in an offshore centre such as Luxembourg really were protected by the rather shadowy "lender of last resort" facilities which are supposed to act as a guarantor of confidence in the euro-markets.

At the same time, however, growth in banking liabilities in Luxembourg has now tended to slow. Last year's rate of increase was the slowest since 1976 and way below the 23.7 per cent advance in 1981.

The number of banks operating in the Grand Duchy has also



Profits at Luxembourg banks are expected to continue to rise sharply. Above: a branch of Banque Generale at Remich.

now begun to stabilise. All of this suggests that Luxembourg is now past its days of rapid expansion and has reached a natural cruising altitude.

Senior bankers in the Grand Duchy tend to confirm this impression. Objectives nowadays concentrate on two main areas—improving profitability and diversifying away from traditional lending business into more profitable fee-generating activities such as portfolio management.

Over the past few years Luxembourg has modified some of its rules to enhance its attraction compared with other similar centres such as Switzerland.

In the first objective Luxembourg bankers seem to have been highly successful last year. This may not show up immediately in published results because of Luxembourg's exceptionally generous regulations allowing large tax free provisions against potential loan losses. Reported net profits in the

Grand Duchy nowadays tend to be very small, but behind this last year lay very strong pre-tax operating earnings.

Senior bankers estimate that operating profits last year rose by more than 50 per cent to an aggregate level of LuxFr 370n. A further sign of buoyant banking business in the Grand Duchy is that employment in the banking sector rose by 550 last year, its largest increase since 1976.

Backbone

Yet Luxembourg has still failed to advance very far down the path towards investment banking. Its backbone remains a large money market. Interbank deposits accounted for LuxFr 4,296bn or nearly 72 per cent of total banking liabilities.

Out of this pool of money banks finance their lending which is heavily orientated towards European corporations, although the assets side of their balance sheets shows up

a relatively large proportion of interbank business at around 51 per cent of the total.

German banks, too, continue to dominate the Luxembourg scene with 80 institutions represented. This is followed by 14 Scandinavian banks, 13 institutions from Luxembourg and Belgium and 10 from the U.S. British banks have always been reluctant to set up operations there.

This year profits at Luxembourg banks are expected to continue to rise sharply. They will be helped by the large provisions already established by the banking community which are in effect little more than interest free deposits. Despite the provisions Luxembourg bankers argue that their lending is largely sound. They are more afraid in future years that the fiscal authorities will try to claw back some of these provisions in deferred tax than that the loans provided against will actually turn out to be sour.

European Banking Group

EBC

European Banking Company SA
Brussels

Boulevard du Souverain, 100
B-1170 Brussels
Telephone: (02) 660 49 00
Telex: 23846

European Banking Company
Limited

150, Leadenhall Street,
London, EC3V 4PP
Telephone: 01-638 3654
Telex: 8811001

Activities:

Capital issues
Foreign exchange and money market dealings
Securities markets
Industry expertise

Short and medium-term finance
Project financing
Investment services
Advisory services
Mergers and acquisitions
Venture capital

Member Banks:

Amsterdam-Rotterdam Bank NV
Deutsche Bank AG
Midland Bank plc

Banca Commerciale Italiana SpA
Societe Generale de Banque SA

Creditanstalt-Bankverein
Societe Generale (France)

Our strength is tailor-made international finance.

DGZ, Deutsche Girozentrale - Deutsche Kommunalbank - is unlike most other banks.

Headquartered in Frankfurt/Main and in Berlin, DGZ is one of Germany's largest banks with a balance sheet total of nearly DM 28 billion, yet it has no regional branch network.

Free from the heavy day-to-day demands of retail banking, DGZ's team of financial experts can concentrate all their energies and knowhow

on the specific needs of industrial and public sector clients.

DGZ plays an important role in wholesale lending with main emphasis on syndication of DM fixed-interest loans.

The Bank's full-service branch and wholly-owned subsidiary, Deutsche Girozentrale International S.A., in Luxembourg have built an excellent reputation in Euromarket activities, foreign exchange transactions and the Eurocredit sector.



Deutsche Girozentrale
Deutsche Kommunalbank

FRANKFURT/BERLIN

Teunusanlage 10 • 6000 Frankfurt am Main 1 • Tel.: (0611) 26 93-1 • Telex: 414168

the "small" team with big resources

Before you walk into a bank, know what you're walking into.

Walking into some international banks is like walking into a brick wall. You talk, they pretend to listen. And all they really want is your money and then to see the back of you. Pierson, Hellding & Pierson is not such a bank. We don't believe in faceless, corporate banking. What we do believe in is offering more than just basic services. It's our commitment to personal attention and involvement that's given us a special place in Dutch banking.

Since being founded in 1875, our aim has been to provide what some people would call 'individual banking'. We call it putting our investors' interests first. It's a policy that makes us react to customers' needs at speed. An approach that has solved financial problems which at first glance seemed insoluble. Both on a domestic and an international level. And an approach we adopt across a complete range of financial advice and services.

PIERSON CAPITAL MANAGEMENT

Over the years Pierson have become acknowledged specialists in asset management. (That's what people tell us, not what we tell them.)

Our research experts collect and analyse essential information enabling our portfolio managers to react speedily to market changes, at home and abroad. The service is tailored to the client's wishes and provides a portfolio management varying from total control to management in close consultation with clients. Participation in pooled investment funds managed by Pierson is also possible.

You'll also find a full range of stockbroking services for both institutional and private clients.

As a member of the Amsterdam Stock Exchange, it's fully equipped to execute clients orders and offer expert advice.

CREDIT SERVICES

Because we believe in rapid lines of communication we can take quick decisions. Something of the utmost importance in matters such as import/export, foreign exchange and property financing.



MERCHANT BANKING

We've also made our mark in such areas of Merchant Banking as corporate finance, assisting in mergers and takeovers, venture and risk capital, issues of stocks and shares and introductions on stock markets.

TRUST SERVICES

The close relationship which Pierson has built up with its clients is the essential

basis of its success in the trust business. We can advise in the areas of currency complexities, legal and fiscal issues, trusteeship and provide both management and administration of companies. For the private client we'll also act as administrator and executor of wills.

INSURANCE

Pierson sees insurance business as part of the overall structure of good financial management. As an insurance broker, Pierson provides objective advice and proposals. We tell you what you need to hear, not what you'd like to hear. And we offer a lot more than a smile, a glass of sherry and empty promises. Talk to us.

PIERSON, HELDRING & PIERSON

The bank that pays attention.

HEAD OFFICE IN AMSTERDAM, HERENGRAAT 21A, TELEPHONE 020 21183

OTHER DUTCH OFFICES IN THE HAGUE, ROTTERDAM AND HAARLEM

FOREIGN BRANCHES AND SUBSIDIARIES: REPRESENTATIVE OFFICES, TRUST OFFICES AND AGENCIES IN

BERMUDA, CURACAO (N.A.), GUERNSEY (CHANNEL ISLANDS), HONG KONG, JAKARTA, LONDON, LUXEMBOURG, NEW YORK, SAN FRANCISCO, TOKYO, TORONTO AND ZURICH

if you do business with Italy

with us Italy is wider.

Yes, wider.

For Banco di Sicilia can help you enlarge your business presence in Italy and abroad through its International Banking and Marketing Services.

Call us. We can assist you throughout Italy with 303 Branches and worldwide in Frankfurt/M., London, New York, Abu Dhabi, Brussels, Budapest, Copenhagen, Munich, Paris, Zurich.

Banco di Sicilia

99 Bishopsgate, London EC-2P

WORLD BANKING XIV

A more circumspect attitude to investment and risk is expected to be adopted this year

Time for a re-evaluation

Netherlands

WALTER ELLIS
Amsterdam

WHAT'S in a name? In the case of Slavenburg's Bank, sixth largest commercial bank in the Netherlands, quite a lot that its new owners would like the world to forget. A police raid, searches and accusations of fraud, a transfers scandal, two arrests and the resignation of a leading director. Accordingly, Slavenburg's is to be no more. Henceforth it will be known as Credit Lyonnais Bank Nederland after its major shareholder, Credit Lyonnais of France. The hope is that the new rose will smell sweeter.

But while the Slavenburg's affair has been the big story in Dutch banking over the past 12 months, hitting the headlines at home and abroad in a manner that can scarcely enhance the sector's conservative image, there have been other tales, not all with happy endings. It would be too much to say that banking in the Netherlands is in trouble. The traditions are too old and the experience too great for that. Yet there is a feeling around that the bad patch in which many institutions are stuck is more than simply the product of bad luck. Many bankers realise that it is time to re-evaluate their response to the market, concentrate on certain fields of activity and then get to work in earnest. The next 12 months—especially if the upturn is confirmed—could see as well as a more circumspect attitude to investment and risk.

Slavenburg's lost FI 203m last year, largely because of fraud and the need, in consequence, to increase its general provisions. But the Nederlandse Credietbank, 31 per cent owned by Chase Manhattan of the U.S., saw its earnings plummet by 62 per cent to a mere FI 7.3m; the Nederlandsche Middenstandsbank (NMB) dropped 39 per cent to FI 90m.

The biggest commercial bank of all, Algemene Bank Nederland (ABN) did somewhat better, recording a net profit of FI 352m—an increase of 5 per cent. Rabobank, the awakening giant of the co-operative sector, saw its earnings edge up by 3 per cent to FI 1.33bn. The smaller banks produced a mixed bag of results. The mortgage banks, after two very bad years, are showing some signs of incipient recovery. Overall, the picture is of a



The biggest commercial bank in the Netherlands, Algemene Bank Nederland (ABN) increased its profits by 5 per cent last year, to FI 352m.

sector battered by debt, at home and overseas, trying to conserve its strength in preparation for the upturn to come. The image of the banks has not been helped by the allegations, substantially upheld by the Government and the central bank, that many Eligh Street branches of many banks in recent times have been willing to trade in "black" money.

Laundering

Last December, the Dutch left-wing magazine *Nieuwe Revu*, reported that almost every branch of every bank they visited in the Netherlands had been prepared to assist its clients in the "laundering" of undeclared deposits. The revelation caused a deal of obloquy to be heaped on the heads of bankers, not only by the Minister of Finance and the Governor of the central bank but by the press and the general public. Suddenly, Dutch banks, previously regarded as models of probity—at least by those not pressing "black" notes over the counters—were cast in the role of accessories before the fact.

The Dutch Bankers Association acted at once and issued a new set of guidelines for accepting cash from clients. Mr Herman Rutting, the austere Minister of Finance in the Centre-Right Government, pointed out that the new rules should be adhered to strictly but admitted that the chances of tracing a "hot money" deposit were a million to one against. Mr Willem Duisenberg, the admitted and personable Governor of the Nederlandsche Bank, warned from his tower block in Amsterdam that banking ethics were central to the profession and said that bank managers must never succumb to the temptations offered by the existence of the black money circuit.

It must be said, however, that while some banks have obviously been indulging in activities that tinge the tax laws of the Netherlands, the problem stems not from banks but from the determination of large numbers of businessmen not to pay tax on their full incomes. Mr Andre Battenberg, the outspoken head of ABN, said recently that the real focus of the black money circuit was the transfer abroad of FI 1,000 notes. Billions of guilders, he said, had disappeared out of the country illegally since January and the only thing the banks could do about it was to note the extent of the exercise by counting up the notes sent back to them in the normal course of international transfers.

If Mr Battenberg is right, then the flight of capital stuffed into the briefcases and back pockets of businessmen is at least as serious as the processing of doubtful money by the banks. Either way the problem is essentially one for the Government, whose tax laws have prompted the cash exodus and who are elected to see to it that the law is enforced.

Any survey of Dutch banking could not avoid the issues raised above—especially after the dramatic raid on Slavenburg's headquarters and two leading branches in February by more than 100 officers of the Dutch fiscal police. But it would be quite wrong for it to be assumed that banking practice in the Netherlands has become a shady under the counter affair. That aspect of the business should more properly be seen as scum to be brushed from the surface. Even Slavenburg's—Credit Lyonnais Nederland—has never come under suspicion as an institution, only as a bank employing certain dubious activities. The new Slavenburg's, under

the supervision of Credit Lyonnais, has the support of the central bank and is expected to play an honourable part in Dutch business life. The much goes without saying for the rest.

ABN and AMRO each have established reputations around the world for possessing a full range of banking skills. Each is a leader in the dynamic international bond sector and both are playing an active role in the expansion of Dutch trade. Rabobank is slowly easing itself into the international market with the establishment of key offices abroad (the latest in London) and in March issued its first-ever bond. NMB is also projecting itself increasingly as an international banking house, with 10 overseas locations, while NCB is undergoing restructuring in a bid to re-build profits for the mid-1980s.

Exposed

So long as the world economic recession lasts, debt provisions are bound to rise and will inevitably depress the results of the Dutch banks. Bankers are aware, too, that the debt problems of the Third World, to which some of them are exposed, are far from resolved and will hit them for some time to come.

In addition, there is the problem of staff numbers, and salaries. A new agreement will lead to a 5 per cent cut in working hours for the country's 19,000 bank employees in return for a pay-pause. The scheme will also lead to the part-time employment of 25,000 young people, with a promise of full-time recruitment at the age of 23.

The underlying trend is positive and with their internal regulations complete and their reserves firmly buttressed, the Dutch banks appear set for a more stable 1983.

Banco Ambrosiano scandal fades into the background

Interest rates the major issue

Italy

RUPERT CORNWELL
Rome

IN ITALY even the most lurid of scandals cannot run for ever. That lesson of national life is now on display in the country's banking sector.

The collapse of Banco Ambrosiano last summer may still generate bitterness and lawsuits in the international banking community, but at home it has long since given way as a talking point to whether interest rates charged by commercial banks should go down a great deal faster than the latter would like.

That interest rates in Italy, despite its high inflation, are at last beginning to follow the pattern in the world outside is now beyond doubt.

Cautious

Last month, the Bank of Italy cut its discount rate from 18 per cent, where it had been since the previous August, to 17 per cent. The cautious extent of the step reflects the contrasting pressures created by an inflation rate still running at 16 per cent, and the need to finance a public sector borrowing requirement which might exceed L75,000bn, or 15 per cent of gross domestic product.

The commercial banks, as usual, have been a great deal slower to adjust downwards their rates to borrowers than they are to increase them. In the first three months of 1983, declining from industry and the politicians produced only two half point reductions, in the rate charged to prime customers, bringing it down to 19.5 per

cent from 20.5 per cent. Shortly after Easter, the Central Bank gave further sign of its willingness to see a further decrease, by lowering the bank rate. By the end of April, however, there had still been no response from the commercial banks.

But the pressure on them to follow the Bank of Italy's cautious pointer is likely to remain considerable and not only from industry, which claims it is being unfairly penalised, but also from the Government parties, who will almost certainly be entering a general election campaign this June.

But when political considerations are removed, the arguments main strands are those of always. The banks maintain that they cannot lower interest rates for fear of frightening away depositors, and thus endangering their own capacity to help fund the Government's huge borrowing requirement. But that reasoning is slightly undermined by the latest small reduction in the Treasury's key three, six, and nine-month bill rate.

The numerous critics of Italy's banking system retort also that the scope for an easing of interest rates exists, given the present slack level of loan demand, and the real possibility that falling oil prices will lead to further—if modest—declines in inflation.

A further consideration is that the spreads between "active" and "passive" rates, i.e. those charged to lenders and paid to depositors, is among the highest of any country in Europe; proof, it is claimed, of the inefficiency and bureaucracy of the Italian banking system.

One cumbersome restraint could be lifted this summer, if the Bank of Italy fulfils its proclaimed intention of removing the system of maximum annual permitted credit ceilings. The present

sluggish state of the economy and low loans demand could embolden the Central Bank to keep its promise. On the other hand, in Italy a preference for rigid control on banks exerted from the centre dies hard.

But that control is not always sufficient, as the Banco Ambrosiano affair so vividly demonstrated.

Subtle

Within Italy, the scandal is increasingly forgotten, but its more subtle consequences are still at work, especially abroad. Chief among them is a loss of prestige on the part of the Bank of Italy, for its failure to root out trouble much earlier—and the treatment meted out to those foreign banks which agreed to lend money to Banco Ambrosiano Holding in Luxembourg rather than Banco Ambrosiano in Milan, even though the money lent was poured down an identical drain, by identical people in Milan.

There are some grounds for thinking that agreement will be reached between the Rome authorities and the angry creditors. The former have already offered \$100m. The latter are insisting on reimbursement of the full \$450m lent. A compromise does not seem likely.

If it is not, then the international financial community may settle down to enjoy rich fare in the courts. Ambrosiano in Luxembourg is suing the Nuovo Banco Ambrosiano in Milan, successor to the ill-starred bank destroyed by Sig Roberto Calvi, while the 88 creditor banks have already filed suits in Milan to recover their money. Whether their case is watertight remains to be seen. At a first glance it cannot lightly be dismissed.

There is also the tantalising possibility that the largest

Italian bank, Banca Nazionale del Lavoro, may end up suing itself. BNL is both the second largest single creditor of Ambrosiano in Luxembourg, and one of the seven banks which own the new Ambrosiano in Milan.

To what the appetite of spectators further, the possibility, however remote, exists that someone (maybe Ambrosiano's liquidated subsidiary in the Bahamas, Ambrosiano Overseas), may take the Istituto per le Opere di Religione (IOR, the Vatican Bank) to court. The problem, in that case, is "where?"

It was, after all, the IOR that technically owned the ten little companies in Panama and Luxembourg through which the \$1,200m of assets vanished. And although a special commission set up by the Rome Government and the Holy See has been touring the far-flung outposts of the ex-empire of Sig Calvi to assess damage and responsibility, there is as yet no sign of a compromise emerging.

The disaster, however, may have a few beneficial after effects, including a much-needed clarification of IOR's status as both a domestic and a foreign bank simultaneously, and more effective scrutiny of the offshore operations of Italian banks.

The Ambrosiano collapse has already moreover subtly changed the private/public balance in Italian banking. A direct consequence was the sale of Istituto Bancario Italiano, owned by Sig Carlo Azeglio, to the state-owned Cassa di Risparmio delle Province Lombarde (Cariplo).

Nuovo Ambrosiano itself is no longer genuinely private: in fact 50 per cent of its capital is held by public sector banks.

More than ever today, Italian banking is a public sector affair, with only 20 per cent of deposits controlled by privately-owned banks.

WORLD BANKING XV

Last year profits of the big five banks increased by nearly 14.3 per cent helped by higher dollar and gold rates

A good year for profits

Switzerland

JOHN WICKS
Zurich

SWISS bankers had a good year in 1982, with profits rising much faster than overall business volume.

Net earnings of the Big Five improved by nearly 14.3 per cent after balance-sheet growth of only 8.3 per cent—and this due, in part, to higher dollar and gold rates—and those of the 29 cantonal banks by almost 12 per cent following a similar increase in their balance sheets of 7.4 per cent.

With very few exceptions, other banks have been reporting the same sort of boost to profitability.

An important factor in this development has been the return to normal of interest rates. In 1981 the jump in U.S. and Euro-market rates led to a strange situation of interest patterns, short-term investments becoming much more attractive than long-term money.

Since Switzerland has the largest mortgage debt per capita in the world, as well as the highest savings rate, the banks found themselves in considerable refinancing difficulties when clients deserted the traditional low-interest savings books to invest in the money market.

Temporary loss

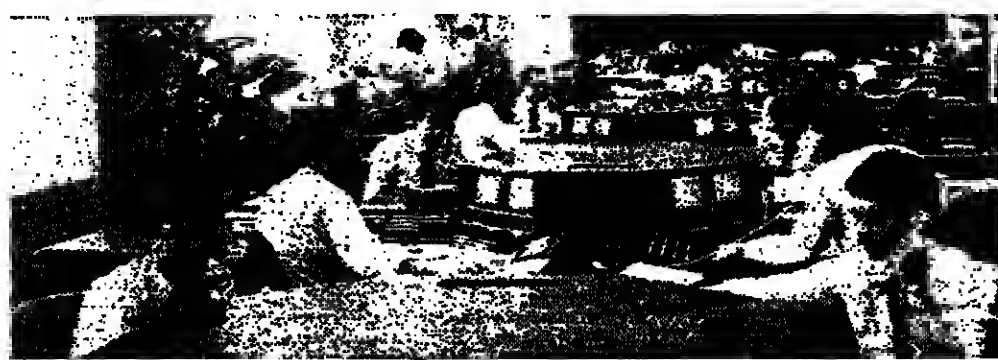
By the autumn of 1981, bankers were claiming that virtually every domestic loan meant a temporary loss from the bank.

During last year, short-term rates fell sharply, however, with a resultant broadening of interest margins. The leading banks were able to increase their overall net interest income by between 17 and 45 per cent in 1982, a major factor in the improvement of earnings.

Even more relieved were cantonal and regional banks with a high level of mortgage business, many of whom had felt seriously jeopardised by the domestic interest squeeze.

The healthy state of the capital market also helped the banks' profit-and-loss accounts, reflected both in higher commission earnings earned in better yields on securities holdings. Most—though not all—banks benefited at the same time from an increase in income from foreign exchange and precious-metals trading.

The Swiss Banking Commission, in fact, claims that in recent years banking has not been as lucrative a business as most people believe. A study for the period 1979-81, details of which were published last week, shows a "downward trend" in actual profitability, the Commission contends.



The foreign exchange room at Credit Suisse, Zurich.

SWITZERLAND'S BIG FIVE

	Union Bank of Switzerland	Swiss Bank Corporation	Credit Suisse	Swiss Volksbank	Bank Leu
1982	1981	1982	1981	1982	1981
Balance sheet total	106,233	93,728	96,816	87,555	73,497
Advances to clients	47,042	43,088	39,562	38,271	36,171
Clients' deposits	67,393	54,926	65,294	52,232	47,811
Capital resources*	5,475	5,311	5,047	4,804	4,812
Net profits	438	382	370	322	303

* Published capital plus reserves after dividend

This resulted from the need of numerous banks to cut back their transfers to unpublished reserves—or actually to call part of these in, so as to show unchanged or improved net profits.

Last year's results admittedly look much better, Commission director, Bernhard Müller said in Bern recently, though he added that it remained to be seen how great the banks' requirements for additional provisions will have been.

Th need to put money aside for a rainy day has certainly grown considerably. Although the Swiss banking system is much better off in respect of foreign sovereign and corporate risks than that of most other financial centres, the large-scale international operations in which it engages have brought with them the danger of at least some potential losses.

As Dr Edwin Stopper, chairman of Bank Leu, pointed out at the March AGM, substantial risks are also inherent in the placing of Swiss banks' money with foreign counterparts, should these founder because of their own loans to "problem countries."

At the same time, domestic credit business is nothing like as copper-bottomed as it used to be. More and more Swiss clients are getting into difficulties in the light of national recession.

With Government support rare indeed, it remains up to the banks to help failing companies afloat.

In the past year, the banks have drawn the consequences and been very cautious in the granting of new advances. Nevertheless, there has been no real withdrawal from the field of existing credit commit-

ments. The bankers agree with the National Bank that solidarity in the sovereign-risk sector is essential to protect the world payments system—and the banks themselves—while for reasons of national policy domestic "rescue programmes" have become the order of the day.

Between 1976 and 1982, the two biggest banks, Union Bank of Switzerland and Swiss Bank Corporation, have alone granted direct "financial contributions" to all companies of SwFr 322m and SwFr 119.5m, respectively, as well as building up credit lines under moratorium agreements of SwFr 420m and SwFr 424.4m, respectively.

Watchdog

Increased risks have as yet had no really negative effects on Swiss banks, which are now profiting from the high capital-ratio requirements which many of them have complained of in the past. However, the Banking Commission—as watchdog of the financial scene—wants to be quite certain that there is enough money on hand to meet any emergencies. This is why the Commission is doing all it can to determine the full and consolidated risk exposure of banking concerns and why banks have now, within four months of the closing of their 1982 or 1982-83 accounts, to provide details of sovereign risks, their evaluation of these risks and the corresponding value adjustments in their accounts.

While the Commission will refrain from setting up guidelines, it does intend "to approach individual banks where necessary."

There is little carping at this arrangement, though some banks are unhappy at official

moves against the forming of arm's-length holding companies to shore off affiliate operations from consolidation. A test case this spring has been the order to Credit Suisse to consolidate its CS Holding operation for purposes of capital-ratio calculation.

Generally speaking, Swiss banking is liable to be subject to more control in future. At first glance, this might not seem to be the case; early this year, Parliament rejected three alternative motions to impose a new tax on fiduciary accounts, while it has since joined the governing Federal Council in advising the electorate to throw out the "Banking Motion" supported by the Social Democrats and the trade union movement when this comes up for the popular vote next year.

Nevertheless, political pressure continues to be brought to bear on the banks—partly in a governmental attempt to "offset" the left-wing referendum motion—via what retiring Credit Suisse chairman Dr Oswald Aeppli calls legislative inflation.

With the so-called bank-client tax rejected, however, and the referendum motion unlikely to find favour with the voter, things do not look all that grim. Attention is now fixed mainly on the final provisions of the revised Banking Act and such questions as the reporting of unpublished reserves, the insuring of deposits and the removal from the penal code of the offences of "negligent breach of banking secrecy" and "unsuccessful incitement to contravene banking-secrecy regulations."

Whatever the case, the banks seem confident enough about this year's business. Even early, many of them have already forecast good results again for 1983.

YOUR BANKING PARTNER IN AUSTRIA

In the business of Vienna:

St. Stephen's Cathedral
GZB-VIENNA

Located in the heart of Europe
to doing international business

We are

- the central institution of the Austrian banking system
- partners in Vienna, Linz, Salzburg, Bregenz, Innsbruck, Graz and Innsbruck
- and 400 local Raiffeisen banks in Austria with total assets of 100 billion Sch.
- a member of the UNICO BANKING GROUP with its 40,000 banking offices in Western Europe
- a bank with business relations with 2,100 correspondent banks
- with 2,100 correspondent banks
- major financial centres of the world

We have the basis for being an effective partner for you. Personal service is our strength. We are looking forward to meeting you.

GZB-VIENNA

Genossenschaftliche Zentralbank AG
A-1010 Vienna, Herrngasse 1-3, ☎ 6662-0
Telex: 136 989, Swift-code: ZENT AT WW

Banking internationally? 5 good reasons why you should talk to Rabobank.

Selecting a specific bank as a partner for your international activities requires sound reasoning:

1. By providing 90% of all loans to the Dutch agricultural sector, Rabobank is the largest source of credit to the domestic green sector. And plays a key role in agribusiness finance. Of all Dutch exports 25% consist of agricultural products. The importance of agribusiness for Dutch foreign trade gives Rabobank an extensive and up-to-date knowledge of international trade finance.

2. More than 40% of all Dutch savings are entrusted to Rabobank.

3. One third of all Dutch companies conduct their financial business through Rabobank. And with 3,100 offices in the Netherlands on-the-spot services are available in every part of the country.

4. With total assets of more than 110 billion Dutch guilders (approx. US \$ 42 billion) Rabobank ranks among the 50 largest banks in the world.

5. Additional strength is derived from the membership in the Unico Banking Group, in which Rabobank works together with 5 other

major European co-operative banks. As a group these banks have total assets of US \$ 360 billion and 36,000 offices.

So if you're interested in banking internationally, we'd like to meet you. And when we meet we'd like to help.



Rembrandt country is Rabobank country. The country where traditions of excellence continue to flourish.

Rabobank Nederland, International Division, Catharijnesingel 30, 3511 GB Utrecht, the Netherlands. Telex 40200.
Branch Office New York, United States of America. Telex 424337.
Representative Office Frankfurt, West-Germany. Telex 413873.
Representative Office London, United Kingdom. Telex 892950.
Subsidiary Curaçao, Curaçao N.A. Telex 3422.

Rabobank

Rembrandt country is Rabobank country

Last year was a year of consolidation for credit institutions in Austria

Low credit demand may impair earnings

Austria

W. L. LEUTKENS

SLOWER GROWTH and a pronounced decline of interest rates made 1982 into a year of consolidation for credit institutions in Austria. The outlook for this year is for continued consolidation, though low credit demand and a stabilisation of interest rates is likely to impair profits.

Last year's decline in interest rates improved the profitability of the industry since it acted more quickly on the cost of deposits than on assets. But savings deposit interest is a politically charged matter in Austria. The trade union federation, always a power in the land, has frequently exerted pressure to prevent too fast a decline of interest on savings.

Savings deposits are the most important source of primary deposits in Austria. The all-Socialist Government of Dr Bruno Kreisky, now defeated at the polls, had created great uncertainty by a proposal to deduct a withholding tax from interest payments in the light of the election result, that proposal looks dead.

The argument about the withholding tax may sound like a storm in a teacup, were it not for the completeness of Austrian bank secrecy. The law permits the opening of anonymous accounts and denies even

the bank a right to demand identification from a depositor, unless he volunteers it. So savings books have become a popular and quasi-legal means of tax evasion. At the same time the system provides an easy flow of deposits for deposit takers and banks of every kind. It could be impaired by a withholding tax.

Another influence calculated to slow down the decline of interest rates is exerted by the budget deficits of the federal Government. Judging by first quarter trends, the Government debt will rise this year from Sch 843bn to Sch 400bn, this year. What is notable about the figures is that they are low by international standards—some 10 per cent of GDP at the end of 1982—but are also rising fast. The new Government, too, will find it hard to close the gap.

The steep increase of state indebtedness since the mid-1970s has occasionally caused discussion of creditworthiness. Little or nothing of that has been noticed in international credit markets; an issue of \$150m in notes made in New York recently received its due triple A rating. Moreover, Austrian demands on the international market should fall steeply since the country has got its current external account under control. A deficit of Sch 71bn in 1981 looks like turning into a modest surplus this year.

Comecon debt

A questionmark overhangs the exposure of Austrian banks and exporters to Eastern

Austria's Nine Largest Credit Institutions		(Balance sheet totals Sch bn — end-year)	
		1981	1982
	Creditanstalt-Bankverein	252.0	271.1
	GZB	176.7	195.5
	Oesterreichische Kontrollbank	148.9	145.4
	Oesterreichische Landesbank	133.1	144.3
	Zentralbank, Vienna	122.3	131.4
	PSN	94.5	109.4
	Gemeinschaftliche Zentralbank	85.4	106.8
	Bank für Arbeit und Wirtschaft	80.1	102.5
	Erste Oesterreichische Sparkasse	84.8	94.7

Source: GZB, Vienna

* Wholesale bank and umbrella bank for savings banks; † Vehicle for export credit guarantee system; ‡ Savings bank; ** Wholesale bank and umbrella bank for rural co-operatives

Europe. Just over a year ago gross Comecon debt to Austria was estimated at \$5.4bn, a third of it owed by Poland. The overall amount does not appear to have increased significantly since. But the Polish situation must have been a main reason why the largest Austrian bank, Creditanstalt-Bankverein, set aside Sch 100m from its operating profit in order to double its general provision for country risks. Altogether the accounts show a transfer to open reserve of Sch 135m, write-offs of Sch 145m and general provisions of Sch 207m. In addition one must suppose, internal reserves were increased.

Creditanstalt increased its balance sheet total by 13 per cent in 1982, compared with the 11 per cent of the country's second largest bank, GZB, while only 9 per cent in the case of Oesterreichische Lan-

derbank. The latter followed an especially cautious policy, since it is still labouring under the consequences of several spectacular bankruptcies among its Austrian clients in 1980 and 1981.

To get over those disasters Laenderbank required state help. It shows in the accounts for 1982 as Sch 2.7bn of irrecoverable claims which have been underwritten by the Government and income of Sch 220m received from the Government in lieu of interest on such claims. The Sch 2.7bn will have to be written off over the years.

With this assistance Laenderbank has been able to resume the payment of dividends on its ordinary share capital and to call for a capital increase to keep capital ratios within the limits set by regulatory law. In other words, the worst is over—but the bank is not yet out of the wood.

WORLD BANKING XVII

Bankers say their house is in order but there are problems ahead

Still in for a testing time



The Portuguese banking system is waiting for a new stimulus to bring more competition into its dusty atmosphere. Above: part of the main commercial and banking areas of Lisbon.

Government drags feet on private sector plans

Portugal
DIANA SMITH
Lisbon

IN AUGUST 1982 the last institutionalised vestige of the 1975 revolution that swept more than half the Portuguese economy into the public sector was erased with the constitutional revision and abolition of the Military Council of the Revolution.

That council had repeatedly vetoed the return of private capital to Portuguese banking on the grounds that it counteracted the precepts of the 1976 constitution which mandated Portugal in the direction of Socialism. It seemed logical to assume that, with the disappearance of the council, a Centre-Right administration whose loudest battle cry had been abolition of this obstructive body, would hasten to untie the bureaucratic knots and let capitalism back into the system.

There was no threat to denationalise the eight commercial banks handed into the public sector in 1975 by order of the Communist Party, then Portugal's most powerful force bent on maximum centralised control of the economy. It is useful to remember that Portuguese banks were strong family concerns which acted as holding companies for multi-faceted activities ranging from commerce through industry to tourism and the media—making them a useful catch for a Moscow-orientated Communist Party eager to create a puppet state in south-west Europe.

The idea of the ruling coalition of Social Democrats, Christian Democrats and Monarchists grouped into the Democratic Alliance (AD) was to permit new Portuguese or foreign banks to operate. The latter tended to be more interested in the wholesale than retail side extensively serviced

by the Portuguese institutions, albeit with time-wasting over-manning and cascades of paperwork.

For some time representative offices of major international banks had been opening, having duly received permission from the Portuguese authorities. Most of the 21 offices that had blossomed like exotic new species in the somewhat rigid Portuguese financial habitat by 1982 were of a mind to graduate to full branches, legislation and time permitting.

They came from the U.S., the UK, Japan, France and Brazil above all, attracted by reiterated promises of economic reforms and Portugal's future status as a member of the European Economic Community. The Treaty of Rome bars discrimination against foreign capital—meaning that sooner or later foreign banks must be given full access to the Portuguese market. It seemed wise to make a presence sooner helping to marry foreign credits. If nothing else, it allowed representatives to form on-the-spot rather than remote views of Portugal's small and beleaguered economy.

Watchdog

That "watchdog" presence became paramount as the Government weakened through 1982 and onsets of serious dependence on the foreign financial market were spotted by observers in a yawning balance of payments gap. They included an onerous debt-servicing schedule and short-term debt ratio that was, at nearly 30 per cent of total foreign debt, too heavy for a small country with scant domestic resources.

Portugal potentially needed help. Just as patently, it could not expect special favours, as a nation whose Prime Minister threw in the towel even though local election results gave him a qualified mandate to go on with promised reforms—raising serious questions of confidence—or to one which raced around

markets in search of funds, headlessly insisting things were not that bad.

There were sticky moments when anxious officials, in their rush to secure optimum terms for sorely needed loans, ignored local representatives of major banks in Lisbon and flew over their heads, doing themselves no favours. Hard lessons were learned about the real workings of the international banking system as opposed to the workings imagined by a novice country bred on red tape, paternalism and statements in between lines.

Observing, loan-broking, and in a few cases, participation in new ventures like leading companies or, more rarely, investment companies may be the only activities afforded to foreign banks for some time yet. The resounding promise made by Premier Francisco Balsemão in June 1982 that "there will be private banks in Portugal by the end of the year" fell flat when it transpired that his Government was dragging its feet on the reform Bill that would permit such an event.

An insecure administration shrunk from a measure bound to attract left-wing controversy for a while but needed to goad the Portuguese economy into more dynamic European patterns. As a result, foreign bankers and investors who once believed in promises of liberalisation and progress are developing sceptical armour that does not help the country's efforts to be taken seriously as a future partner of a powerful competitive European market.

The Portuguese banking system is waiting for a new stimulus that will bring a healthy tang of competition into its dusty atmosphere. The beginnings of mechanisation are laudable, and have accelerated some transactions, but in most aspects the system is still the ideal home for the bureaucrat who shuns risk and leaves decisions to his higher-ups—who in turn leave decisions to the Government.

Spain

DAVID WHITE
Madrid

WITH a sizable dose of optimism Spain's top bankers now reckon that after a long series of bank crises and after the spectacular Rumasa affair their house is henceforth in order.

The continuing fragility of many industrial sectors means that the banking system is still in for a testing time.

The reigning sensitivity about any further suggestion of major upsets was illustrated by the insistence—perhaps counter-productive insistence—with which recent rumours about Banco de Santander, the last big family-controlled bank, were denied.

The last five years in Spain have seen almost 30 banks collapse, one of the most illustrious names in Spanish international finance—Banco Urquijo—having to be rescued and a whole chain of banks controlled by the controversial Rumasa holding group fall victim to a state expropriation decree.

The three biggest of this long list of accidents landed on the desk of the incoming Socialist Government elected last October. In the case of Urquijo, absorbed by its sister bank Banco Hispano-Americano with help from the authorities, and the very different case of Rumasa, which the Government claims was headed for inevitable disaster, new solutions have had to be found to save the whole banking system from irreparable damage.

Components

The virtual bankruptcy of Banco Catalana, a group set up with the political mission of providing Catalonia with its own big bank, had already given the authorities a major headache. The largest group to go into the care of the Deposit Guarantee Fund—the semi-private, semi-Bank of Spain safety-net body—it has been the subject of piecemeal negotiations to guarantee the future of its commercial and industrial banking components, whether in private or state

hands. Catalana alone brought seven banks into the Fund, including its subsidiary Banco de Alicante, hived off at an early stage to the state-controlled Banco Exterior.

A recent estimate by the Spanish Private Banking Association put the combined assets of banks in a declared state of crisis—29 of them—at \$12bn or 8 per cent of the private banking system. This includes the Rumasa banks of which 18 were named in the expropriation order in February last and two more, discovered to have been taken over secretly in 1981 and 1982, have been under Bank of Spain supervision. Rumasa alone is reckoned to account for 4.5 per cent of the system.

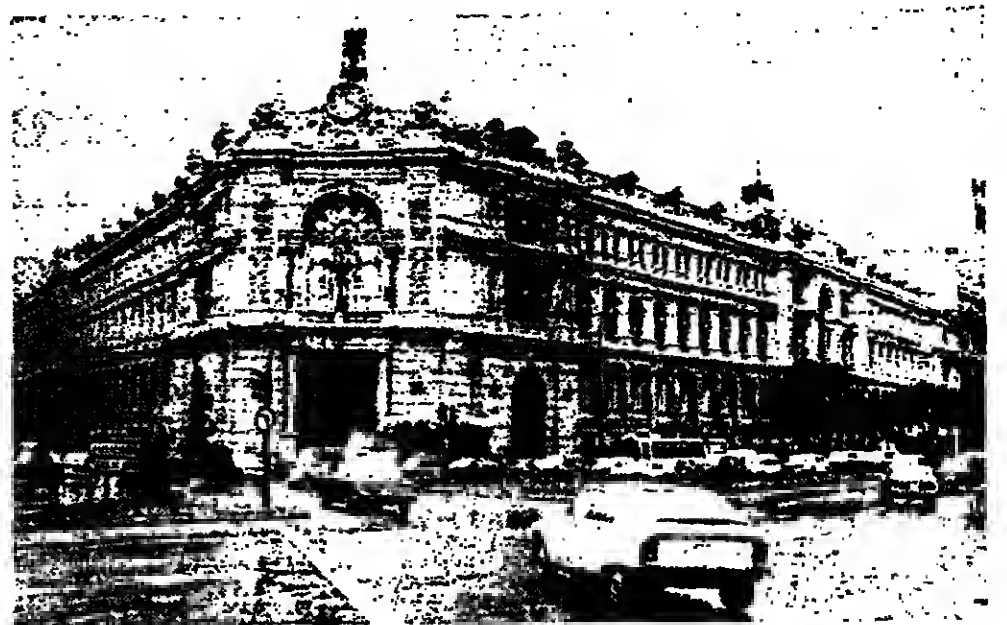
Relief

Although the banking community is pressing for the rapid return of Rumasa interests to the private sector, the Government's action was greeted with ill-disguised signs of relief.

Rumasa was the black sheep of the bank sector. Not only did it run a campaign for deposits, the campaign for recapitalisation now principally affects the largest of the banks it controlled, Banco Atlantia, which was also the one which most successfully resisted being brought into the "Rumasa system" with risks concentrated in companies of the Rumasa group.

Of the remaining banks few if any are likely to be taken over on the government's terms—which are that it recovers the money it puts in. No realisable in any case before the authorities complete their investigations into the group and their legal proceedings over funds which Rumasa channelled during the last two years into undisclosed interests outside Spain.

The affair has had at least one positive effect in completing a clearing-out of the bank system, leaving a somewhat tidier structure. This is made up, as far as the Spanish banks are concerned, of four parts. The expanded state share, apart from the official credit institutions, embraces Banco Exterior and the rump of Rumasa, which



The last five years has been a period of severe problems for Spanish banks, but there is now more optimism among the nation's top bankers. Above: the Bank of Spain in Madrid.

together would make Spain's highest bank.

Then come the traditional Big Seven private banks headed by Banesto, Central and Hispano-Americano, the latter newly returned to the very top league through its takeover of the industrial banks Bankunion and Urquijo. These account for four out of every five pesetas deposited in banks in Spain.

Behind them, accounting for less than 5 per cent of total bank assets, come the so-called group of five medium banks. Behind them again is an assortment of surviving small local banks. All of these groups are subject to possible reduction through takeovers, in what may be regarded as an inevitable process of concentration.

The speed with which these regroupings take place will be largely dictated by the degree to which profits, already cut down in real terms last year, continue to be squeezed. Affecting profits are the need for increased provisions to cover bad debts, slack credit demand, higher costs of liabilities and a stepping up of official compulsory deposit requirements.

The proportion of total deposits which banks have to place interest-free with the Bank of Spain was raised last December by a full point to 6.75 per cent. The proportion placed at the Bank of Spain's eight per cent base rate was lifted on April 14 last by the same margin to four per cent, in a bid to keep money supply in line with the targeted 13 per cent rise this year.

Severe

The severity of the banks' situation has been reflected in hard-fought wage negotiations and in the Government's move effectively to discourage more competition from foreign banks.

It did this by increasing the minimum capital requirement for foreign banks setting up branches in Spain from Ptas 750m to Ptas 2bn (\$15m). The authorities argue that this reflects straightforward monetary correction to compensate for inflation and the fall of the peseta since the doors to foreign banks were reopened in 1979. But the foreign exchange risk entailed is much less tempting to take now than it was at that time and for two reasons: inter-

national banks' own treasury position and the altered profit outlook in Spain.

Including four banks which were already on the waiting lists and which have been approved by the Socialist Government (France's CCF, First Interstate of California, Banca Commerciale Italiana and Sumitomo) and the four that were already in Spain, the community of foreign banks now numbers 36.

Although only a handful—including two post-1979 arrivals which bought Spanish banks, Barclays and BNP—have extensive branch operations under the restrictive rules, Spanish banks were pressing to prevent extra competition.

However, almost all the major European and U.S. banks are now established in Spain. This has not only helped in developing the range of banking activity, it has also an important spin-off in so far as these banks' local presence influences their stance as Spain, with its foreign debt of over \$28bn, continues to look for new funds and as key international groups such as Explosivos Rio Tinto are forced to renegotiate their debts.



Only one international banking group in the world is supported by every Arab country.

Twelve years ago, the concept was created of a banking group of a kind the world had never seen before.

A group in which every Arab country would participate with a major and significant banking presence.

A group which would then forge partnerships with major banks in the world's financial centres, so as to smooth every possible path to trade between Arab countries and the outside world.

Today, that group is a thriving reality. All twenty-two Arab countries are fully represented through twenty-six Arab institutions. And twenty-three of the world's greatest concerns add their full weight to our common purpose.

This makes the ALUBAF Banking Group unique. It means that any corporation seeking to do business with any part of the Arab world is almost certain to consider us as a business partner. However, there is considerably more to the ALUBAF Banking Group than our undoubted ability to open doors.

The Group's banking activities are unusually diversified, and remarkably successful by any standard.

You would naturally expect us to be strong in the Money Market. We are. In 1982, turnover there alone was \$300 billion.

Perhaps less obvious were our Total Footings which, in 1982, reached \$14 billion. Foreign Trade turnover totalled \$6 billion. And the Group was lead manager co-manager and participated in numerous syndicated loans to the value of \$62 billion.

These, frankly, are performance figures which give the Group the right to be considered as a primary partner in any dealings with the Arab world.

It's business, of course, but to us it goes beyond business. And as our record shows, it works.

اليوباف
ALUBAF
BANKING GROUP

Bahrain	ALUBAF Arab International Bank S.C.
Hong Kong	UBAF International Limited.
London	UBAF Bank Limited. UBAF Financial Services Limited.
Luxembourg	UBAF Arab German Bank S.A. Branch in Frankfurt am Main.
New York	UBAF ARAB AMERICAN BANK Branch in Cayman Islands.
Paris	Union de Banques Arabes et Françaises-UBAF.
Rome	UBAF Arab Italian Bank S.p.A. Representative Office in Milan.
Seymour	Representative Office.
Cairo	Representative Office.

THE BANKER is the only publication which ranks the world's 500 largest commercial banks by ASSET size.

Published in June every year, The Banker Top 500 analysis is acknowledged to be the most reliable on public record—used throughout the year by central and commercial banks, corporate treasurers and financial institutions in 130 countries for bank credit limit reference.

An advertisement in The Banker Top 500 will bring the full size and scope of your bank before your most important correspondent and inter-bank connections.

Contact The Marketing Director, The Banker, 102-108 Clerkenwell Road, London, EC1M 5SA Telephone: 01-251 9321/7. Telex 23700FINTEL G

Foreign Currency Deposits

- Swiss Francs • U.S. Dollars
- Deutschmarks • Sterling
- Canadian Dollars • Yen
- Confidentiality • Competitive Interest Rates
- No Deduction of Tax at Source
- Minimum U.S. \$25,000 or Equivalent

RoyWest Trust

Our controlling shareholders are The Royal Bank of Canada Group and National Westminster Bank PLC

RoyWest Trust
Isle of Man P.O. Box 59
Douglas, Isle of Man

Bahamas P.O. Box N-7788
Nassau, Bahamas

Name _____
Address _____

JUST RELEASED

from The World Bank's Debtor Reporting System

WORLD DEBT TABLES, 1983 Edition

Your single most authoritative guide to the external borrowings of 101 developing countries. Includes non-guaranteed external debt of the private sector in 18 developing countries. Assesses major economic aggregates. Projects for your debt service obligation for 1982-91. Includes regional summaries and individual country tables.

Order your copy of this indispensable strategic planning tool for economists, bankers and country risk analysts.

Send this coupon now to:

MICROINFO LTD, Newman Lane, P.O. Box 3,
Alton, Hampshire GU 34 2PG, England.

☐ Yes, rush me _____ copies of World Debt Tables, 1983 Edition. I understand my £2 per copy entitles me to periodic supplements as fresh data becomes available.

☐ Send me more information about the 291 page 1983 Edition.

☐ Send me more information about the computerised data base which is available for sale.

☐ Enclosed is my cheque for £_____

Name _____

Address _____

Postcode _____

Bankers fear lower rate ceiling
could hit already weak profitability

Dispute over level of interest rates

Norway
RAY GJETER
Oslo

THE LEVEL of bank interest rates has become a very live political issue in Norway. Pressure is growing on the minority Conservative Government to lower the ceiling on the rates banks may charge customers — a development which bankers fear could hit their already weak profitability. As it is, bank profits are inadequate to keep equity growth abreast of inflation, so that the banks are constantly having to float new share issues on the relatively small Norwegian market.

Unemployment

The opposition parties — including two which normally support the Government — want lower interest rates as a means of stimulating investment and economic activity generally. Although unemployment in Norway — at around 4 per cent — is still well below the levels prevailing in most Western industrial countries, it is exceptionally high by Norwegian standards.

A Storting (Parliament) debate on counter-recession measures, late in March, revealed that a majority of MPs favour cutting interest rates. On that occasion the Government's two political allies — the Christian Democrats and the Centre (agrarian) Party — did not actually vote for opposition motions urging a cut in rates charged by the state banks and "guidance" from the Finance Minister obliging the private banks to cut their interest rates as well.

The parliamentary leader of the Centre Party said, however, that he assumed the Government would now take some action in that direction, since "it cannot, in the long run, ignore the fact that there is a parliamentary majority which supports this." The same line was taken by prominent Christian Democrat MPs.

Present Government rules — unchanged since January 1982 — limit interest charges by banks to an average of 14.2 per cent per annum on short-term loans (less than a year) and 12 per cent on longer term loans. In May last year the Bank of Norway sent a circular to banks warning them that they must observe these guidelines.

There is a strong theoretical case against Government intervention to force interest rates still lower, given the present state of the market. Even at current rates demand for credit exceeds supply and the banks are finding it difficult to stay within official lending limits. If borrowing becomes even cheaper the queue of customers seeking loans will grow longer and an extension of lending limits will become unavoidable. This in turn will increase inflationary pressures in the economy — already strong as a result of expansionist fiscal policies.

These are the bankers' arguments. To date the Government has heeded them — but a change may be on the way. In the March debate Finance Minister Rolf Everseth said he had no intention of doing anything about interest rates before publication of the revised national budget for 1983, due in May. He indicated, however, that he might do something then. A "moderate" settlement of the spring wage talks between the employers and unions could, he hinted, open the way for this. Such a settlement would reduce inflationary pressures in the economy and make it less risky to lower interest rates.

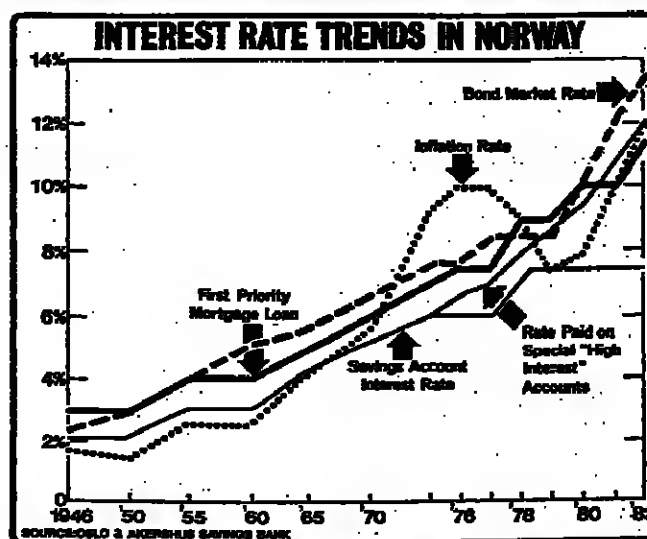
Developments

In fact a moderate settlement was achieved — providing for a general pay rise of only Nkr 0.40 (about 3p) an hour for most workers (increases negotiated later, at plant level, will come on top of this). Moreover, the latest cost of living figures showed a year-on-year rise, at mid-March, of only 9.2 per cent — a great improvement on the 11 per cent-plus inflation experienced in 1982.

These developments — and continuing strong lobbying by the Government's parliamentary allies — make it likely that the revised national budget will include some measures to lower the cost of credit. These could include steps to increase the credit supply, such as a reduction of primary reserve requirements, and raising of lending ceilings.

The market certainly appears to be expecting a downturn in interest rates. There has been keen demand for bond issues and Government loan stock at the rates now ruling; a recent

WORLD BANKING XVIII



13 per cent, 29-year issue attracted subscriptions totalling a record Nkr 6bn. Some companies and institutions planning new bond issues are delaying these in the expectation that rates will drop.

One leading credit institution, Den Norske Kypotekforening (DNK), announced in mid-April that it was raising the price of its 14.5 per cent bonds so that their effective yield would be only 13.75 per cent. "Somebody has to be first," it proclaimed, in full page Press advertisements. Other credit institutions are likely to follow its lead, said DNK. "If we are right in believing that inflation is on its way down and Norway is on its way up."

Several important changes in credit regulations affecting commercial and savings banks were made late last year. Direct regulation of lending by savings banks, introduced in June 1982, under section 8 of the Monetary and Credit Policy Act, was lifted on the grounds that prolonged use of this measure could lead to inter-bank lending becoming fixed in one particular pattern — a development the authorities regarded as undesirable.

Primary reserve requirements for both savings and commercial banks were set at seven per cent — representing a rise of one per cent for the former and a cut of one per cent for the latter. At the same time the Government introduced a new regulation aimed at curbing the volume of guarantees which banks and insurance companies could provide for loans from private sources — the so-called "grey" market.

To inhibit expansion of this market — particularly marked during 1982 — the authorities ordered that the total volume of guarantees provided by the private credit institutions for grey market loans should not be higher at the end of third quarter 1983 than they had been a year earlier. Banks



Mr Lief Løddesøl, chairman of the Norwegian Bankers' Association, lively debate on interest rates

or insurance companies which in 1982 had headed the Finance Ministry's appeals to curb the number of such guarantees they granted, are now more rigorously restricted than those who had not.

Meanwhile, the future structure of Norway's banking sector has recently been under study — first by a Royal Commission which reported last December and now by the Finance Ministry, which is mulling the commission's conclusions. These included a warning against allowing any of the country's three largest commercial banks to participate in future mergers — either with one another or with other banks — and a recommendation that foreign banks should be allowed to establish subsidiaries in Norway, provided that these are set up as Norwegian limited companies and not simply as branches of the foreign banks. A Ministry White Paper on the subject is likely later this year.

FINLAND'S TOP SIX BANKS

FM bn—December 31, 1982

	Total assets	Deposits	Own funds
Union Bank of Finland	34.71	15.76	1.47
Kansallis-Osake-Pankki	24.53	16.51	1.69
Postipankki	21.81	11.59	.29
Skopbank	9.15	.84	.49
OKOBANK	8.05	.69	.27
Bank of Helsinki	6.24	3.15	.37

Foreign banks are confronted by acute new difficulties in their labour relations

Monetary and pay policies hit profits

Greece

VICTOR WALKER
Athens

A YEAR ago bankers in Greece were uneasy; today they are depressed, especially if they are officers of the foreign banks operating in the country either through full branches or representative offices.

All commercial banks face a problem of declining profitability — when the 1982 results are available they are likely to make "red reading" in the words of one banker. Foreign banks additionally are confronted by acute new difficulties in their labour relations.

Greek bankers tend to discount the credibility, though not necessarily the feasibility, of private talk among the foreign sector of closing down their operations or downgrading them to representative offices, as a reaction of last resort against the Greek Federation of Bank Employees Unions (OTOE), co-ordinating body of the union movement in the banking sector.

They do not expect the present disputes to come to that point, though they admit this could happen at least on a limited scale.

The problems common to all commercial banks in Greece arise from a tighter monetary policy coupled with increases in wage and other costs.

As a result of Government policy restricting liquidity, mainly through mandatory placement of funds in Treasury Bills and other reserves, close to 70 per cent of bank deposits are tied down in reserves. While the reserve requirements have not been increased since August 1981, the adjustments made at

that time affected profitability only from last year. In addition, last year's collective labour agreement raised bank wages costs by an average of 40 per cent. Despite the partial freeze on wages now in force, banks are anticipating another 20 per cent jump in wage costs this year, because of limited freedom of payments to be made in three instalments and the normal increases to cover long service and promotions.

Bankers note at the same time that the inter-bank money market has been affected by instructions given to banks and other organisations to reduce the rate of inflow.

The upshot of this, bankers say, is that commercial banks are living from the utilisation of 30 per cent of their deposits and fees from imports and exports.

No reductions

A year ago bankers were anticipating there would be some reductions in deposit rates but these have not occurred, presumably because of Greece's continuing inflation rate of above 20 per cent and the need not to discourage private saving. Thus one-year deposits of more than 3m drachmas still earn a top rate of 20 per cent, falling to between 16.5 and 19 per cent for deposits between 1m and 3m drachmas, while Treasury bills yield 13.5 per cent and bankers calculate an average 12.5 per cent for the entire 70 per cent of deposits tied up in one way or another with the central bank.

In recent years there used to be constant talk of liberalising Greece's complex structure of Government-mandated interest rates but bankers say that is now not even under discussion.

They note that while in 1982 the rate of increase of private savings at 30 per cent was faster

Commercial banks lifted net profits by nearly 21 per cent last year

Good year for earnings

Finland

LANCE KEYWORTH
Helsinki

FISCAL 1982 was a good year for Finland's banking sector, although it was the second successive year of stagnation for industry. The money market was easy for most of the year, slack investment activity weakened demand for new credits, foreign business expanded and the commercial banks raised their net earnings by an average of nearly 21 per cent compared with 1981.

The situation following the 10.3 per cent devaluation of the Finnish mark in October 1982 seems to be fairly well under control. The net long-term foreign debt is large and growing, but manageable. Inflation could be a problem, especially as the incomes settlement in April was not the moderate one the Government had pleaded for. Economic activity is expected to revive in the latter half of the year and the growth rate estimated for 1983 is 1.5 per cent.

In the banking field, specifically, the Bank of Finland's recent announcement of changes in monetary policy point to new developments ahead. The changes are small and cautious but innovative for Finnish conditions. In effect the Bank of Finland has given its blessing to the short-term money market which has assumed considerable proportions in the past two or three years but simultaneously plans to initiate some form of regulation of the market.

Cartel system

Bank lending rates in Finland are fixed by the Bank of Finland in accordance with its base lending rate (currently 8.5 per cent). The deposit-taking banks then fix among themselves the interest rates to be paid on deposits from the public. This cartel system, which might be called the regulated money market, worked fairly well until recently, when parallel with it there grew up an unregulated market in which the borrowing and lending rates were freely formed.

These short-term funds derive from companies looking for a better return on their funds than any surplus liquidity than the banks can offer. The funds are placed with other companies directly or through the financing companies of the banks. They are estimated to amount to about 13-14bn (€1.6-1.7bn). They are relatively expensive, with rates 13-14 per cent, and if accepted directly by the banks can only be lent out at the controlled rates. The

highest lending rate allowed by the Bank of Finland is 12.5 per cent.

From May 1, 1983, however, the maximum lending rate will be raised to 13 per cent and the banks will be permitted to pass on to their credit clients up to 40 per cent of the extra interest costs incurred in using short-term funds. It is estimated that this will push up the banks' average lending rate (at present about 9 per cent) by 0.1 to 0.2 per cent units. In addition, the banks will be free to decide their own differentials between individual categories of credit granted. Primary housing loans are one exception but consumer credit clients, buyers of country cottages and cars, etc, will now find credit more expensive.

Quota

The third important change in the Bank of Finland's call money market conditions. The quota for commercial banks' call money drawings is FM 400m. The interest on drawings within this quota is 8.5 per cent. Drawings exceeding the quota are charged 13 per cent and after a certain level an additional 2 per cent. In future there will be a flat rate for the above-quota drawings, though this has yet to be decided. Simultaneously, call money market placements and borrowings will carry the same rate on interest, which might encourage banks to use the call money market as a home for some of their short-term surplus liquidity.

In any event, as more of the short-term funds flow through normal banking channels, the Bank of Finland will be better able to assess the overall money supply. As said, this is a tip-off approach to the problem but the principle has been welcomed by the banks. For the moment it applies only to commercial banks proper and to Postipankki. The system will be applied to the co-operative and savings banks later. It is not designed to ease the money market. Indeed, the banks' cash reserve deposit obligation was raised by 0.4 per cent units to 4.1 per cent at the end of March.

Foreign banks

The three foreign banks in Finland also welcome the changes. Citibank's report for the first full year of trading shows a net profit of FM 1.8m and a balance sheet total of FM 700m. "We have reached cruising height and, expect to show a profit next year," says Mr. Kari Mannola, the managing director. Chase Manhattan's report will also show a loss in 1982 as expected, but managing director Roscoe Tanner says, "We are extremely satisfied." Indosuez had only been trading for 2½ months last year and is not publishing an interim report.

over what they see as a developing OTOE attempt first to unionise the remaining banks, that have branches, and possibly some of the representative offices and sector, to enforce a closed shop in all foreign banks.

A collective agreement signed last year required formation of a union in any bank still without one, while a complex dispute over two pensions funds is seen as an attempt by OTOE to bring all Greek employees of foreign banks under its influence by linking membership of the fund offering higher benefits to membership of a bank union.

Auxiliary fund

Foreign bank managements are insisting on putting their funds into a state-run auxiliary fund which is completely independent of the trade union movement.

Meanwhile, in a manifesto published early this year OTOE called for changes in corporate structures seen as amounting to a "Hellenization" of the foreign banks. This is envisaged as a phased programme that will include abolition of swaps as a means to financing foreign banks, the full assimilation of all foreign bank employees within a non-merit seniority system and total unionisation of foreign banks.

More specifically, under the OTOE blueprint, there will have to be union concurrence on all issues relating to automation and technological advances and a union say in financing policies. Some foreign banks are already facing union demands that include control of staff review boards and the right of "direct influence" over credit policy and leading decisions. "A Greek banker agreed that 'if things get to the stage of uniform taking part in leading policies we shall be in deep trouble'."

If you want
to be successful in
the Arab world
talk to the
only international
banking group
supported by every
Arab country.

UBAF
UBAF BANK LIMITED

P.O. BOX 169 CU BUILDING, ST HELENS, 1 UNDERSHAFT LONDON EC3P 3HT
TELEPHONE: 01-623 1066 TELEFAX FOREIGN EXCHANGE: 8865534/5 ADMINISTRATION: 886228.

SHAREHOLDERS: USBC NEDERLAND BV, MIDLAND BANK plc, LIBYAN ARAB FIREINSURANCE BANK

WHEN
TIMES GET HARDER
FINANCIALLY,
THE WORLD
ECONOMY NEEDS
NEW SALES
STRATEGIES.

We provide an efficient sales promotion tool to help industry sell its goods better throughout the world. Leasing — that enables every company to offer favorable and risk-free financing facilities together with its products.

We — that means Keller & Partner AG, a firm of internationally experienced leasing consultants based in Zurich, Switzerland, and with a subsidiary in New York. And that means more than 100 associated firms in the world's major industrial and trading nations with whom we collaborate successfully.

This puts us in a position to advise multinational corporations on setting up their own leasing organizations. Or

to support them in their sales efforts throughout the world. And in doing this it isn't only our experience that helps us take every legal detail into account and take full advantage of all possible taxation benefits for our clients all over the world, it is also our own data base, where everything that has ever been recorded and published on the subject of leasing is stored under 70,000 definitions.

Please get in touch with us if you want to find out more about new strategies to help your sales.

WE HELP YOU IMPROVE YOUR SALES — WORLDWIDE.

KELLER & PARTNER AG

LEASING CONSULTANTS

Seestrasse 330, CH-8038 Zurich/Switzerland

Telephone 01/481 91 11, Telex 54016, Telefax 481 97 21

Member of the Association for Municipal Leasing & Finance, Washington, D.C.

WORLD BANKING XIX

Centrally-planned economies have shown their ability to alter course rapidly

Sharp turnaround in external debt

Eastern Europe

DAVID BUCHAN

AS A region, Eastern Europe probably deserves slightly better treatment in 1983 than it received from Western bankers in the two preceding years. It was here that the current international debt crisis first broke in Poland in 1981; but it is also here that the first concerted adjustment — a squeeze on investment and domestic consumption, cutbacks in imports and export drive to win hard currency — have taken place.

The issue, in fact, is whether Western banks by not only refusing to extend, but also by sometimes declining to roll over existing loans to Eastern Europe may not be hurting their own best interests.

The centrally planned economies have shown in the past two years their ability to change course rapidly. But if they are forced to repay at too rapid a pace, their levels of currency imports will have to decline further, hitting not only the sales of western companies, but also indirectly exports on which debt repayments to the Western banks depend.

The turnaround in Eastern Europe's external financial position has been dramatic.

Wharton Econometrics calculates that last year the aggregate hard currency trade balance of the six East European members of Comecon, Bulgaria, Czechoslovakia, East Germany, Hungary, Romania, and Poland — rose to \$5.1bn from \$400m in 1981.

With the Soviet Union included, the increase was from around \$600m to \$9.5bn. On a net basis, Wharton calculates that Soviet bloc debt was \$61.3bn at the end of last year. Only \$8bn of this is owed by the Soviet Union, the rest by its East European allies.

But even there, as Dr Jan Vanous of Wharton points out, the \$53bn owed by Eastern Europe (nearly half that by Poland alone) represents 8 per cent of Eastern Europe's gross national product, and \$480 on a per capita basis.

This compares with Brazil's \$60bn debt exceeding 30 per cent of its GNP and Mexico's \$80bn debt amounting to 35 per cent of its GNP. And, Dr Vanous notes, Mexico and Brazil have only just begun to bite the bullet of adjustment which Eastern Europe has already gnawed hard on.

The squeeze on Western credit has only been one problem for East European members of Comecon. The other problem is their deteriorating terms of trade with the Soviet Union, largely because of the rising price of Soviet oil — 22.27 per cent higher in 1982, reflecting with a time lag the sharp Opec increases of a couple of years earlier.

Since there was no corresponding increase in prices of East European exports to the Soviet Union, East Europe's terms of trade continued to deteriorate by 7 per cent last year.

The cumulative effect of this has been that growth in Eastern Europe continued to decline last year, with negligible increases in Romania and Czechoslovakia, and the earlier attempt to protect consumers from the impact of this was abandoned.

Rising share

The share of "national income produced," as it is termed in Comecon, devoted to reducing external indebtedness and offsetting deteriorating terms of trade, has steadily risen.

The Soviet bloc's seven members have differing degrees of control over the future level of their indebtedness to the West. The strongest economies or those with the lowest debt exposure, the Soviet Union and to a lesser extent Bulgaria and Czechoslovakia, are more in a position to determine their own borrowing. Those three countries have also shown themselves politically cautious about being in lock to the West. The other four are more constrained in that they must take what western credit is offered them, in order to service existing debt.

On the plus side, this should stimulate recovery in Western industrialised countries and thus

demand for Comecon imports, as well as depressing interest rates and thus easing Comecon's debt servicing burden.

Heavily on the minus side is the fact that between one quarter and two thirds of total exports of individual Comecon countries to the Third World go to just three oil producing countries, Iran, Iraq and Libya, which are having to prune imports.

These three markets account for 39 per cent of total export earnings outside Comecon in the case of Bulgaria, 23 per cent for Romania, and more than 10 per cent in the case of the other Comecon countries, except East Germany.

With these factors in mind, Wharton is predicting a decline in Soviet and East European exports to developing countries in 1983 and mixed prospects for sales to the industrialised West, with a 3 per cent increase in Soviet exports and a decline in East European exports, though much of this may be the phasing out of unprofitable Romanian petrochemical exports.

As for imports from the West, Wharton believes 1983 may see a "sharp increase" in Soviet purchases, spurred by Mr Andropov's economic development ambitions, and a modest rise in East European purchases.

Western governments are making further attempts to improve their credit policy towards the East this year but this mainly affects export credit which they underwrite. The chief task is to

Net Hard Currency Debt

Figures in \$bn at end of 1982*

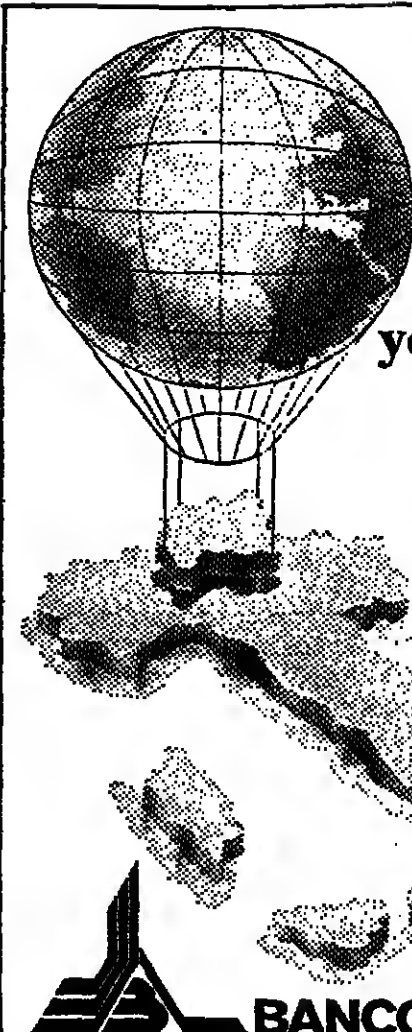
Soviet Union	8.0
Bulgaria	1.8
Czechoslovakia	3.2
East Germany	9.2
Hungary	6.2
Poland	24.1
Romania	8.6

*Gross debt to the West, minus deposits in Western banks.
Source: Wharton Econometrics

ensure the proper working of the May 1982 agreement, which stiffened the terms for the Soviet Union, Czechoslovakia and East Germany.

Naturally there is some differentiation by bankers between individual Comecon countries. On one side of the scale is the Soviet Union, with its low net debt and debt service ratio, gas and gold reserves to offset lower oil revenue; on the other is bankrupt Poland, which even on the most optimistic assumptions will not be able to pay the interest on its debt until 1984-1985 and is now seeking a three-year rescheduling of its debt due this year. In the middle of the scale are Romania, Czechoslovakia, East Germany and Hungary, all of which have been able to keep servicing debt without significant arrears.

These countries, with, of course, the Soviet Union, are reasonable credit risks in all probability. Whether they are for certain depends very much on how much economic and financial information they are willing to divulge to Western bankers.



Banco Lariano and Lombardy: your connection with the largest business area in Italy.

If you do business with Italy you will know Lombardy, where a good third of the Italian industrial output and international trade originates. There you will find Banco Lariano.

74 years banking experience.
115 branches in Lombardy.
1,000 correspondents throughout the world.
A solid partner for your business with Italy.

BANCO LARIANO

Head Office - International Division
Milan - 10 via U. Hoepli
tel 312.295 BLARMI - 350.415 BLARFX (FOREN)

Banking is practically confined to the savings bank network

Steady build up of savings deposits

Soviet Union

ANTHONY ROBINSON

THE SOVIET UNION has always been extremely conservative in its borrowing from the West and the debt problems of Eastern Europe in recent years have reinforced its reluctance to increase its exposure beyond fairly tight limits.

Western estimates of total net Soviet debt to the West range between \$8bn and \$10bn; the latest Soviet foreign trade statistics indicate that climbing the country's former hard currency trade deficit remains a priority of Soviet planners.

Last year the Soviet deficit on trade with the industrialised West fell to a mere \$100m from a high of \$3,500m in 1979. Higher arms sales and lower imports from the developing countries ensured an overall trade surplus of over \$500 million.

What was remarkable about this performance was the fact that it occurred against the background of falling prices for the major hard currency exports — oil and gas. The Soviet Union is not a member of Opec but was quick to raise prices in line with Opec while the going was good. However, the Soviet Union became a factor in spurring the decline by cutting its own prices ahead of the market in order not only to maintain volume but actually to increase sales. According to

a recent report on the Soviet economy published by the Soviet Germany's Deutsche Bank the Soviet Union sold 53m tonnes of crude oil to the West worth \$14bn last year plus 75m tonnes to Eastern Europe and 20m tonnes to other Communist countries and the Third World.

Its ability to raise volume sales to the West by nearly 40 per cent last year despite a mere 1 per cent rise in production to 613m tonnes was partly the result of supply cutbacks to "Eastern Europe" and the domestic Soviet market but mainly the result of stepped up oil imports from Libya, Iraq and Iran. Oil was taken in payment for arms and was subsequently re-sold in the West for hard currency.

Resentment

Soviet tactics have incurred growing resentment from several Opec members however and attempts are now being made to persuade the Soviet Union to cooperate in trying to make the agreed Opec minimum price structure stick. A 50 per cent rise in Soviet oil prices in late April may have been partly timed to head off Opec criticism but also reflected the Soviet Union's awareness of the sacrifices it has had to make in order to maintain hard currency earnings at a time of falling energy prices.

In the medium term the Soviet Union, as a major energy and raw material producing country, stands to be a major beneficiary from any sustained upturn in Western economies, especially when this starts to be reflected in higher commodity prices. But this year is expected

to be rather tight from the hard currency point of view, with continuing heavy imports and a continuing need not only for Soviet technology imports but also semi-manufactures, components, chemicals, steel and non-ferrous products required to fill the gaps left by the planning oversight or below-plan production in many key sectors despite an apparent rise in growth and productivity since Mr Andropov took over.

Hitherto one of the main restraints on Soviet imports of Western technology and plant has been the artificial tightness of the domestic economy and the slowness with which major construction projects incorporating Western plant and equipment have been completed. The exception here is the top priority Siberia-West Europe pipeline, whose completion is seen as a matter of national and party prestige. But the Soviet appetite for Western technology and the capital to finance its import appears likely to grow as the decade progresses, partly because of the scale, cost and technological complexity of exploiting new resources and partly because of the need to bridge what is now perceived as a growing technological gap.

One example of the kind of project now being considered is that of coal gasification in Siberia. A group of West German banks recently visited Moscow for talks on future financing which included preliminary discussion of the financing requirements linked to contracts for Western companies and repayment in synthetic oil.

While the external banking

outlook appears fairly straightforward, the domestic picture is one of a steady build-up in savings deposits as higher money incomes find no corresponding increase in goods and services to absorb them. The domestic banking system is practically confined to the planning oversight or below-plan production in many key sectors despite an apparent rise in growth and productivity since Mr Andropov took over.

Savings accounts

Most Soviet citizens have simple savings accounts with the state savings bank. Total savings in such accounts rose from 210 billion roubles in 1975 to 156.6bn roubles in 1980 and have continued rising faster than either incomes or retail trade volume. There is no clearer proof of the degree of post-purchasing power and suppressed inflation in the Soviet Union than the figures which show that the total volume of savings now represents nearly 60 per cent of total annual retail volume which in 1980 reached 278bn roubles.

The existence of this big pool of potential spending is one reason why black-market prices for scarce, especially Western, consumer products is so high and why the Soviet Union has taken to importing cheap consumer goods from Third World countries and selling them at very high prices on the domestic market to try to soak up these excess funds.

Why the IMF decided to lean on commercial banks to provide new money

Complex international rescue package

Yugoslavia

DAVID BUCHAN

THE INTERNATIONAL rescue package arranged for Yugoslavia this spring may not be the biggest this year, but it is certainly the most complex. It totals nearly \$700m in new and rescheduled loans, and it involves all the major international institutions and many of the governments in the West, not forgetting a little help from Moscow too. By common consent, if it cannot get Yugoslavia out of the slump this year of shouldering its \$18bn debt burden, then nothing can. There is very little chance of such an international effort ever being repeated.

The major elements of the package are:

- Refinancing by commercial banks, which involves rescheduling \$1.4bn in loans maturing this year, rolling over \$1.8-2.2bn in short-term credit for two years, and provision of \$600m in new money before June 30.
- A final \$600m tranche from an existing International Monetary Fund standby credit, a \$350m structural adjustment loan from the World Bank and a short-term bridging loan from the Bank for International Settlements.

● A most unusual contribution from 15 Western governments in the form of cash and extended trade credits, worth \$1.3bn.

Why so much support? There were two prime movers behind the rescue package. One was the IMF which realised that its credibility was very much at stake in Yugoslavia, the only major country to hit a debt crisis in spite of being two years into an IMF adjustment programme. Even though it met IMF targets to improve its current account in 1981-2, Yugoslavia continued stubbornly to move towards the precipice. The fact that the problems were on Yugoslavia's capital account — a drain in foreign confidence in the country's ill-coordinated banking system — did little to relieve IMF embarrassment.

So, the IMF decided to extend the techniques it was already using in the Latin American debt crisis and to lean on the commercial banks to provide new money for Yugoslavia, in addition to inevitable rescheduling of old loans. The banks finally gave in to the pressure, but only by changing the Yugoslav's high price: 14 per cent over Libor for their new loan and the medium term rescheduled loans, and 13 per cent over Libor for the rolled-over short term loans.

The original instigator of the governmental aid was the U.S., though several other govern-

ments played a significant role and Switzerland (apart from a neutral country so as not to embarrass the too-aligned Yugoslavia) did the final organising. Among the 15 donor countries, the Nato countries felt Yugoslavia was an important bulwark against the Warsaw Pact reaching the Mediterranean and economic distress there could lead to dangerous social and political tensions. The neutral governments regard Yugoslavia as politically important. For all of them Yugoslavia, with its open economy, has been a profitable market.

Doubts dispelled

Whatever doubts Yugoslavs may have had about denting their long-standing status with Western financial aid must have been dispelled by the March trip to Belgrade by Mr Nikolai Tikhonov, the Soviet prime minister. In fact, it would seem that the Western help has given Belgrade extra leverage with Moscow.

This was the conclusion drawn from Mr Tikhonov's offer to Yugoslavia of a 20 per cent increase this year in oil. Yugoslavia pays for this oil, albeit in world prices, in barter under its regular clearing arrangement with the Soviet Union. The Soviet leader also dispelled Yugoslav fears that Soviet non-oil trade shipments might be cut this year.

The government of Prime Minister Milka Planinc has struggled to avoid a straight default, partly because it felt this would deal its special brand of communism, based on worker self-management and on regional decentralisation, a very damaging blow. In fact, the argument might be turned around. To a significant degree, it has been the politically laudable but economically chaotic system of decentralisation which brought the country to the debt crisis brink. Lack of central control over foreign borrowing and over foreign exchange receipts has seriously weakened the hand of the federal authorities in coping with the country's debts.

Some changes have been made. Individual companies and republics have agreed to surrender part of their hard currency export earnings to the National Bank coffers. The National Bank has stepped in with both money and management to strengthen some of the weaker regional banks. Finally, the Yugoslavs made an important concession to win the new \$600m loan and rescheduling from the foreign banks. Previously regional commercial banks had done virtually all foreign borrowing in their own name. The new agreements are jointly in the name of the regional banks and the National Bank, and carry the guarantee of the federal republic behind them.

McKinsey & Company, Inc.

For over 50 years McKinsey & Company have been working with top management in industry, trade, banking and insurance, as well as in large public and private institutions, to solve complex business problems. In some of our European offices — Amsterdam, Brussels, Copenhagen, Frankfurt, London, Madrid, Milan, Paris, Stockholm and Zurich — we are offering positions as:

FINANCIAL INSTITUTIONS CONSULTANT

A career as management consultant in McKinsey's European banking and financial services practice offers several advantages

- Intellectually you will be highly challenged again
- Already at an early age you will have the opportunity to work on the really significant problems facing the leading companies that form our clientele
- During this problem-solving process you will work in close contact with the top management of our renowned clients
- The wide range of problems you will get exposed to (strategy and marketing, organization, operational effectiveness, controlling, human resource management, technology management) and our outstanding training program offer an excellent basis for future career development
- New clients, different types of projects, other team colleagues, foreign countries will provide a continually changing and stimulating work environment.

These unusual opportunities require that you should meet the following criteria: aged below 35; initiative, commitment and team spirit; above-average analytical skills; creativity and entrepreneurial thinking; very good academic record, ideally with an MBA or PhD; fluency in English and one other European language; and mobility.

If you feel challenged, please contact our European banking coordinator Peter F. Schlenker, Director, McKinsey & Company, Inc., Taunusanlage 21, 6000 Frankfurt 1, West Germany, (phone 7 18 21). We guarantee the strictest confidentiality.

CREDIT LYONNAIS

A world-wide network for foreign trade

- 2 500 branches throughout France
- Branches, subsidiaries and affiliated banks, representative offices, correspondent banks in all parts of the world



CREDIT LYONNAIS

International Affairs

16 rue du 4 Septembre, 75002 Paris. Tel. 295.70.00. Telex: 612.400.

EUROPARTNERS: BANCO DI ROMA - BANCO HISPANO AMERICANO - COMMERZBANK - CREDIT LYONNAIS

global economy, seems destined to do little more than muddle along and hope for the best.